

# FINANCIAL TIMES



**Michael Jackson**  
Sony invests in  
a bruised asset

Page 15



**Losing chains**  
Trade unions  
think globally

Page 14

**Visiting Titan**  
Fiery descent  
by parachute

Technology, Page 12



**Indonesia**  
Instability below  
the surface

Survey, separate section

World Business Newspaper

TUESDAY JUNE 25 1996

## Nuclear test ban deal threatened by 'threshold' states

Britain, Russia, China and Pakistan have rejected a plan to begin a comprehensive nuclear test ban even if one or more of eight key countries refused to join. They are insisting that the treaty be ratified by all five declared nuclear weapons states - the US, Russia, Britain, France and China - as well as by India, Pakistan and Israel, the three 'threshold' states capable of building nuclear weapons. Page 16; Deadline drawing near, Page 4

**Saudi Automobile** is to get an injection of SR3.48bn (\$524m) from General Motors of the US and investor, the main arm of the Wallenberg empire, in a refinancing deal that opens the door to an eventual complete takeover by GM. Page 17

**Israeli interest rate raised:** The Bank of Israel raised the key lending rate by 1.5 percentage points in a message to Benjamin Netanyahu's government that it must tackle economic problems and implement budget cuts. Page 16; Christopher picks up Mideast peace baton, Page 4

**Germany lifts hopes of economic upturn:** The German economics ministry reported "isolated signs" that pointed to "a gradual stabilisation", raising hopes that the country may be starting to pull out of its economic downturn. Page 2

**Few offers for MGM:** Only a handful of bidders had expressed interest in the French-owned MGM film, television and distribution group as the deadline for offers passed. Page 20

**Europe to approve weather satellite:** Europe is expected to approve a Euro.5bn (\$2.5bn) system of weather satellites to help produce more accurate weather forecasts and answer longstanding US complaints that Europe does not provide its fair share of meteorological observations. Page 2

**Nigeria moves to improve image:**

Nigeria attempted to improve its human rights image by releasing two political detainees in the run-up to a meeting with Commonwealth foreign ministers in London. Nigeria's foreign minister, Tom Ikin (left), insisted his country was already returning to democracy after several countries threatened to impose sanctions against the military regime in Lagos. Page 4

**Aérospatiale and Dassault deal likely:** French defence minister Charles Millon said an agreement for state-owned Aérospatiale and privately-controlled Dassault Aviation to merge their aircraft activities is close. Page 18; Lex, Page 16

**Britain opposes lifting of whaling ban:** Britain toughened its opposition to a resumption of commercial whaling at the opening of the International Whaling Commission's annual meeting saying it would oppose any move to lift the decade-old moratorium. Page 4; Editorial Comment, Page 15

**East Asian barriers 'distort trade':** A Swedish study has accused East Asian economies of erecting barriers which distort international trade and blocking expansion by European companies. Page 6

**Sol Melia,** the Mallorca-based hotel group scheduled to begin trading on the Madrid stock exchange next week, has raised \$270m through a record-breaking initial public offering. Page 18

**Countries question death of Burma envoy:** Denmark and Norway will send envoys to Burma to seek a full explanation for the death in prison of their shared consul, Leo Nichols, a friend of pro-democracy leader Aung San Suu Kyi.

**Clinton's poll lead cuts:** President Bill Clinton's lead over likely Republican nominee Bob Dole has dropped to 5.6 percentage points in a poll released by the John Zogby Group International which had Clinton leading Dole by 44.5 per cent to 38.9 per cent. Clinton wins time in sex harassment suit, Page 5; Family values in Nashville, Page 16

**Seeds lose at Wimbledon:** Former Wimbledon champion Andre Agassi, the third seed, was one of four men's seeds knocked out on the opening day of this year's championships. Also eliminated were sixth seed Michael Chang, eighth-seeded Jim Courier and France's Arnaud Boetsch, seeded 15.

**England and India draw Test:** England drew the second Test against India at Lord's. England scored 344 and 278 to India's first innings total of 429. England lead the series by 1-0 with the third and final Test starting on July 4 in Nottingham.

STOCK MARKET MOVES	
New York Stock Exchange	Up 1.25 (1.25)
Dow Jones Ind. Av.	5,728.45 (+31.25)
NASDAQ Composite	1,184.05 (+6.61)
Europe and Far East	
CAC40	2,857.50 (+13.40)
UK	2,265.40 (+25.20)
FTSE 100	3,710.5 (-11.5)
Nikkei	22,882.20 (+72.55)
US BOND YIELD RATES	
Federal Funds	5.75%
3-mth Treas. Bldg. Yld.	5.268%
Long Term	7.08%
OTHER RATES	
UK 3-mo Interbank	5.4% (same)
UK 10 yr Govt	9.65% (9.65)
France 10 yr Govt	10.45% (10.45)
Germany 10 yr Govt	9.75% (9.75)
Japan 10 yr Govt	6.193% (6.193)
NORTH SEA OIL (August)	
Brent Dated	\$18.36 (18.41)
Albania	LEK 250 Germany DM4.00 Lithuania Lit 15.00 Qatar QAR13.00
Austria	Sch 200 Greece GR400 Luxembourg LUX100 Singapore S\$4.50
Bahrain	Dh 200 Hong Kong HK\$300 Malta MTL100 Slovakia SKK100
Bulgaria	BGN 200 Hungary HUF200 Morocco MCH100 Slovenia SLO100
Cyprus	CY200 Iceland ISK200 Norway NOK100 Spain Ptas200
Czech Rep	Re 100 India Ru 1000 Netherlands NLG100 Sweden SEK200
Denmark	Dkr100 Israel Sh 1000 New Zealand NZD100 Switzerland CHF100
Egypt	EGP100 Italy Lit 1000 Oman OMR100 Taiwan TWD100
Finland	FIM100 Japan Yen 1000 Pakistan PakR 1000 Turkey LTL100
France	FF100 Jordan JD100 Poland PLN100 Portugal Prtugal Escudo 200
Germany	DM100 Lebanon LBL100 UK LBS100

## Prices dip on fears that Sumitomo is unloading part of huge holding Copper falls to 2 1/2-year low

By Richard Mooney in London, Emilio Tarsone in Tokyo and Laurie Morse in Chicago

Copper prices fell yesterday to 2 1/2-year lows as traders responded to fears that Sumitomo Corporation, the Japanese trading house, might have started unloading some of its huge holdings of the metal.

A 5 per cent fall in the morning extended to 27 per cent the decline that began on June 6 after Sumitomo revealed it had made unprecedented losses on copper trading.

The three months delivery price on the London Metal Exchange dipped at one point to \$1,735 a tonne before bouncing to end in after hours "furb" trading at \$1,818 a tonne, down \$75 from Friday.

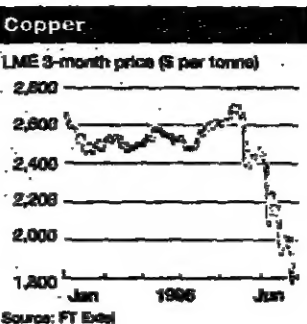
LME traders said the fall had

been triggered by a narrowing in short-term price premiums, which suggested that the tight supply situation was easing, perhaps in response to sales from Sumitomo's holding.

Copper trading conditions at the London exchange have been unusually thin in recent weeks, so selling did not have to be very heavy to send prices sharply lower, analysts noted.

Sumitomo yesterday maintained that losses linked to trading by Mr Yasuo Hamanaka, its dismissed chief copper trader, were still about \$1.8bn, but admitted that "total trading losses may fluctuate in line with world copper prices".

Traders in London and Singapore have estimated that Sumitomo's losses may be as high as \$4bn and have said that the company may have control of more



than 2m tonnes of copper - about 20 per cent of the total used in the western world each year.

"Our copper positions in the market are very complicated... including options and swaps. The Financial Times's estimate of \$4bn sounds too much," Sumitomo said.

The company refused to disclose its copper positions and said: "It could move the market if disclosed."

Sumitomo announced that it would rotate its commodity and currency traders within a four-year period in order to prevent the recurrence of the losses caused by Mr Hamanaka, who had done his job for a decade without even taking holidays.

Under the new rule, managers of commodities, including non-ferrous metals, sugar and rubber, and financial trading divisions, will have a four-year time limit and their subordinates will be replaced within three years.

Meanwhile, Germany's metals trade association, Verein Deutscher Metallhändler, wrote to the LME last week to complain about extreme volatility in copper prices and increased margin

calls - deposits required for trades.

"The exchange's traditional clientele... are now faced with the alternative to cease using the LME or face tremendous cash-flow problems which can even lead to bankruptcy," the VDM said in its letter.

Police in the US state of Vermont yesterday said they had conducted a review of an investigation into a 1991 fire that claimed the life of Mr Paul Scully, a US copper trader. Police said the review confirmed initial findings that both the fire and M. Scully's death were accidental.

Sgt William Merritt of the Vermont police said reports saying the case had been re-opened in response to the Sumitomo copper inquiry were wrong.

Commodities, Page 26

## Zyuganov issues call for coalition to govern Russia Move seen as act of desperation by Yeltsin's Communist rival

By John Thornhill in Moscow

Mr Gennady Zyuganov, the Communist party candidate in Russia's presidential elections, yesterday issued a bizarre appeal to all political forces to unite around him to avert a national collapse.

The move was widely interpreted as a desperate attempt by Mr Zyuganov, who is well behind President Boris Yeltsin in the opinion polls, to revive his flagging election campaign.

With only a week of campaigning possible before the run-off vote between him and Mr Yeltsin on July 3, Mr Zyuganov has no plans to hold election rallies and is almost invisible in the media.

"The situation in the country is developing in such a way that Russia is confronted with great difficulties. No single force is in a dominant position," he said.

He suggested one-third of the government should be composed of ministers drawn from his "national-patriotic" bloc; one-third from other political parties in the parliament, and the rest from the present government.

Mr Grigory Yavlinsky, who came fourth in the presidential elections, suggested Mr Zyuganov's proposal reflected the

weakness of his position and was an attempt to seize the centre ground of politics.

"I think Zyuganov really fears very much a possible defeat at the polls. He has every reason to fear," Mr Yavlinsky said.

Mr Zyuganov also floated the idea of a national pact to recognise the legitimacy of all forms of ownership, and make the government more accountable to parliament. It was not clear whether Mr Zyuganov's blueprint would only be implemented in the event of his victory or was an indirect overture to Mr Yeltsin.

Mr Zyuganov's proposals echo those of a group of 15 leading bankers who have for months been pressing for the formation of a government of national unity.

The bankers' proposals are believed to have found favour with some of Mr Yeltsin's administration. They were particularly popular with Mr Alexander Korzhakov, former head of the presidential security guard, and Mr Oleg Soskovets, former first deputy prime minister, who were sacked by Mr Yeltsin last week.

Mr Yeltsin appeared to reject any possibility of compromise.

Voters doubt market view, Page 3



Gennady Zyuganov at a press conference in Moscow yesterday, with only a week of campaigning possible before the run-off vote with President Boris Yeltsin, the Communist party candidate has no plans to hold election rallies and is largely invisible in the national media

## Nabisco to shed 4,200 jobs in efficiency savings drive

By Richard Tomkins in New York

Nabisco, one of the world's biggest food groups, yesterday became the latest US company to announce when it announced plans to cut 4,200 jobs from its workforce of 54,000.

The cuts will be split evenly among the US and other countries. Some company offices will be closed, a number of low-volume products will be dropped, manufacturing and distribution will be streamlined and the sales organisation will be revamped.

Charges associated with the restructuring will wipe out most of Nabisco's profits this year, but the company said the cost would be justified by efficiency savings in later years.

Nabisco's reorganisation comes when corporate downsizing has come under fire in the US. Some politicians and economists have accused companies of sacrificing the long-term health of their industries for short-term gains in their share prices.

But Mr John Greeniaus, Nabisco's chairman and chief executive, said the move was necessary to improve the company's competitive position and to accelerate "strong, sustainable earnings growth" into the next century.

"We would have liked to have done this without terminating any employees, many of whom have spent a number of years with the company and made positive contributions," Mr Greeniaus said.

"However, the fundamental changes that we must make require a leaner workforce," he added.

Although separately quoted, Nabisco is 80 per cent owned by RJR Nabisco, the US tobacco and food group. RJR Nabisco has come under increasing pressure to spin off Nabisco completely and yesterday's move is likely to be seen as helping to prepare the food company for independence.

RJR Nabisco's share price was up 5% at \$33 in early trading yesterday, while Nabisco's was up 4% at \$36.

Nabisco's brands include Ritz, Oreo, Planters nuts and A.I. sauce. The company dominates the US biscuit markets, with 49 per cent of savoury biscuit sales and 37 per cent of sweet biscuit sales, according to Chicago-based Information Resources.

Last year, Nabisco increased net income 18 per cent to \$314m before extraordinary items, but the company's performance in recent quarters has disappointed investors because of tough price competition in the US nut and savoury biscuit markets.

Yesterday, Nabisco said it would take a restructuring charge of \$420m before tax in the second quarter to June. With other costs, net income would be reduced by \$330m, or \$1.26 a share.

However, Nabisco said these costs would be offset by savings flowing from the restructuring. On a pre-tax basis, these were expected to be \$50m this year, \$160m next year, and \$200m a year thereafter.

## Renault and GM to develop panel vans in Europe

By John Griffiths in London

General Motors and Renault are forging an alliance to develop and manufacture panel vans, which are one of Europe's biggest commercial vehicle markets. The project, due to begin in 2000, is expected to involve investment of several hundred million dollars.

The panel van market, which accounts for sales of about 750,000 vehicles a year, is dominated by Volkswagen's Transporter and Ford's Transit.

The project will give General Motors its first big stake in the market since it sold its Bedford subsidiary in the UK in the 1980s. GM will sell the new vehicles under the Vauxhall brand name in the UK and as Opels in continental Europe.

For Renault the project will result in a replacement for its Trafic van range, which has been one of Europe's biggest-selling vehicles in the sector but which is now more than a decade old.

The venture with GM marks the end of a long search by Renault to find a substitute partner for exploiting the panel vans market after its collaborative venture with Daf was aborted by the collapse of the Anglo-Dutch commercial vehicle maker three years ago.

GM's decision to seek a collaborative deal follows its rejection of an alternative plan - to import vans built by GM's Chevrolet division in North America.

As an interim measure from next year, Renault will supply GM with the Trafic for sale throughout Europe badged as Opels and Vauxhalls. It will replace the Midi van, built at Luton in the UK by IBC Vehicles, a 50-50 joint venture between GM and Isuzu of Japan.

Midi production, which peaked at more than 12,000 vehicles in the 1980s, has virtually ceased, having fallen to fewer than 4,000 vehicles last year. The IBC plant is now fully occupied with building the Opel/Vauxhall Frontera four-wheel-drive vehicle. The GM-Renault agreement also provides for Renault to supply GM with larger vans from its Batilly

Continued on Page 16  
Saab refinancing deal, Page 17

April 1996. This announcement appears as a matter of record only.

BHF Charterhouse CCF



£142 million sale of  
WH Smith Business Supplies Limited  
to



Charterhouse Bank Limited advised WH Smith Group plc



Charterhouse Bank Limited is Regulated by The Securities and Futures Authority.  
1 Fenchurch Row, St Paul's, London EC4M 7DH.



## NEWS: EUROPE

## Ministry reports growth in orders and better retail climate

## Signs of life in German economy

By Peter Norman in Bonn

Hopes are growing that Germany may be starting to pull out of its economic downturn. While acknowledging continued weakness in the economy, the German economy ministry yesterday reported "isolated signs" that pointed to a "gradual stabilisation".

These follow a 0.5 per cent contraction in real gross domestic product in the first quarter of this year and a stagnant economy in the two preceding quarters.

In its latest monthly report,

the ministry said there had been a "marked growth" in foreign orders for German manufactured goods since late autumn. Domestic orders had grown somewhat in recent months and the business climate in the west German retail trade had "clearly improved" since the start of the year.

The ministry admitted that industrial production was sluggish, although the decline visible up to last autumn had since eased.

Activity in the recession-plagued construction sector

had improved in recent months, although this, the ministry said, was only because businesses were trying to catch up production losses caused by the harsh winter.

Although cautious, the ministry's report was somewhat more positive than the Bundesbank's latest assessment of the economy. A week ago, the central bank dampened hopes of an early resumption of economic growth with a monthly report that sighted "rays of light" but no clear indication of a breakthrough.

The ministry said the 3.82m

registered unemployed at the end of May were a continuing cause of concern. With the end of the harsh winter, it had become clear that the increase in unemployment since last autumn was largely structural rather than seasonal. Compared with the end of October last year, seasonally adjusted unemployment had risen by 230,000 - western Germany accounting for 160,000 of the total.

In a separate report, the Institute for World Economy, one of the country's leading economic research institutes,

warned yesterday that there would be no return in demand for labour before next spring. Only then would economic recovery and this year's modest wage increases of just under 2 per cent have a positive impact.

It forecast that unemployment would average 3.94m this year, some 330,000 more than in 1995, and would decline only moderately to 3.82m next year. The Kiel-based institute said GDP growth would slow to 0.6 per cent this year from 1.9 per cent in 1995 before picking up to 2.6 per cent in 1997.

## Germany's unions to fight shop hours plan

By Peter Norman

Germany's retail and white collar trade unions yesterday promised a fight over plans to liberalise shopping hours, and warned that they would demand compensation for their members if the law were approved.

Ms Franziska Wietbold, a leader of the retail, banking and insurance workers trade union (HBV), virulently opposed the bill agreed by the Bundestag in Bonn last Friday. She threatened industrial action if employers failed to agree generous free time to offset the planned extension of opening hours from 6.30pm to 8pm on weekdays and from 2pm to 4pm on Saturdays.

At a joint news conference, Ms Wietbold and Mr Hubert Gartz, deputy leader of the white-collar workers' union DAG, also called on the Bundestag, the second chamber of the German parliament, to vote against the bill when it considers the legislation on July 5.

The Bundestag, which represents the federal states, has the power to delay the bill and to raise the hurdle that it must clear in the Bundestag, the lower house of parliament, to an absolute majority of 337 of the 672 seats.

Because only 327 MPs voted for the bill last week and because several members of Chancellor Helmut Kohl's Christian Democratic Union dislike the plans, opponents of the legislation hope it will fail to become law.

However, Ms Wietbold was taking no chances yesterday. She said the HBV would demand an "attractive working and leisure time system" to be negotiated with the employers.

Shop workers should not be obliged to work late more than two evenings a week and should normally have every other Saturday off. Those working the extra hours should be given up to 56 per cent more free time in compensation.

In addition certain employees, such as single mothers, pregnant women, the disabled and those with elderly dependants, should be exempted from having to work late.

Nether Ms Wietbold nor Mr Gartz mentioned the interests of consumers during their briefing.

Both union leaders appeared hopeful that the Bundestag would dissolve the shop hours bill. A majority of states in the second chamber are controlled by the opposition Social Democratic party, which last week voted against the bill in the Bundestag.

Among CDU state leaders, Mr Erwin Teufel, the prime minister of Baden-Württemberg, has said that he is very unhappy with the government's plan.

THE FINANCIAL TIMES  
Published by The Financial Times (Europe) GmbH, Wilmshursts 3, 20118 Frankfurt am Main, Germany. Telephone +49 69 150 450. Fax +49 69 150 451. Registered in Frankfurt by J. Walter Berndt, Wilhelmstr. 1, 60331 Köln. A. Kottmann as Co-ordinator and by J. Walter Berndt as C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman, Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9PL.

FRANCE  
Publishing Director: P. Manville, 42 Rue La Boétie, 75008 PARIS. Telephone (01) 576 6254. Fax (01) 576 6253. Registered in Paris by J. Walter Berndt, 1521 Rue de Caen, F-91000 Evry-Courcouronnes. Editor: Richard Lambert, ISSN 1148-2735. Commissionaire No 67000.

SWEDEN  
Responsible Publisher: Håkan Carlgren 468 618 6008. Printer: AB Kvalitetstryck 618 6008. PO Box 6007, S-550 06, Jönköping.  
© The Financial Times Limited 1996  
Editor: Richard Lambert, 60 The Financial Times Limited, Number One Southwark Bridge, London SE1 9PL.

## Bonn's relations with Beijing head for a prolonged chill

Michael Lindemann reports on a setback for a Kohl policy priority

Bonn and Beijing edged closer towards a protracted breakdown in relations yesterday when several German ministers called off visits to China and other joint initiatives because of a dispute over Chinese policy in Tibet.

The construction and environment ministers said they would not visit China, and Mr Klaus Kinkel, the foreign minister, whose own forthcoming visit was called off by Beijing at the weekend, said it was still unclear whether President Roman Herzog would proceed with a visit planned for November.

Chancellor Helmut Kohl, meanwhile, issued a statement registering "his regret and incomprehension" at the Chinese decision to call off Mr Kinkel's visit. He had attempted last week to distance himself from the parliamentary motion on Tibet which sparked the row.

His statement said that the motion deploring China's "violent suppression of Tibet" which was passed last week with strong cross-party support by the Bundestag, the lower house of parliament, "did not warrant such a decision".

The fact that Mr Kohl has become embroiled in the row over Tibet suggests that relations between the two countries are likely to worsen further before attempts are made to repair the damage and resume - as both sides have stressed - their previously good relations.

Bonn politics are not known for their excitement but there was unusual suspense yesterday as observers waited to see how Mr Kohl would react to the sudden worsening in Sino-German relations.

Would the chancellor stand

full square behind Mr Kinkel, his foreign minister, who admitted he had mismanaged events before the motion by agreeing government funding for a conference on Tibet in Bonn? After Chinese protests, the government withdrew its funding for the conference.

Mr Kohl's statement, when it finally came, did provide the



Germany's foreign minister Klaus Kinkel, whose planned visit to China has been called off by Beijing.

necessary support for his foreign minister, even though the chancellor had been careful to keep his appearance at the Tibet debate short and uneventful. Instead of assuming his usual seat at the speaker's right, he sat at the back of the chamber chatting to other parliamentarians while Mr Kinkel criticised China and he left before the vote.

Getting on well with the Chinese has been one of Mr Kohl's top foreign policy priorities. The effort has been crowned with four visits to Beijing since he came to power in 1982 and he has worked hard to foster trade with China.

Last year, total trade exceeded DM26bn (\$17bn), more than double its level five years ago.

He went unusually far to extend a hand of friendship to the Chinese when, during his most recent visit last November, he inspected a Chinese infantry division, becoming the first head of government to do so since the Tiananmen Square killings in 1989.

Beyond that, both countries emphasise the value of long-term perspectives and have worked on a number of joint initiatives ranging from telecoms projects to co-operation among army officers, the latest stages of which was also called off yesterday.

While officials in Bonn say the closer links with China are designed to help the world's most populous nation find its way on to the world stage after years of isolation, businessmen hope that the steady improvement of long-term links will land large contracts, such as the hoped-for sale of an InterCityExpress, the German high-speed train.

The opposition Social Democrats have threatened to make an issue of relations with China in the Bundestag later this week. There were also signs yesterday that several parliamentarians were incensed at China's reaction.

Mr Burkhard Hirsch, a member of the small Free Democratic party well known for his human rights credentials, demanded that other European parliaments pass motions similar to the one approved by the Bundestag in an effort to sway the Chinese regime.

Officials in Bonn insisted, however, that China would not loosen its grip on Tibet, the Himalayan region it invaded in 1950, just one year before it is due to win back control of Hong Kong, the British colony. One former German ambassador to Beijing warned that human rights "could not be named down Chinese throats".

"Our relations will suffer for quite a while, but the Chinese are realistic and have certain expectations of the Europeans at a time when their own relations with the US are unusually bad," the former ambassador said.

## Europe plans \$2.3bn weather satellites

By Clive Cookson, Science Editor

Europe is expected tomorrow to give preliminary approval for a \$2.3bn (£1.5bn) system of weather satellites, to help produce more accurate weather forecasts and satisfy a longstanding US complaint that Europe does not provide its fair share of meteorological observations.

The 17 members of Eurostat, the agency responsible for European weather satellites, will vote to open the industrial

procurement process for the European Polar System at its council meeting in Darmstadt, Germany.

The proposal is to build three satellites, for launch from 2002, to orbit the globe from pole to pole, providing cloud images and meteorological measurements from a height of 800km. They will be Europe's first polar satellites.

Eurostat currently operates a geostationary satellite, Meteosat-5, which orbits 36,000km above the equator. Its speed exactly matches the rota-

tion of the earth, so it always hovers over the same spot. The agency has already approved a new generation of Meteosat geostationary satellites for launch from 2000.

Meteorology requires observations from both geostationary and polar satellites - and over the past 25 years Europe has relied on data from US polar satellites. Dr Tillmann Mohr, Eurostat director, said Europe was responding to pressure from the US government to make a fair contribution.

The system is expected to

cost a total of £2.3bn (including an £850m contribution from the European Space Agency) to build and run over 15 years.

Matra Marconi Space, the UK-French company, is carrying out initial design studies for the programme, and it will be in a strong position to become prime contractor.

Professor Julian Hunt, chief executive of the Meteorological Office and head of the UK delegation to Eurostat, said the total UK contribution to the European Polar System would

## Foreign investors pump cash into Ireland

By John Murray Brown in Dublin

Ireland's success in attracting foreign investment continued apace in 1995. The Industrial Development Agency yesterday reported a record 11,500 new jobs from 114 projects, the best result in 21 years.

The figures underscore the booming economy, which grew at 7.5 per cent last year, and give a fillip to a coalition government anxious to maximise job creation at a time when unemployment is running at 12.7 per cent of the workforce, the second worst rate in the European Union.

Ireland, the second smallest country in the EU, secured 14 per cent of all new investment in Europe in 1995, focused on electronics, pharmaceuticals, telecommunications and financial services, according to the report.

The results confirm Ireland's position as one of the leading locations for foreign-owned software companies (it now comprises 40 per cent of all such US investment in Europe) and in telemarketing, where Ireland now accounts for 20 per cent of Europe's international call centres for airlines, hotels and other service companies.

Foreign investment plays a much larger part in Ireland's balance of payments than that of other EU states, accounting for two thirds of manufactured exports, 55 per cent of manufacturing output and 45 per cent of manufacturing employment. US companies account for 60 per cent of existing investment.

The IDA estimates it is in competition with the various UK agencies for 80 per cent of the projects. It believes the main draws are its offer of a 10 per cent corporate tax rate, available to all manufacturing companies until the year 2010, and a young and educated workforce.

Mr Kieran McGowan, the IDA chief executive, said that the improved picture had been achieved despite a slowdown in worldwide semiconductor demand. Companies were starting to review their planned investment in new worldwide capacity, he added, but forecast the overall results this year would be "at least as good as 1995".

Recent years have been marked by a shift to service industries, with the IDA trying particularly to persuade companies to set up their "back offices" in Ireland.

The agency says 60 per cent of the investment approvals were for existing operations, underlining the growing willingness of foreign multinationals to deepen their roots in the local economy. In line with this, the sourcing of local components has doubled since 1988, with foreign investment companies now spending 122.12bn (\$36bn) on Irish services and supplies a year.

## EUROPEAN NEWS DIGEST

## Parties dismiss Eta truce offer

Spain's main political parties dismissed the announcement of a one-week truce by Eta, the illegal Basque separatist organisation, as a manoeuvre aimed at undermining regional inter-party discussions on terrorism this week.

Through the radical Basque daily Egin, Eta announced "a temporary suspension of armed actions" until midnight next Sunday, challenging Spain's new centre-right government to "state publicly its intentions for overcoming the conflict between the Basque nation and Spain".

A government spokesman described the initiative, the first truce since 1989, as "a trap". Other parties said it was a cynical move, especially as a prison officer was still being held hostage by Eta after being kidnapped five months ago.

However, the Basque Nationalist party, one of the regional forces supporting the Popular party government in Madrid, described the truce as "positive" despite its short duration. Eta is seeking a reply to proposals issued last year, when it tried to blow up Mr José María Aznar, now prime minister. Its demands focus on acceptance of the Basque right to opt for independence.

David White, Madrid

## EU pact on terrorist extradition

The European Union yesterday agreed a draft convention on extradition to help avoid situations where suspected terrorists wanted in one EU country could be set free in another.

Officials said the agreement was based on a French proposal for resolving concerns about double jeopardy and the extradition of a country's own nationals.

The convention is seen as essential to avoid a repeat of a diplomatic row which earlier this year almost scuppered the Schengen open-border agreement between seven EU countries. The dispute began when Belgium refused to extradite a couple suspected of having taken part in an attack by the Basque separatist group, Eta.

Reuter, Brussels

## Kurds ambushed after congress

Three Kurdish activists were shot and killed in an ambush in central Turkey yesterday as they drove home from the annual congress of Hadeep, a Kurdish political party.

No group claimed responsibility for the killings, but human rights groups have linked similar attacks in the past to far-right members of the security forces. Turkey's security forces said up to 10 gunmen fired on the car with automatic weapons near the city of Kayseri. Hadeep said it regarded the attack as an act of revenge for anti-Turkish demonstrations at the party conference where hooded activists tore down the Turkish flag and hoisted the flag of the Kurdistan Workers party (PKK). The PKK has been fighting a 12-year separatist war in the mainly Kurdish southeast.

Police later arrested 30 Hadeep officials, accusing them of separatism, considered a terrorist offence under Turkey's security laws.

John Barham, Ankara

## Ukraine tries to boost sell-off

Mr Leonid Kuchma, the Ukraine president, has extended the deadline for Ukrainians to pick up privatisation certificates by another three months, to broaden participation in the country's sell-off programme.

By last week, 71 per cent of Ukrainians had collected the free certificates entitling them to acquire shares in state-owned companies, and public interest has grown in recent months after some initial apathy. The mass privatisation programme picked up pace this year, with 600 companies up for sale through certificate auction each month.

Mr Yuri Yekhanurov, chairman of the state property fund, said 2,048 large companies had been sold by the beginning of June, which should enable the World Bank to approve a \$300m loan this week. Mr Yekhanurov said the government would shortly approve 180 of Ukraine's best companies for sale by tender to foreign investors.

Matthew Kaminski, Kiev

## German telecom tariff row ends

Germany yesterday settled a six-month-old dispute with the European Commission when it agreed to allow Deutsche Telekom, the state-owned telecoms group, to introduce rebates for corporate clients on November 1 and not January 1, 1996, as originally planned.

However, Mr Wolfgang Bösch, the telecoms minister who, with a regulatory committee, oversees the telecoms market, said Deutsche Telekom would have to begin talks with leading companies like Thyssen and Mannesmann to reach new agreements about the discounts.

Michael Lindemann, Bonn

## ECONOMIC WATCH

## Trade gap with EU shrinks

The continued decline in Portugal's imports from its key commercial partners in the European Union, and a slight increase in the pace of its exports to Union states in the first quarter, trimmed the country's trade deficit by 13.7 per cent to \$2303.3bn (\$1.9bn) compared with a year ago.

The national statistics institute said yesterday that the deficit with EU members had fallen to \$164.9bn in the first quarter, 20.4 per cent less than a year earlier. The deficit with non-EU members eased by 3.9 per cent to \$137.4bn.

Switzerland's narrowly defined M0 central bank money supply rose to a seasonally adjusted \$F31.124m in May, up by around \$F300m from April and 3 per cent higher than in the fourth quarter of 1995. The national bank said eight deposits were \$F2.908m in May. Cash in circulation averaged \$F38.077m, or 2.9 per cent above the level a year earlier. The annualised growth rate in M0 was 6 per cent.

133.5 per cent, is still well above the 60 per cent level stipulated for Emu. However, the government increasingly believes other EU countries will ignore this problem since it hopes to show that its debt ratio will have fallen by 10 per cent by 1997, while its deficit will be well below 3 per cent.

But as Banque Bruxelles Lambert in Brussels points out, there are few easy sources of revenue or cuts to improve the finances: income taxes are already higher than the average in Germany, France and the Netherlands, while social spending is lower.

And with a background like this, the government could face some difficult budget decisions in the coming months - even if the latest hints of growth turn out to be genuine.

## Hopeful prognosis in Belgium for continental health

Gillian Tett and Neil Buckley on encouraging indications in a bellwether economy

They are not quite trumpeting it yet. But Belgian policymakers now have more reason to smile.

After the economy slid quietly into recession last year, hints emerged yesterday that it may be gathering pace again.

The central bank's monthly survey of the economy - almost the only up-to-date indicator - showed that overall sentiment rose slightly in May. And with the rise following a significant upturn in April, it encouraged the belief that the downturn may be easing.

Such news is undoubtedly a huge relief to the Belgian government, which needs healthy growth in the economy this year to meet the conditions for European monetary union. However, and more significantly, it may also be good news for Continental Europe as well.

For though Belgium is one of the smaller European economies, its economic performance is often a good indicator of the broader trends shaping the Continent.

The reason for this is that it is not only heavily dependent on trade with its large neighbours, but it is also dominated by industries producing raw materials or semi-processed goods. These sectors tend to suffer first when manufacturing companies reduce stocks.

Last year, for example, Belgian gross domestic product fell in the second and third quarters, well before the downturn in Germany or France.

However, these sectors also typically tend to perform well early in economic upturns. Consequently, the hints of an

upturn in Belgium may turn out to be one of the first clear signs that business demand is improving elsewhere on the Continent.

For the moment, however, these suspicions can be little more than just that.

For example, the Belgian central bank's own economic indicator, which is compiled from survey evidence, suggests that the trends are still patchy. Although the construction sector has rebounded strongly in recent months, actual manufacturing orders are only improving slowly.

However, the biggest problem in drawing firm conclusions is that there are few hard production figures to support the surveys. The last available industrial data, for example,

are six months out of date. And while the fourth quarter gross domestic product figures showed a quarterly increase of 1.8 per cent, there are no first quarter data available yet.

Against this background, the Belgian authorities themselves remain cautious. "There are some signs of an upturn. But we have to be very careful still," said one senior government official.

But, with the government due to unveil its 1996 public finance figures later this week, much is resting on even these fragile hopes.

The government initially expected growth to be about 2.1 per cent this year. At this level it projected that it could achieve the Emu condition - a public sector deficit of 3 per

cent of gross domestic product - in 1996, a year before it needs to.

It later revised down its growth forecast to 1.8 per cent. However, the European Commission is now projecting growth nearer 1.1 per cent this year.

The government hopes the final outcome will be nearer 1.8 per cent. But even if growth is only 0.3 percentage points slower than expected this year, it will harm the public finances by about \$F15bn (\$475m).

Part of this will be offset by lower interest rates, which have reduced the cost of servicing Belgium's huge debt.

However, some officials suspect that the slowdown means that budget savings may need to be some \$F10bn-\$F12bn



Source: INE. \*1st qtr 1996 year 1995

The continued decline in Portugal's imports from its key commercial partners in the European Union, and a slight increase in the pace of its exports to Union states in the first quarter, trimmed the country's trade deficit by 13.7 per cent to \$2303.3bn (\$1.9bn) compared with a year ago.

The national statistics institute said yesterday that the deficit with EU members had fallen to \$164.9bn in the first quarter, 20.4 per cent less than a year earlier. The deficit with non-EU members eased by 3.9 per cent to \$137.4bn.

Switzerland's narrowly defined M0 central bank money supply rose to a seasonally adjusted \$F31.124m in May, up by around \$F300m from April and 3 per cent higher than in the fourth quarter of 1995. The national bank said eight deposits were \$F2.908m in May. Cash in circulation averaged \$F38.077m, or 2.9 per cent above the level a year earlier. The annualised growth rate in M0 was 6 per cent.

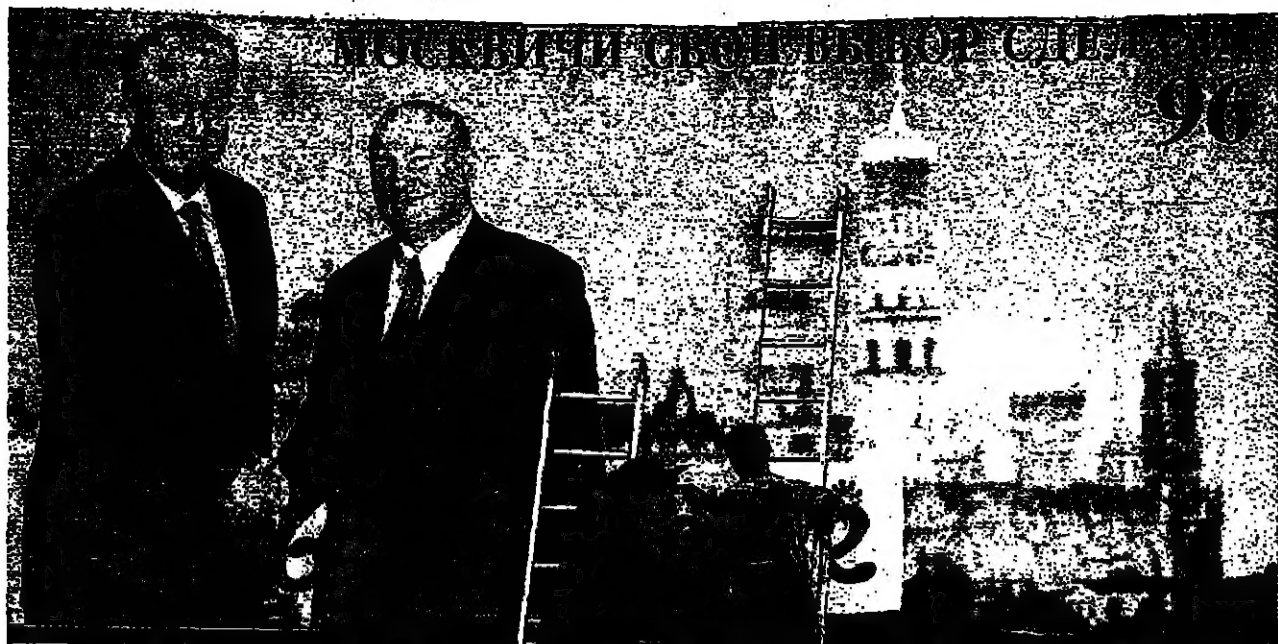
133.5 per cent, is still well above the 60 per cent level stipulated for Emu. However, the government increasingly believes other EU countries will ignore this problem since it hopes to show that its debt ratio will have fallen by 10 per cent by 1997, while its deficit will be well below 3 per cent.

But as Banque Bruxelles Lambert in Brussels points out, there are few easy sources of revenue or cuts to improve the finances: income taxes are already higher than the average in Germany, France and the Netherlands, while social spending is lower.

And with a background like this, the government could face some difficult budget decisions in the coming months - even if the latest hints of growth turn out to be genuine.

مكتبة الامير





Boris Yeltsin's latest election poster in Moscow also features a key ally, Mr Yuri Luzhkov, the city's combative mayor

## Russian voters doubt market view of easy Yeltsin victory

By John Thornhill in Moscow

To a rationally-minded western investor, who has bid up the local stock market to dizzying heights, the outcome of Russia's presidential elections is perfectly clear.

Mr Boris Yeltsin topped the first round of voting with 36 per cent and has successfully co-opted Mr Alexander Lebed, the former general, who came third with 14 per cent. By ditching three headline supporters last week, Mr Yeltsin has also moved to appease his liberal critics. That should win the support of many of the 7 per cent of the voters who backed the fourth-placed Mr Grigory Yavlinsky, whatever he might say.

The latest opinion poll, conducted by the VTsIOM organisation between June 18-20, forecasts Mr Yeltsin could win 53 per cent in the second round compared with 34 per cent support for Mr Gennady Zyuganov, the Communist party challenger.

Other polls, too, suggest Mr Yeltsin is well in the lead - even if some of them suggest he is still short of an absolute majority.

But while such logic may

appear overwhelming, it also appears too simple to many a Russian mind. There has been no end to furious speculation about alternative endgames in the electoral battle.

Some of Mr Yeltsin's supporters themselves believe they are far from assured of victory. As they see it, Mr Zyuganov won 24m votes in the first round and may well be able to attract several million more disgruntled voters from the ranks of the defeated candidates.

Russia's 108m registered electors could easily give Mr Zyuganov a total of 28m votes, which, under some circumstances, would be enough to win.

If a combination of voter fatigue, official apathy, and the weather reduces the voter turnout from 70 per cent to 50 per cent, then Mr Zyuganov's well-disciplined cohorts could still prevail.

Mr Yeltsin's supporters are therefore desperate to mobilise the vote. They have been able to switch the polling day from a Sunday to a Wednesday when they assume more people will go to the polling stations. They are also organising a series of politically-oriented rock concerts to help persuade

young voters to turn out. Mr Yuri Luzhkov, Moscow's combative mayor and strong supporter of Mr Yeltsin, yesterday made an impassioned plea for Russians to vote at this "critical moment in our Fatherland's history" and "not allow the future of the country to slip out of our hands".

"The vote of each one of you can be decisive," Mr Luzhkov said.

But the danger of voter disillusionment appears strong given the antipathy felt towards both candidates by many Russians. In particular, it is unclear how motivated the supporters of the eight defeated presidential candidates will be to vote in the second round.

Mr Lebed's sway over his supporters, for example, does not even fully extend 200km out of Moscow to his own parliamentary constituency of Tula. A straw poll in the streets of the dusty military town last week found Mr Lebed's supporters were far from guaranteed to line up behind Mr Yeltsin as the former general commands.

Mr Valery Shestakov, a 54-year-old odd-job man who backed Mr Lebed in the first

round to restore order in Russia, says he would now vote for Mr Zyuganov. "Lebed says he will fight against crime and corruption. But the biggest criminal in Russia is Yeltsin for starting the war in Chechnya and they say Chernomyrdin [the prime minister] is a billionaire. Will Lebed arrest them both?" he asks.

Mrs Tamara Yurishcheva, a fierce Lebed loyalist and head of his local campaign team, admits a lot of his supporters were in shock when they learned he had moved into the president's camp.

"Many people were crying when they heard the news and did not know what he was doing," she says. "There is a possibility that our people simply will not vote."

If Mr Yeltsin's private opinion polls do turn gloomy, few rule out the possibility that the president would look to cut a pre-election deal with Mr Zyuganov - especially after the Communists yesterday opened the door to the formation of a coalition government in return for amendments to the Constitution. But for the moment, a buoyant Mr Yeltsin appears to have more zest for the fight than Mr Zyuganov and is determined to win outright.

## Brussels accuses Kohl of blocking transport networks

By Lionel Barber in Brussels

The European Commission yesterday pointed the finger at Chancellor Helmut Kohl of Germany for blocking the extra Ecublbn (\$1.23bn) funding needed to launch the EU's showcase transport networks.

Brussels officials said yesterday that the chancellor had changed his mind at the weekend EU summit in Florence after pressure from Mr Theo Waigel, the German finance minister.

Mr Waigel later combined with Mr Kenneth Clarke, UK Chancellor, to block the Ecublbn funding plan.

The deadlock over the trans-European networks was a political setback for Mr Jacques Santer, president of the European Commission, who thought he could count on Mr Kohl's support.

Mr Santer had hoped to use the launch of the networks as a symbol for the EU's commitment to the region's 18m unemployed and to bolster competitiveness in Europe through a so-called Pact of Confidence between governments, employers and trade unions.

The Commission took the unusual step yesterday of publishing a list of projects which could have gone ahead if extra EU funds had been made available. At the top of the list was construction work on the Erfurt/Nuremberg high-speed train in

Germany. Other delayed work includes a trial bore of the base tunnel through the Brenner Pass; completion of the Brussels-Frankfurt section of the rail-link between Paris and London via Cologne and Amsterdam; acceleration of work on the French and German sections of the high-speed TGV east destined for Kiev and Moscow;

**Commission president Jacques Santer saw the launch of the networks as a symbol of the EU's commitment to its 18m unemployed**

construction of a trial bore for the base tunnel between Turin and Lyons.

Other projects delayed are the conclusion of a financing plan for public-private partnerships on the Athens ring road; launching of studies on the international section of the TGV south; and funds for choosing public-private partnerships for the Nordic Triangle transport projects.

Mr Santer's original proposal was to shift Ecublbn of underspending from the

EU farm budget to trans-European networks and EU research and development. Mad cow disease killed off the plan as estimates for compensation to EU farmers rose to Ecublbn this year. Also officials conceded that it would have been very difficult to reach the required unanimity among member states.

Mr Santer's second compromise was to ask member states to commit to the funding of Ecublbn for TENs networks, but defer disbursement to 1999-00.

This move only required a qualified majority of countries. Germany, Sweden and the UK raised objections, while the Dutch had reservations.

However, Chancellor Kohl's decision to block was decisive and was linked to the Bonn government's DM50bn austerity plan needed to help Germany meet the Maastricht targets for European monetary union, said an official.

German officials said in Florence that the networks had received generous support from the European Investment Bank, and the delay in launch was due to the lack of compatible national standards as well as insufficient confidence among private investors.

But the European Commission said yesterday that the Ecublbn would have acted as a catalyst for more funding from the private sector.

**Gummer to seek 5%-10% cut in gas emissions by year 2010**

## Global warming call for EU

By Leyla Boulton, Environment Correspondent

Britain will today urge its European Union partners to make a firm commitment to cut greenhouse gas emissions, associated with global warming, by the year 2010.

Mr John Gummer, the environment secretary, will ask the EU to urge the developed world to cut its emissions by between 5 per cent and 10 per cent by 2010. "If the EU does not call for a reduction, nobody will," said one UK official yesterday.

Today's meeting of environment ministers in Luxembourg is the EU's last chance to agree a common stance before international climate change talks in Geneva next month. Many developed countries will not even honour a pledge

which was entered into at the Rio de Janeiro environmental summit in 1992 to cut emissions to 1990 levels by the year 2000. The Geneva talks aim to edge closer to agreeing reductions for the next century at a final round of negotiations to be held in Japan next November.

Mr Gummer's initiative is unambitious for Britain, which is likely to have virtually achieved the proposed cuts as early as 2000 - thanks in large part to its switch to gas-fired power stations. It expects its emissions by the year 2000 to fall 4-8 per cent below 1990 levels.

But Mr Gummer will argue that this modest stance is the least the EU can do to take the lead on global warming in the absence of leadership from the US.

He will say that it is not realistic to ask developed countries to do more, given that many, including the US, will not even be able to cut emissions to 1990 levels by the year 2000.

Calling for modest precautionary measures that will cost nothing - such as more efficient use of energy - a UK official said that there was "no political mandate for painful action" on global warming because few people took it seriously.

"Many people assume that the effects of climate change will be benign - the Costa del Sol coming to Brighton. But even small changes in climate and temperature can have big effects on people's lives and not all of them will be pleasant," he said.

International scientists warn that the earth's temperature

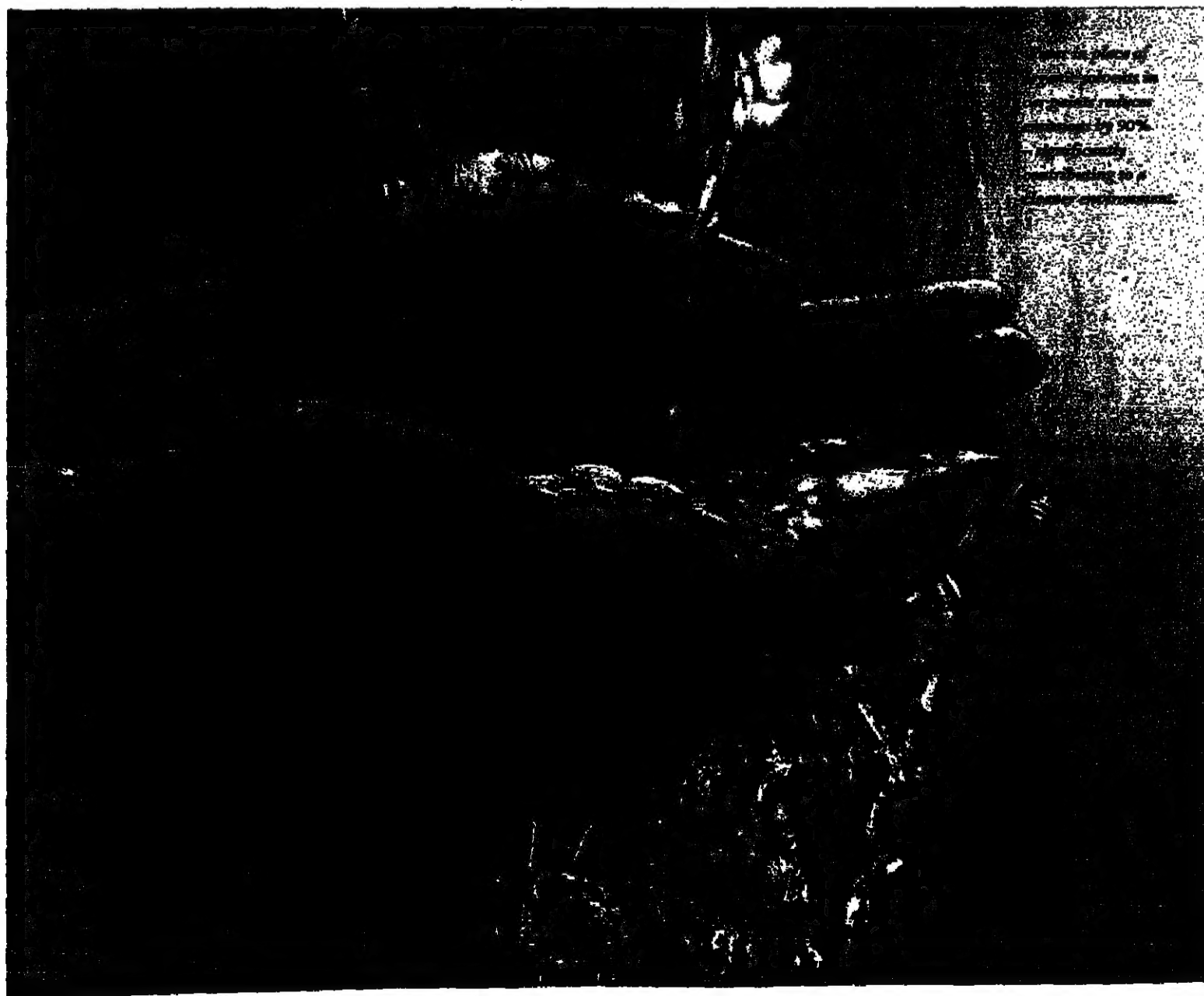
could rise by 2°C over the next century unless action is taken to stabilise emissions of carbon dioxide and other gases generated by the consumption of fossil fuels.

However, today's meeting is likely to show just how divided EU nations remain.

Denmark wants a radical 50 per cent reduction by 2030. At the other end of the spectrum, poorer EU nations such as Portugal, Ireland, Greece, and Spain want to continue increasing their emissions in order to catch up with their richer EU neighbours.

The UK believes it will have the support of Germany and the Netherlands, but not France and Sweden, which may find it harder to achieve further reductions because of their heavy reliance on nuclear energy.

# Just the right solution for our new environmentally sound car paints.



Water.

The basis of life on our planet.

A symbol of purity.

And compared with paints using organic solvents, an obviously superior, environmentally sound, base.

Because the environment is harmed by the emissions of organic solvents that otherwise arise during the painting process.

**Water in place of organic solvents.**

While searching for alternatives, we were initially successful in developing water-based paints for primers. Not an easy task. Just think about it: a paint that can be diluted by water, of all things, is resistant to rust.

The next step was to develop primer surfacers and base coats, which in the meantime have gone into full-scale production.

For some time now, even the popular metallic paints have been

available as water-based and largely emission-free products.

This success was largely generated by our subsidiary, Herberts, which built one of the world's largest water-based paint factories in Wuppertal (Germany) last year.

There are thus a number of good reasons why our water-based paints are used on the assembly-lines of an increasing number of European car manufacturers. And in the near future, cars from Japan and the U.S. will also shine with our environmentally sound paints.

We will be happy to send you additional information.

Hoechst

D-65926 Frankfurt am Main

Internet:

<http://www.hoechst.com/>



## NEWS: INTERNATIONAL

# Christopher picks up Mideast peace baton

By Yaroslav Trofimov  
in Jerusalem

Mr Warren Christopher, US secretary of state, arrives in the Middle East today for the first time since the right wing won the Israeli election and disrupted the delicate US-sponsored peace process.

The visit comes in the wake of the Arab summit in Cairo, which warned Israel that the Arab world might "reconsider" progress towards the normalisation of relations with the Jewish state if the new government in Jerusalem reneges on its commitments to trade land for peace.

On his first stop, in Jerusalem, Mr Christopher is due to meet with the newly-elected prime minister, Mr Benjamin Netanyahu. The two will try to defuse tension in bilateral ties caused by the almost total support given during the election by the US to Mr Netanyahu's rival, former prime minister Shimon Peres.

"Mr Christopher is basically trying to figure out what's going on and what the new Israeli government is going to do - and he will be asking very specific questions, such as what's going to happen with the poll from Hebron," said Mr Barry Rubin, a political scientist at Israel's Bar Ilan University.

Significantly, Mr Christopher - also scheduled to meet in Cairo tomorrow with Mr Yasser Arafat, the Palestinian leader, and Mr Hosni Mubarak, the Egyptian president - will not be going to Syria. Securing a Syrian-Israeli peace deal was a key purpose of Mr Christopher's two dozen missions to the region since 1992.

However, the already stalled peace talks between the two neighbours now appear completely deadlocked as Mr Netanyahu's government rules out any territorial compromise over the Golan Heights, captured by Israel from Syria in the 1967 war.

Mr David Levy, Israel's foreign minister, who raised diplomatic hopes last week by saying that Israel might meet Syria "half-way" on the Golan problem, backtracked yesterday under Mr Netanyahu's pressure, saying that meeting half-way merely "means you sit and talk".

Mr Netanyahu is expected to discuss a potential impact of his hardline policies on the Middle East peace process in detail during talks with Mr Clinton in Washington, scheduled for early July.

Meanwhile, two bombs planted by the Hizbollah guerrillas exploded in the Israeli-occupied "security zone" in southern Lebanon. No one was hurt, pro-Israeli security sources said. This was the first attack since April 27, when, as a result of Mr Christopher's mediation, Israel ended its "Grapes of Wrath" military campaign launched in response to Hizbollah shelling of northern Galilee.

## Nigeria fails to reassure ministers

By Bruce Clark in London  
and Paul Adams in Lagos

Nigeria tried to shore up its battered image by releasing two political detainees in the run-up to a meeting with Commonwealth foreign ministers that began yesterday in London.

However British officials said the release of Mr Tunji Abayomi and Mr Abdul Oroh, as well as other gestures by the Nigerian regime, fell far short of the timetable for democracy which Lagos should adopt to avoid the risk of further sanctions.

Britain and seven other Commonwealth members threatened in April to recommend a broad range of punitive measures against Nigeria's military leaders - but they also offered the Lagos regime the chance to argue its case.

Mr Tom Ikimi, Nigeria's foreign minister, insisted angrily that democracy was already returning to his country as he began talks yesterday with the UK, Canada, Zimbabwe, Jamaica, Ghana, South Africa, Malaysia and New Zealand.

The eight countries make up the Commonwealth Ministerial Action Group, which was formed last November after



Tom Ikimi, Nigeria's foreign minister, with other Commonwealth ministers in London yesterday

denied Saro-Wiwa. The officials said that if the two-day London talks brought no satisfaction, Britain would suggest that the Commonwealth as a whole to endorse the sanctions already adopted by the European Union.

These include a suspension of high-level visits, sporting contacts, military links and most development aid.

The officials said that if the two-day London talks brought no satisfaction, Britain would suggest that the Commonwealth as a whole to endorse the sanctions already adopted by the European Union.

These include a suspension of high-level visits, sporting contacts, military links and most development aid.

## Iraq to allow arms sites access

By Michael Littlejohns, United Nations Correspondent

Iraq, in an important concession, has agreed to allow the United Nations inspectors immediate unrestricted access to all of its weapons sites, it was announced last night.

Mr Rolf Ekens, head of the UN inspection commission, which he and Mr Tariq Aziz, the Iraqi deputy prime minister, signed in Baghdad on Saturday, called it very significant.

It appeared, he said, to resolve a problem that had bedevilled inspection operations, most recently earlier this month when the UN was barred by Iraqi officials from entering a suspected weapons site.

"I have full confidence that this will hold," Mr Ekens added. However he told reporters that the commission remained convinced, despite Baghdad's denials, that prohibited biological, chemical and other weapons were being concealed. The accord could enable inspectors to ferret them out.

He and Mr Aziz would meet every other month to review the situation, because only practical experience would demonstrate whether Iraq was playing its part in the agreement.

If Iraq "comes clean" at last, the commission would be able to certify to the Security Council that all material prohibited under the ceasefire resolution had been identified and destroyed. This could open the door to the total lifting of sanctions.

So far there has been only a partial relaxation to allow Iraq to sell up to 500m of oil to buy food and medicines. Details for implementing that plan are still being worked out.

## Britain hardens stance on whaling

By James Buxton in Aberdeen

Britain yesterday toughened its opposition to a resumption of commercial whaling, telling the International Whaling Commission it would oppose any move to lift the moratorium which has been in existence for the past decade.

Mr Tony Blair, the UK's fisheries minister, said there were now "whispering rumours" of a move to lift the moratorium, which has been in existence for the past decade. "We want to know there is a readiness to move fast and in a very substantial way on the economic development side as soon as we have clear demonstration serious political discussion is going on," says Mr Marc Faguy, UN special representative.

The stick takes the form of warnings to the army from top American officials making it clear that any government that seized power by force would not be recognised.

Washington and European Union, which until recently provided 25 per cent of Burundi's GNP, have also put the pressure on by freezing aid. France last month halted military co-operation dating back two decades and also closed its school, a move Belgium will soon follow.

The UN's last card is the threat of a "humanitarian intervention" to halt the killings. But both the US and France - scarred by experiences in Somalia and Rwanda - have said that while they will provide funding, they will not contribute a single soldier to such a force.

Increasingly, analysts talk of some violent event - perhaps the assassination of the figurehead Hutu president, Mr Sylvestre Ntibunganya - triggering all-out civil war and the total breakdown of government. The danger, Mr Nyerere points out, is that Rwanda would immediately be sucked into the conflagration as its army rushed to the rescue of the Tutsis and the exiled Hutu militias in Zaire joined forces with the FDD.

"At the moment no one is talking about the future, they're just talking about revenge for the past," says a diplomat. "Each side has to accept they are guilty and move on from demanding absolute justice. We need a massive change of heart."

Michela Wrong

# Deadline for nuclear test ban accord drawing near

Deal is closer than ever, but success is still not guaranteed, writes Frances Williams

More than 40 years after India first proposed a ban on all nuclear testing, a comprehensive test ban treaty is within the world's grasp. Yet, just days before the deadline of Friday for completing the pact, success is still not guaranteed.

In the new political climate of the post-cold war era, the arguments for concluding a test ban accord have rarely been more auspicious. Four of the five declared nuclear weapons states - the US, Russia, Britain and France - have imposed voluntary moratoria on further testing and China has now announced it will join them after its 45th nuclear explosion in September.

After two and a half years of talks, negotiators in the 51-member United Nations disarmament conference in Geneva are racing to meet a June 28 deadline set with the aim of producing a treaty for signature at the 51st UN general assembly in September.

A test ban pact would, in the

view of most disarmament experts, halt the nuclear arms race by preventing the testing of new types of atomic weapon, and mark a decisive step on the road to eventual nuclear disarmament.

Failure could set back non-proliferation and disarmament efforts for years to come. But divergences over the details of the treaty text could still sink agreement.

Entry into force. The draft released yesterday compiled by Mr Jaap Ramaker, the Dutch diplomat chairing the talks, retains the provision for entry into force after ratification by all 37 countries that have nuclear test monitoring stations.

These include the five nuclear weapons states and the three "threshold" states of India, Pakistan and Israel as well as countries such as Canada, Egypt, Germany, Iran, Japan, South Korea, Saudi

Arabia and South Africa.

However, this formula leaves the treaty hostage to the refusal of any one country to ratify, a danger underscored last week when India said it could not sign the pact as it stood.

Last week Mr Ramaker attempted a compromise.

Success would mark a decisive step toward nuclear disarmament. Failure could set it back for years

Under his complex proposal, if after five years one or more of the 37 had not ratified, the treaty could be brought into force by a two-thirds majority of ratifying states - but any country that objected could refuse to be bound by the pact until its own conditions were met.

Thus Pakistan has said it will not sign the treaty without India, which exploded a

nuclear device in 1974. Israel has indicated it will sign.

Despite attracting "wide support" from other delegations, Mr Ramaker's proposal was firmly rejected by Britain, Russia, China and Pakistan. British officials, denying their stand is a cynical move designed to ensure the treaty

will never enter into force, say without the eight nuclear and threshold states the treaty would be "pointless".

Disarmament. Non-aligned states have pressed for the treaty to be placed firmly in the context of eventual nuclear disarmament.

Otherwise, they say, it will be simply another non-proliferation measure designed to preserve the nuclear advantage of

the major powers.

However, India, with some support from Pakistan and Iran, wants to go further by insisting on a firm commitment by the nuclear weapons states to scrap their nuclear arsenals within a fixed time-period.

This is unacceptable to the

five declared nuclear powers, and judged unrealistic by most other nations.

Scope. China's decision earlier this month to drop its insistence on permitting "peaceful nuclear explosions" (PNEs) means that all five nuclear powers now agree on a zero-yield treaty that would ban "any nuclear test explosion or any other nuclear explosion". This is the lan-

guage used in the chairman's draft.

However, Mr Ramaker has conceded China's demand for PNEs to be automatically considered by the first treaty review conference after 10 years, even though a consensus requirement makes it almost inconceivable that PNEs will ever be allowed. Several countries, among them Japan, Australia and Canada, are adamantly opposed to any mention of PNEs in the treaty.

A second problem on scope relates to demands by India, Pakistan and Iran that the ban should apply to all nuclear tests including computer simulations and sub-critical tests, not just nuclear explosions. (In sub-critical tests, the bomb ingredients do not produce a chain reaction and explode with no nuclear yield.)

The three countries argue that the wider ban is essential if the treaty is to stop the

massacre in 1993 of 100,000 Tutsis killed in revenge for the army assassination of Burundi's first Hutu president, and the state-organised genocide a year later of Rwanda's Tutsi population - a terrifying lesson of what could happen to an elite once it released the reins of power.

Mr Nyerere, who has been chairing talks between the country's two main political parties, compares the Tutsis to a man riding the back of a tiger. "The Tutsis in Burundi are genuinely frightened. They cling to power because they believe it is the safeguard of their security. But they are far from happy."

As African presidents meet today in the Tanzanian town of Arusha to talk of what the United Nations has called an impending disaster and keep former Tanzanian president Julius Nyerere's faltering peace initiative alive, the omens are not good.

While analysts speculate over whether Zairean President Mobutu Sese Seko, considered a key regional player, will snub the one-day summit - thereby torpedoing the latest in a series of inconclusive peace efforts - the situation on the ground continues to deteriorate and the country's Tutsi population is visibly preparing for the apocalypse.

In the suburbs, families are stocking up on food and water. Local authorities have drawn up plans for the protection of women and children. And the 20,000-strong army, little more than a Tutsi protection force, recently boosted its numbers by a third.

"People are in a suicidal frame of mind," says a local journalist. "They tell themselves there is nowhere to run to, so they must stay and fight, to the last man."

The siege mentality has been hardening since the Forces for the Defence of Democracy (FDD), a Hutu-dominated rebel force based in neighbouring Zaire, stepped up their campaign to destabilise Burundi this spring, extending operations to every province of the country. More than 1,000 people a month - mostly Hutu civilians suspected of collaboration - are dying in tit-for-tat strikes by the rebels and army.

Tutsi fear feeds off two traumatic events in their history:

the massacre in 1993 of 100,000 Tutsis killed in revenge for the army assassination of Burundi's first Hutu president, and the state-organised genocide a year later of Rwanda's Tutsi population - a terrifying lesson of what could happen to an elite once it released the reins of power.

Mr Nyerere, who has been chairing talks between the country's two main political parties, compares the Tutsis to a man riding the back of a tiger. "The Tutsis in Burundi are genuinely frightened. They cling to power because they believe it is the safeguard of their security. But they are far from happy."

As African presidents meet today in the Tanzanian town of Arusha to talk of what the United Nations has called an impending disaster and keep former Tanzanian president Julius Nyerere's faltering peace initiative alive, the omens are not good.

While analysts speculate over whether Zairean President Mobutu Sese Seko, considered a key regional player, will snub the one-day summit - thereby torpedoing the latest in a series of inconclusive peace efforts - the situation on the ground continues to deteriorate and the country's Tutsi population is visibly preparing for the apocalypse.

In the suburbs, families are stocking up on food and water. Local authorities have drawn up plans for the protection of women and children. And the 20,000-strong army, little more than a Tutsi protection force, recently boosted its numbers by a third.

"People are in a suicidal frame of mind," says a local journalist. "They tell themselves there is nowhere to run to, so they must stay and fight, to the last man."

The siege mentality has been hardening since the Forces for the Defence of Democracy (FDD), a Hutu-dominated rebel force based in neighbouring Zaire, stepped up their campaign to destabilise Burundi this spring, extending operations to every province of the country. More than 1,000 people a month - mostly Hutu civilians suspected of collaboration - are dying in tit-for-tat strikes by the rebels and army.

Tutsi fear feeds off two traumatic events in their history:

the massacre in 1993 of 100,000 Tutsis killed in revenge for the army assassination of Burundi's first Hutu president, and the state-organised genocide a year later of Rwanda's Tutsi population - a terrifying lesson of what could happen to an elite once it released the reins of power.

Mr Nyerere, who has been chairing talks between the country's two main political parties, compares the Tutsis to a man riding the back of a tiger. "The Tutsis in Burundi are genuinely frightened. They cling to power because they believe it is the safeguard of their security. But they are far from happy."

As African presidents meet today in the Tanzanian town of Arusha to talk of what the United Nations has called an impending disaster and keep former Tanzanian president Julius Nyerere's faltering peace initiative alive, the omens are not good.

While analysts speculate over whether Zairean President Mobutu Sese Seko, considered a key regional player, will snub the one-day summit - thereby torpedoing the latest in a series of inconclusive peace efforts - the situation on the ground continues to deteriorate and the country's Tutsi population is visibly preparing for the apocalypse.

In the suburbs, families are stocking up on food and water. Local authorities have drawn up plans for the protection of women and children. And the 20,000-strong army, little more than a Tutsi protection force, recently boosted its numbers by a third.

"People are in a suicidal frame of mind," says a local journalist. "They tell themselves there is nowhere to run to, so they must stay and fight, to the last man."

The siege mentality has been hardening since the Forces for the Defence of Democracy (FDD), a Hutu-dominated rebel force based in neighbouring Zaire, stepped up their campaign to destabilise Burundi this spring, extending operations to every province of the country. More than 1,000 people a month - mostly Hutu civilians suspected of collaboration - are dying in tit-for-tat strikes by the rebels and army.

Tutsi fear feeds off two traumatic events in their history:



## REPUBLIC OF GHANA

### DIVESTITURE OF STATE INTEREST IN ENTERPRISES

#### REGISTRATION OF PRIVATE SECTOR FIRMS FOR DIVESTITURE SERVICES

The Government of Ghana has, since 1988, been carrying out a programme of privatisation of its state-owned enterprises (SOEs). The Government, through its privatisation agency, the Divestiture Implementation Committee (DIC), is committed to a further acceleration of the divestiture programme. This is being achieved principally by means of outsourcing some divestitures to the private sector. DIC closely monitors subcontracted work to ensure that it is carried out in accordance with DIC's procedures and statutory responsibilities.

#### REGISTER OF PRE-QUALIFIED FIRMS

DIC maintains a register of pre-qualified firms to undertake work on divestitures.

The register is divided into the following categories:

- management, financial and business consultants;
- legal firms and consultants;
- merchant banks and non-bank financial institutions;
- surveyors, valuers, estate managers and landed property consultants; and
- chartered accounting firms.

#### DIVESTITURE ASSIGNMENTS

Principally, the subcontracted work will be:

- valuation of the land and buildings, plant and machinery and other fixed assets of an SOE;
- preparation of a profile of an SOE in the form of an information memorandum;
- to provide advice in connection with, and ultimately to implement, the divestiture of an SOE.

#### INVITATION TO REGISTER

Ghanaian and international firms not currently on the register are invited to register their interest and qualifications to undertake divestiture work.

Interested firms should submit to DIC the following information (as relevant):

- the firm's full name, address and contact details;
- the date of the firm's establishment;
- a list of the firm's directors and shareholders or partners;
- the names and addresses of the firm's bankers and auditors;
- the firm's fee income for the last three consecutive financial periods;
- a statement of the firm's capabilities;
- a statement of the firm's relevant experience during the last three years, including details of major assignments;
- the firm's current number of permanent professional staff, together with curricula vitae of those persons likely to be engaged on any divestiture work undertaken for DIC; and
- the firm's working relationships, actual or planned, with local or international firms;

together with a non-refundable fee of, in the case of Ghanaian firms, 50,000 cedis and, in any other case, US\$100.

Collaborations between Ghanaian and international firms are encouraged.

Applications received will be evaluated by DIC and given a score out of 100, based on pre-set criteria and weightings. Only those firms which score a minimum of 60 points will be entered on DIC's register of pre-qualified firms. Firms will be advised of the outcome of their applications as soon as practicable after evaluation.

Applications must be addressed to:

Executive Secretary  
Divestiture Implementation Committee  
F35/5 Ring Road East, North Labone  
P.O. Box C102, Cantonments  
Accra, Ghana

Tel: (233-21) 772049  
(233-21) 773119  
(233-21) 760281  
Fax: (233-21) 773126  
Telex: 2516 DIC GH  
E-mail: dicgh@ncs.com.gh



## Clinton wins time in sex harassment suit

By Jurek Martin in Washington

The White House breathed a sigh of relief yesterday as a Supreme Court ruling made it highly improbable that the sexual harassment suit against President Bill Clinton will come to trial before the November election.

The highest bench agreed to hear oral arguments over whether the case can proceed, but not until its next full term, which begins in October. Under normal court procedure weeks or even months elapse before a judgment is issued.

It will pass judgment on the contention of Mr Clinton's lawyers that a sitting president should not be subject to civil suits until he leaves office.

Their brief states that no president has ever faced such an action and that to sanction such a precedent would open the floodgates to frivolous lawsuits that would impair a president's ability to carry out his constitutional duties.

Mr Mike McCurry, Mr Clinton's press spokesman, said the White House was "pleased that the court has recognised the merit of the petition put for-

ward by the president's attorneys" on what he called "very important constitutional issues".

Ms Paula Corbin Jones, a former employee of the Arkansas government, is seeking \$700,000 in damages from Mr Clinton.



Clinton: seeking a delay

for unwanted sexual overtures she alleges the then governor made to her in a Little Rock hotel room in 1991. Mr Clinton has denied the incident took place. A federal judge in Little Rock initially ruled that a sitting president could not be sued until he leaves office, but that was overruled in January by a higher appeals court. Yesterday's action renders moot for the moment the appeals court verdict.

Mr Robert Bennett, the pres-

ident's chief private lawyer, had earlier provoked an outcry with a legal brief claiming that, as commander-in-chief, the president was entitled to protection under the 1940 Soldiers and Sailors Act, which permits delays in lawsuits against the military. That tactic was abruptly withdrawn.

Ms Jones's lawyers argue that her suit poses no threat to the functioning of the executive branch of government and that to delay the case would prevent her from collecting evidence "before memories fade, documents are lost and witnesses die or become incapable of testifying".

The Jones case has flickered in and out of public view ever since she first made her allegations more than two years ago. It has been kept alive in the rightwing media, though frequently taking second place to Whitewater-related matters.

Nevertheless, should the Supreme Court rule against the president and permit her case to go ahead, even after November, Mr Clinton would find himself in the embarrassing predicament of having to defend himself both in pre-trial evidence-gathering and, quite possibly, in court itself.

## Reform struggles to woo Canadians

A Fresh Start for Canadians was the theme that Canada's right-wing Reform party chose for its biennial conference in Vancouver earlier this month. In fact, it was Reform itself, that needed to be freshened up.

Even Reform supporters have been dismayed by the party's performance since it shot to prominence by winning 52 out of 285 seats in the 1993 general election.

The Calgary-based party has struggled to convince Canadians that it is more than a western populist movement dominated by rightwing farmers and religious fundamentalists. Its MPs have generally been a less effective opposition in the House of Commons over the past three years than the 54 members of the Bloc Quebecois, whose main goal is to promote Quebec independence.

With the next election no more than two and a half years away, Reform's future is in the balance. The real excitement of the election will centre less on which party wins than on who brings up the rear.

Prime Minister Jean Chretien's Liberals are odds-on favourites to gain a second five-year mandate. The most bruising battle is likely to take place to the right of the Liberals between Reform and the Progressive Conservatives.

The stakes are high for both parties. The Tories, who held office from 1984 to 1993, suffered a devastating setback in the last election. Although they polled the second highest number of votes across the country as a whole, they won only two seats in the House of Commons. A similar showing in the next election could put the final nail in the Tories' coffin.

Reform's challenge is to hold on to and, if possible, expand the bridgehead it gained in 1993. Founded only nine years ago, its strength has so far been concentrated in the west. All but one of its 52 seats are in the four western provinces. The party aims to win another 100 seats in the next election, but can do so only by breaking into the industrial heartland of Ontario, which elects 100 MPs, or almost a third of the total.

Disappointment at Reform's recent performance was evident among the 1,200 delegates in Vancouver. Several stressed that the party was still at the stage of learning from its mistakes. According to an opinion poll earlier this month, support for Reform has slipped to 13 per cent of decided voters, compared with 16 per cent for the Tories, the highest level since the 1993 election. The Liberals remain ahead with 53 per cent.

Reform learnt one of its

toughest lessons last month when its MPs bickered publicly over a bill to extend human rights guarantees in the constitution to homosexuals.

One British Columbia MP was suspended from the caucus for suggesting that a shopkeeper would be justified in sending homosexual or black workers to the back of the store if their presence hurt his business. Another was suspended for supporting him. A third member quit the party.

**Despite the enormous publicity generated by the Vancouver meeting, a Reform candidate came a dismal fourth - behind the Tories - in a by-election last week in Hamilton, Ontario**

in protest against the antediluvian views of her colleagues.

Mr Preston Manning, Reform's less-than-inspiring leader, warned his troops that "for a new party to become a governing party, we must first master the government of ourselves... maintaining our focus, disciplining departures and diversions therefrom, acknowledging and correcting our deficiencies rather than denying or ignoring them".

Mr Manning used the Vancouver meeting to try to steer the party closer to the middle of the road. Delegates adopted

a platform that emphasised issues high on most Canadians' priority list, such as fiscal discipline, job creation and crime. They affirmed a policy of moving steadily towards a balanced budget, followed by tax cuts and a move to a flat tax.

By contrast, a resolution proposing that any MP who supports Quebec secession should be expelled from parliament was withdrawn. But whether this will be sufficient to convince voters in Ontario that

project a more moderate image could provoke friction between the party leadership and the grassroots.

Reform often boasts of its commitment to "bottom-up democracy". It supports free votes in the House of Commons and the right of constituencies to recall their MPs. However, as the recent suspension of MPs shows, Mr Manning has found it increasingly necessary to crack the whip of party discipline.

Many Reform members have no burning desire to moderate their views. A constant refrain in Vancouver was that the party should stick by its conservative guns.

The assembly adopted resolutions calling for looser gun controls and for HIV (the virus that leads to Aids) to be classified as a reportable infectious disease. One delegate advocated "shock treatment" for criminals, in the form of a 20,000 volt shock.

Such views remain well to the right of the mainstream. However, the extent to which they hinder Reform's cause will depend partly on the Conservatives' ability to stage a comeback. That should become clearer after the Tories' policy convention in Winnipeg in August.

Bernard Simon

### AMERICAS NEWS DIGEST

## Carter may be tobacco witness

Former President Jimmy Carter may be called to testify against the US tobacco industry when Mississippi's landmark lawsuit against cigarette makers reaches trial, according to court documents.

Mr Carter's name appears on a list of possible witnesses contained in documents filed last month in Jackson County Chancery Court.

Also on the list are numerous scientists and industry employees, including former researchers for R.J. Nabisco's tobacco subsidiary R.J. Reynolds.

Until now, the names of former R.J. Reynolds employees have not been mentioned among industry insiders who Mississippi attorneys hope will testify.

The state is suing big cigarette makers and other members of the tobacco industry for Medicaid funds spent to treat poor people for smoking-related illnesses. Eight other states already have chosen to follow Mississippi's lead. Others, including Arizona, are also expected to take action.

Mr Carter has said that while president between 1977 and 1981 he felt pressure from the tobacco industry as it sought to avoid regulation aimed at protecting children. *Reuters, Jackson*

### Foreign aid 'benefits US'

Foreign assistance programmes benefit the US economy because more than 80 per cent is spent in the US on American goods and services, a trade group said in urging a 50 per cent foreign aid increase.

The appeal was contained in a study published by the Business Alliance for International Economic Development, a coalition representing over 1,000 US businesses.

It recommends that the US match the mean level of US economic assistance of the 1960s - about \$18bn in constant 1995 dollars, up 50 per cent from \$12.1bn for the current fiscal year. Further cuts are expected in the 1997 programme.

"US economic assistance helps developing countries build the kind of physical, human and institutional infrastructure necessary to spur their economies, to foster trade and to attract private investment - the very things that make possible American exports and thereby, American jobs," the report said. It said the 1994 aid programme translated into 200,000 US jobs. *AP, Washington*

### Court backs drugs strategy

The US Supreme Court yesterday upheld an important strategy in the war on drugs, ruling that the government can prosecute people while also suing them to confiscate drug-connected property. The double-barrelled legal strategy does not violate the constitution's protection against being punished twice for the same crime, the court ruled in two cases from California and Michigan.

The Clinton administration had argued that federal and state prosecutors should be allowed to seek civil forfeitures in addition to filing criminal charges. Some federal appeals courts said such forfeitures are civil remedies, not punishment. *AP, Washington*

### Violence in Quebec City

Rioters broke hundreds of windows, looted shops and set fire to a government building as Quebec's national holiday celebrations turned violent early yesterday.

Five police officers were injured and about 80 people arrested in the rioting in the historic Carre Youville district of Quebec City's old quarter. The damage was estimated by police at C\$500,000 (US\$368,000).

Police used teargas and water cannons in an effort to control the riot, which started after a concert attended by about 30,000 people. The violence began when several people began breaking bottles and throwing rocks through windows.

Police responded with teargas as rioters tried to overturn cars, broke more shop windows and raced off with store contents. *AP, Quebec City*

### Chilean growth rate 10.2%

Chile's monthly government index measuring economic growth showed the economy expanded a strong 10.2 per cent in April compared with a year ago, said the central bank in its monthly report.

The figure showed economic growth speeding up from March, when the Inmacec index registered an increase of 7.2 per cent, but slightly lower than the 10.5 per cent growth recorded in February. The Inmacec index is used as a rough guide to the expansion of Chile's gross domestic product. *Reuters, Santiago*

### Panama poll cash probe urged

Political opponents of Panama's President Ernesto Perez Balladares have called on lawmakers to investigate the role of drug money in his 1994 campaign.

Mr Perez Balladares acknowledged on Friday that his campaign finances were tainted by a contribution from a company linked to cocaine traffickers, but said the donation was accepted unwittingly.

Over the weekend, the attorney general, Mr Jose Antonio Sossa, promised a "correct, objective and forthright" investigation. But political opposition leaders said a legislative commission should investigate instead.

Mr Perez Balladares' campaign accepted \$51,000 from a company tied to Mr Jose Castrillon Henao, reputed head of the Cali drug cartel's Panama operation. *AP, Panama City*

WORLDWIDE  
KLM  
NORTHWEST

"What makes this  
World Business Class so special?"

"Your own experience."

KLM and Northwest Airlines have a service that's in a class of its own. Experience the comfort of more legroom, seats with better recline, gourmet meals plus personal phone and video. Experience World Business Class.

Contact your travel agent, your KLM or Northwest office or call +31 20 4 747 747.

WORLD BUSINESS CLASS



## NEWS: WORLD TRADE

## WORLD TRADE NEWS DIGEST

## Vietnam plans second GSM

Vietnam's state-owned telecommunications monopoly, Vietnam Posts & Telecommunications (VNPT), plans to launch a second global system for mobile (GSM) telephone network which would rival one it already operates with Comvik of Sweden. The new system, ViniPhone, will be 100 per cent owned and operated by VNPT, using equipment supplied by Siemens of Germany under a contract worth about \$18m. VNPT will acquire Siemens switching systems and Motorola base stations in a first phase which covers 18 provinces.

Demand for mobile phones is growing rapidly in Hanoi and in Ho Chi Minh City, where Vietnamese businessmen are as likely to buy as foreign investors. Mobile phone ownership is estimated at 35,000 in a total population of 74m.

VNPT already runs a GSM network called MobilPhone with Comvik, partly owned by Stockholm-listed Kinnevik. This covers about 20 provinces. VNPT's vice director of marketing, Mr Lam Doi, was quoted in a local newspaper as saying that the company had decided to go for a wholly Vietnamese project as a way of avoiding "sharing profits with foreigners". The company has been growing fast and is understood to have a cash flow problem. However, it recently received a \$25m loan from Australia and New Zealand Bank for its expansion plans.

Jeremy Grant, Hanoi

## French luxury sales up 4.1%

A strong advance in exports helped French luxury goods makers to record a 4.1 per cent increase in sales in 1995, confirming the sector's rebound from the impact of the Gulf war and the backlash to last year's French nuclear tests.

The 78 member companies of the Colbert Committee - in fashion, perfumes, champagne, cognac, jewellery and leather - yesterday reported a combined turnover of FF34.7bn (\$6.7bn), compared with an adjusted figure of FF33.3bn in 1994. Exports rose 6 per cent to FF20bn - accounting for more than three-quarters of overall sales. Nearly half of these exports - FF12bn - went to the Asia Pacific region, with Japan accounting for FF6bn.

David Owen, Paris

## Ecuador agrees to pipeline deal

The Ecuadorian government has reached agreement with Arco and Agip Petroleum over the construction of a 105-mile oil pipeline in the Amazon region. The pipeline, to be constructed by the French-US consortium, will take 150m barrels of crude oil over the next 20 years from the Villano oil field, where substantial reserves have been discovered. The pipeline will have a capacity of 60,000 barrels per day and is expected to be in operation by 1999. The deal comes after a \$600m proposal to expand the Transamazonian Pipeline, which pumps oil across the Andes to the Pacific coast, was halted by labour and congressional opposition, costing the jobs of two energy ministers.

Raymond Collit, Caracas

Bombardier, the Canadian transport equipment group, will build 120 diesel train units worth C\$34m (US\$25m) for Deutsche Bahn, with deliveries beginning in 1998. The regional and suburban train units will be built by its subsidiary Waggonfabrik Talbot, in Aachen.

Robert Gibbons, Montreal

Atlantic Richfield has reached agreement with the government of Qatar for a consortium including British Gas and Wintershall to develop the Al Rayyan oil field in the Arabian Gulf. Arco said the field was expected to start crude oil production in September, with an output of about 35,000 barrels a day. Arco said it has also received approval for a delineation well in a possible southern extension of the Al Rayyan field.

AFX, London

## Boeing 'still in running' for China jet deal

By Michael Skapinker, Aerospace Correspondent

Boeing of the US says it has not given up hope of being China's partner in the development of a 100-seat jet.

But if it is excluded, it may join other Asian countries, including South Korea, in building a new aircraft.

Mr Philip Condit, Boeing's chief executive, conceded in an interview that a preliminary agreement between China and a European consortium to develop a 100-seater,

signed in April, was a setback. However, he denied that Boeing had admitted defeat. "Aircraft development programmes frequently take many turns," he said.

Boeing has suffered in recent months from tension between the US and Chinese governments over human rights violations in China.

Mr Li Peng, the Chinese prime minister, has said Beijing will favour European companies over US competitors as a reward for European governments' "more lenient" policies.

Earlier this year, China ordered air-

craft worth \$1.5bn from Airbus Industrie, the European manufacturing consortium. Aviation Industries of China (Avic) also signed an agreement with Aero International Regional (AIR), which is owned by Aérospatiale of France, British Aerospace and Alenia of Italy, to work on the 100-seater.

The Chinese said, however, that they had not yet made a final decision on a partner for the 100-seater. They also indicated that if the Europeans were chosen, they would like Airbus to co-ordinate the project.

Senior Airbus executives agree it is too early to say that Boeing is out of the running to partner the Chinese.

Mr Condit said, however, that there would have to be a "normalisation" of US-China trading relations if Boeing were to win aircraft orders.

He was opposed to the US alone linking trade to human rights in China. He said: "Human rights anywhere in the world are important."

"But if sanctions are used on a multilateral basis, they are far more effective in producing the desired result than unilateral actions."

If China did choose European partners for the 100-seater, Boeing might develop a jet with another Asian country.

China had originally proposed including South Korea in the project, but the two countries have fallen out over where the jet should be assembled.

Mr Condit said Boeing could build a new jet with a Korean partner. However, Korea was only one option available. The company could also work with companies in Japan, India or Indonesia.

## Main points of the deal

□ The free-trade agreement between Chile and Mercosur sets a timetable of eight years, starting on October 1 1996, to reach zero tariffs on most trade.

□ On the bulk of goods, Chile will cut its tariff from 11 per cent to 6 per cent, while Mercosur will reduce average tariffs to the same level. Chile says about 50 per cent of its exports will fall into this category, and 63 per cent of Mercosur's. Over eight years, tariffs will be reduced progressively to zero.

□ Two categories of "sensitive" and "extra sensitive" goods will be protected over 10 years. These include products such as poultry, chocolate, textiles, shoes and oil and gas.

□ A fourth list of mainly farm goods will keep current tariffs unchanged until year 10, and then reduce them over five years. Wheat and wheat flour will be exempted until year 16.

□ The agreement also maintains special conditions for certain products in specific markets, which were previously covered by bilateral and multilateral accords. In these cases, quotas will be set in each market.

## Jilted Chile hitches up to Mercosur

When Chile's President Eduardo Frei cemented his country's wicket with the four-nation Mercosur customs union today, he may take a moment to consider what might have been.

Chile's first choice of bride had been the glamorous North American Free Trade Agreement - and a future relationship remains possible - but continual stalling by Washington prompted Santiago to hitch up instead with Mercosur, the familiar girl next door.

The Mercosur customs union, formally founded in January 1995 by Argentina, Brazil, Paraguay and Uruguay, had been courting Chile for some time. But it was quickly determined that full membership would be impossible, given the difficulty of reconciling Mercosur's varied external tariff with Chile's uniform 11 per cent import duty. Instead, negotiators began hammering out the details of "associate membership".

Under today's accord, reached after nearly two years, Chile will join an extended Mercosur free-trade zone, but will continue to act unilaterally in trade arrangements with third countries. Both sides will from October 1 cut tariffs between them to an average 6 per cent on most imports and will, with some exceptions, gradually reduce these to zero over eight years.

Chile's main concern during negotiations was to protect its traditional farming sector, weaker than Argentina's, but a powerful voice in Santiago. Originally, Chile had wanted farm goods such as wheat,

meat and dairy products to be permanently excluded, but it eventually agreed to move towards free trade in these products over 10 to 16 years.

For Chilean manufacturers of products such as tomato paste, wine, shoes and textiles, a Mercosur deal was regarded as vital to preserve access to the bloc's 200m consumers. Preferential tariffs extended to Chile before Mercosur came into effect have been periodically renewed, but were due to expire unless a permanent accord could be struck.

Not only trade was at stake. Many Chilean businesses, looking for opportunities beyond their own restricted

market, have made large direct investments in the region, in private pension funds, banking, retail, wine and, especially, in Argentina's privatised electricity sector. Far bigger opportunities beckon in Brazil.

"If the world were organised as it should be, perhaps it would be enough to take the simple decision to open one's economy unilaterally," says Mr Carlos Madrid, Chile's chief negotiator with Mercosur. But small countries, standing alone, tend to have their rights trampled by bigger ones, he says.

From Mercosur's perspective, getting Chile on board

goes far beyond the limited commercial advantages of incorporating 14m more consumers. Fundamental was bridging what Mr Klaus Schwab, president of the World Economic Forum, calls the "missing link" between Mercosur and Asia.

"Mercosur now has access to the Pacific ocean and Chile has access to the Atlantic ocean," says Mr Jorge Campbell, Argentina's secretary of international economic relations. "This accord has united us in a bi-oceanic bloc."

Big investments will be needed to upgrade road networks before Mercosur's new-found access to Pacific ports

becomes cost-effective. But creating such an export corridor provides "extraordinary potential" for Mercosur producers, especially farmers, says Mr Luis Felipe Lampreia, Brazil's foreign minister. With one of the world's richest agricultural belts, Mercosur's farmers are uniquely placed to meet fast-growing demand for food in Asia, he says.

Chile's incorporation also lends a certain gravitas to the bloc, the region's most stable and successful economy. In this respect, the accord is a coup for Brazil and its vision of a possible hemispheric free trade zone. Brazil wants a South American free trade zone in place before negotiations start with NAFTA countries, while many in the US have seen an expanding NAFTA as the basis for hemispheric free trade.

The deal with Chile should pave the way for a swift accord with Bolivia, and subsequently Venezuela, says Mr Lampreia. Peru, Colombia and other South American states could quickly follow. From there, it might only be a relatively short step to forge links with other regional trade groupings.

Mercosur aspires to be an outward-looking free-trade zone, not a fortress. "It's not our intention to create a closed bloc," says Mr Pedro Malan, Brazil's finance minister. "We don't see any contradiction between our strengthening Mercosur and our desire to open up to the rest of the world."

David Pilling and Imogen Mark

## East Asian countries competing unfairly on exports, says study

By Guy de Jonquieres

East Asian economies are competing unfairly by pursuing export drives which depend on maintaining extensive restrictions on imports and inward direct investment in their own markets, according to a study by the Federation of Swedish Industries.

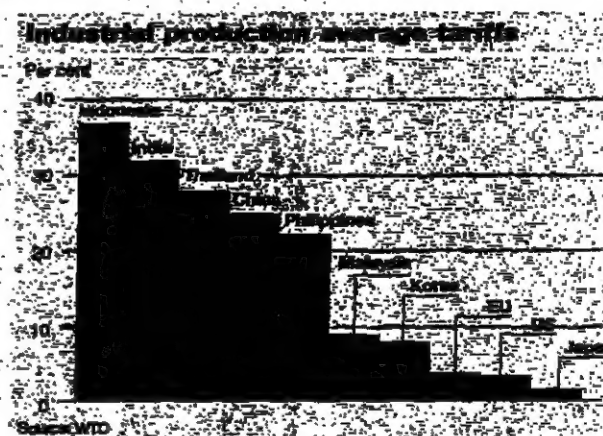
The study says barriers in east Asia, though often permissible under world trade rules, are distorting local economies and international trade, while impeding expansion by European companies in some of the world's fastest-growing economies.

"Instead of being based on natural competitive advantage, many exports from newly industrialising countries are based on artificial competitive advantages in the form of subsidies and tariff and non-tariff protection to enhance export-oriented production based on a protected domestic market," the study says.

"Imports are usually concentrated on necessary capital equipment and raw materials used in the new export industries. In the long run this leads to an unbalanced industrial structure which is unsustainable in an open market environment."

The hard-hitting study lists many specific alleged barriers in the region. It is particularly striking because the federation, which strongly supports free trade, has not in the past been in the forefront of European groups accusing Asian countries of unfair trade practices.

The federation calls on the European Union to press Asian governments more forcefully, in the World Trade Organisation and in the recently-



launched Asia-Europe dialogue, to end discrimination by embracing fairer, more open and transparent policies.

The study is published a month before senior Asian and European officials are due to meet in Brussels to discuss closer economic co-operation and the agenda for the WTO's ministerial conference in Singapore at the end of the year.

The study is based on a detailed analysis of government policies and markets in China, Malaysia and Indonesia, and of the experiences of lead-

ing Swedish companies with operations in the three countries and other parts of Asia.

It says the world trade system is being challenged by the "Asian way" of regulation and business practices, pioneered by Japan, and now being followed in China, South Korea and parts of south-east Asia. It resulted in the build-up of large trade surpluses by countries which observed the letter of international trade rules but circumvented their spirit by relying on a variety of non-tariff barriers.

The study says the barriers included "administrative guidance" of industry by governments, legal uncertainty, denial of trading rights to foreign companies, import quotas, discriminatory technical standards and preferential government procurement.

It also calls on Asian countries to simplify customs procedures, treat foreign investment more fairly, liberalise trade in services and enforce intellectual property rights more effectively.

"Market access in high-growth Asian markets. Federation of Swedish Industries, PO Box 5501, 114 65, Stockholm. Tel: 468-783 0000. Fax: 662 3595.

## Washington will push at summit for transitional pact with Tokyo

## US expected to raise chips at G7

By Nancy Durne in Washington

Japan's rejection of a US proposal for a transitional agreement governing semiconductor trade is expected to be raised by the US at the summit of Group of Seven industrialised nations in Lyons on Thursday.

The current US-Japan semiconductor arrangement is due to expire on July 31. The pact is considered an example of "managed trade" because it set a target - in this case 30 per cent - for foreign market share in Japan, and the Tokyo government played a major role in boosting imports.

In Washington last week, Mr Yoshihiro Sakamoto, vice-minister of the Ministry of International Trade and Industry, said government involvement was no longer needed in an industry which was increasingly global.

The two sides remain far apart, but it is virtually impossible for the US to initiate a new market access complaint under US law or World Trade Organisation rules

because foreign market share has soared above 30 per cent under the current agreement.

The transitional pact, proposed by the US, would continue close technical co-operation and design-in activities between US and Japanese industries. It would retain only a limited role for government, which would continue to receive sales data and monitor market share. No numerical targets would be set.

"Our goal remains as it has been: to preserve and continue the success made under the current arrangement, expand our co-operation and to build a bridge to the point where no government involvement in this sector is necessary at all," a US trade official said.

There has not been enough progress on market access in the vehicle sector and in video games. "We don't want to return to the conflict that characterised this sector before the semiconductor agreement, but want one that would reflect the changed conditions in the sector."

Japan has proposed continued co-operation between the US and Japanese private

sectors with government no longer collecting data and calculating market share. It has also tabled a plan to establish a governmental World Semiconductor Council which would include the EU, perhaps South Korea, and later on other manufacturing countries.

The council would address issues such as standardisation, intellectual property protection and environmental measures. The US official welcomed Japan's "movement from an absolutist position that no government role is necessary", but said the proposed world council would not address US concerns about maintaining and continuing market access in Japan.

The EU has for a long time been a critic of the bilateral deal, but has also asked to join the pact. The US transitional proposal calls for "participation of like-minded third parties". However, it also stipulates that countries which join must "have eliminated or made firm commitments to eliminate expeditiously tariffs and other impediments to market access for semiconductors". The EU has yet to eliminate its tariffs on semiconductors.

## IN INDONESIA WE PROTECT THE RAINFOREST WITH FISH.

A WWF project has resulted in over a hundred fish ponds being built in the triajaya rainforest in eastern Indonesia. The fish ponds provide a much needed, reliable source of income and food for the local community. They also produce an invaluable by-product: a reason for the villagers to take care of the local rain forest. The ponds require a supply of clean, fresh water. This is only available throughout the year if water-retaining roots of the neighbouring trees are kept intact. Which gave WWF good reason to provide plans and concrete for the ponds, and fish to stock them with. And because we believe it is more important to motivate by physical example than by just giving advice, WWF agricultural extension workers helped to construct concrete tanks and dig fish ponds. Now an entire community benefits, and the entire community runs the fish pond programme without outside help. If you would like to help us set up practical projects to save the rainforest, write to the Membership Officer at the address below.



World Wide Fund For Nature (formerly World Wildlife Fund), International Secretariat, 1196 Gland, Switzerland.

مكتبة العصر



In 1995, LG's annual sales grew 40% to over US\$64 billion.



It's nice to meet you.

It's Matt Ryan's job to listen.

As a Senior Designer at LG Electronics Design-Tech, Matt must intimately understand the different aesthetics of each European country. And then translate that understanding into intelligently designed TVs, microwaves and other products. (Matt and his colleagues even helped design their company's Red Oak House headquarters.)

At LG, we listen a lot to our customers. We think that habit explains why we're leaders in advanced applications like thin-film transistor liquid crystal displays and high-definition TV.

We're active in many other business areas too, including DRAM memory chips, pharmaceuticals, and satellite communications.

And the same dedication and customer focus Matt Ryan and his fellow designers bring to their work, our 126,000 other employees bring to our other areas of expertise.

Now, how can we help you?

 LG

<http://www.lg.co.kr/>



Profit and dividend remittances may be as big a problem as country's \$107bn debt

## China pressed to boost tax to aid growth

By Peter Montagnon, Asia Editor, London

China needs to raise government revenue collection by 6 percentage points of gross domestic product if it is to finance the infrastructure and social spending needed to maintain its present high growth rates, a senior World Bank official said in London yesterday.

Government spending on health, education, the infrastructure and poverty alleviation is seriously underfunded because of low tax revenues, Mr Nicholas Hope, the bank's director responsible for China and Mongolia, told a conference organised by the Royal Institute of

International Affairs. Fiscal revenues fell to only 11.3 per cent of gross domestic product last year from 12.4 per cent in 1994 despite tax reforms introduced in January 1994 which were designed to improve collection, he said.

This also left the government short of money to meet contingent liabilities like pension fund obligations, unemployment payments and redundancy payments.

Improving public finance is the key to economic reform in China, he said. The World Bank estimated that the government could raise the extra revenues required through a combination of measures including increases in value-added tax and income tax,

merger of the domestic and foreign enterprise tax which would close loopholes, a payroll tax and taxes on polluters.

Mr Hope said that China's heavy reliance on foreign direct investment would burden its current account with outward remittances of profits and dividends. Analysts who worried about the growth in China's \$107bn foreign debt overlooked this factor in their calculations.

The service flows on direct investment may be a much greater problem for China than debt.

But he said the Chinese authorities were aware of this mounting burden which was one reason why they had allowed reserves to rise to more than

\$800bn. Given capital inflows, the country's situation was still perfectly comfortable, he said, and service payments on foreign investment should not affect progress towards current account convertibility.

Mr Rajiv Lall, head of Asian economic research at Morgan Stanley, said Hong Kong investors were making a return of some 25 per cent on their direct investment in China, which increased by some \$22bn over the past two years.

This implied large repatriation flows which could eventually become a risk for the current account, though much depended on how much of the return was in the form of capital appreciation and how much profit

was actually remitted.

Some economists have speculated that the large "errors and omissions" debit in China's balance of payments figures, amounting to \$16.6bn last year, reflect profit remittances of foreign investors. That would mean China's current account surplus was in reality sharply lower than the 2 per cent of GDP reported for 1995.

Separately Mr Gang Yi, deputy director of Beijing University's China centre for economic research, told the conference that foreign trade accounted for 40 per cent of China's gross national product, much more than Japan at 18 per cent and the US at 15.5 per cent. This suggests its GNP figures are under-stated, he said.

## Contracts delay urged on HK\$75bn rail link

By John Fiddling in Hong Kong

The Hong Kong government yesterday called on the Kowloon-Canton Railway Corporation to delay the award of consulting contracts for a HK\$75bn (US\$9.7bn) railway project for the territory.

The move followed criticism of the high cost from democratic and pro-Beijing politicians and confirmed that the rail link, to be built on the western side of the Kowloon peninsula, will not be completed by the original target date of 2001.

Mr Paul Leung, acting transport secretary, stressed the government remained committed to the project. But he said the time required to complete land acquisition, which would push completion beyond 2001, meant the government-owned KCRC should not proceed with the award of non-essential consultancy work.

Studies should be limited to those essential to minimise the requirements for land purchases and clearance, Mr Leung added. A preliminary estimate by the government's Lands Department concluded this process would take about five years.

China has offered to send its leaders to the rebel island of Taiwan, in the first official invitation to a proposal by President Lee Teng-hui of Taiwan to visit the mainland, Reuters reports from Beijing.

In an interview on the front page of the official People's Daily, the party's Taiwan affairs office responded formally for the first time to Mr Lee's offer in his May 20 inauguration speech to embark on a "journey of peace" to China.

The article repeated China's stand that Mr Lee was welcome to visit in his capacity as chairman of Taiwan's National

ist party, but not as state president.

"We are also ready to accept invitations from the Taiwan side to visit Taiwan," he said.

Beijing has regarded Taiwan as a rebel province, not entitled to a state government or to international recognition, since the nationalists fled there after losing China's civil war in 1949.

It has been enraged by Mr Lee's pursuit of "pragmatic diplomacy" - or unofficial visits to countries with which Taipei has no diplomatic ties that are intended to raise the island's international profile.

Pro-Chinese politicians and newspapers have accused the territory's government of a lack of transparency and of failing to curb costs, prompting comparisons with the protracted, but now resolved, dispute over the building of Hong Kong's new airport.

"The government's approval of the KCRC's camouflaged methods of building the Western Corridor Railway is clearly a method to bankrupt Hong Kong before 1997," the pro-China daily Wen Wei Po, said, referring to the territory's

return to Chinese sovereignty next year. It attacked the KCRC for the high cost of construction, fees, estimated at HK\$750m.

Hong Kong's governor, Mr Chris Patten, yesterday dismissed criticisms of the handling of the project. "We've been keeping the Chinese side informed and obviously we'll let them know what the plans and the proposals are," he said.

The main decisions on the issue would be taken by the post-1997 administration and the chief executive who will



Patten: "We've been keeping the Chinese side informed. We'll let them know what the plans are."

succeed him, he added. "What I want to ensure is that the chief executive and the administration are in the best position to take the most sensible decisions."

Mr Kevin Hyde, KCRC chairman, said the corporation would hold further talks with the government on working out a new timetable for the railway. However, the consultancy studies would certainly be required at some stage. "That work has to be undertaken. It is money that has to be spent," he said.

The last session of Hong Kong's Legislative Council before the handover to China is set for June 25 1997, the earliest closure in recent years, according to Mr Andrew Wong, president of the legislature.

The timing is expected to prompt controversy, with some legislators arguing it helps China in its decision to replace the legislature before the completion of its four-year term.

Beijing's decision to replace the Legislative Council, which was elected last year, is proving the most serious and

intractable problem ahead of the transfer. Britain and the Hong Kong government have fiercely criticised China's plan to set up a provisional legislature.

LegCo usually sits into July, which had raised the prospect of a clash over its replacement when China resumes sovereignty on July 1 next year. Mr Wong, responsible for the timing of the LegCo sessions, declined to comment on the reasons for the proposed June 25 closure until an official announcement is made.

## Deposed leader plans to sue Indonesian minister

By Manuela Saragosa in Jakarta

Ms Megawati Sukarnoputri, deposed at the weekend as leader of the opposition Indonesian Democratic party, plans to sue the country's interior minister, who she claims engineered her downfall by sanctioning an illegal rival PDI congress.

Mr Yogie Suardi Memet, the interior minister, legally endorsed the alternative congress.

It is believed the government was concerned at Ms Megawati's popularity in the run-up to next year's gen-

eral elections. She is the daughter of Indonesia's charismatic founding president, Sukarno.

Ms Megawati's supporters have pledged not to vacate the party's headquarters in Jakarta, which was the scene last week of some of the worst rioting in Indonesia in recent years.

Her backers have also encouraged her to stand against President Suharto at the next presidential elections in 1998.

Mr Suharto has never been challenged in a presidential poll and is

widely expected to run for a seventh five-year term.

Dissident members of the PDI, a party that has never been strong enough to threaten Mr Suharto's position, elected Surjadi, a deputy speaker of Indonesia's parliament, as party chief at the congress, which ended on Saturday in the north Sumatran city of Medan.

Ms Megawati told more than 3,000 supporters on Sunday that the rebel congress was not valid and she would not leave the party's headquarters. "I am the chairman of the executive

board of the PDI, which is legal and constitutional for the 1993-1998 period," she said.

Over the weekend, her supporters staged peaceful demonstrations and marches in the capital and other parts of the archipelago, notably in central Java.

Mr Surjadi said he was "concerned" at the potential for further violence. People were still "very emotional" but he hoped that talks would take place after a cooling down period.

Some political analysts are not optimistic. Although Ms Megawati has

effectively been ousted from the formal structure of Indonesia's political institutions - the PDI and the Moslem-based United Development party are the only political parties allowed outside the ruling Golkar party - she is expected to remain politically active and this may lead to further clashes.

Diplomats in Jakarta said that by bringing the case to court, political tensions surrounding her removal are set to continue. "This could be a long, drawn-out affair," said one western diplomat.

### ASIA-PACIFIC NEWS DIGEST

## Rao's party in push for revival

India's Congress party, mauled in recent general elections, made its first tactical move towards revival yesterday by announcing an alliance with the low-caste Bahujan Samaj party to contest forthcoming state elections in Uttar Pradesh, the country's most populous state. Mr P. Narasimha Rao, former Congress prime minister, announced the deal with Mr Kanshi Ram, leader of the BSP, which won 11 seats in the 546-seat parliament and largely represents Dalits, once known as "untouchables". Mr Rao said the alliance "could lead to a larger picture", but was so far limited to the expected autumn poll in the state.

In the recent elections, Congress' vote share slumped to 8 per cent from 15 per cent, returning five Congress MPs among the state's 85. The BSP has won a consistent 20 per cent of the state's vote. The emergence of the BSP, along with other caste-based parties, has drained the traditional support of Congress in north Indian "Hindi belt" states; the alliance is an attempt to recreate Congress' traditional base.

It is aimed at forestalling a victory for the Hindu nationalist Bharatiya Janata party in the state, governed from New Delhi under "president's rule" since the fall of the last state government last autumn - an ill-fated alliance between the BSP and the BJP. Mr Rao faces a rising challenge for leadership of the Congress party, which with 40 seats and 28 per cent of the vote, suffered its worst post-independence showing in the recent polls.

Mark Nicholson, Bombay

## Indonesia airline to be sold off

Indonesia's state-owned airline Garuda will be privatised in 1998 after restructuring its finances, Mr Soepandi, the company's president, said yesterday. "Garuda will enter the domestic stock markets in 1998 after restructuring its capital and organisation," he told the official Antara news agency. This latest statement of intent comes after one of Garuda's six DC-10s crashed in Fukuoka, Japan, on June 13, killing three passengers and injuring 110.

Plans had been in hand to privatise the national carrier by 1997 but Garuda officials said last year the privatisation schedule depended on how soon operations were restructured. The government has said it would pay off Garuda's debts for buying nine aircraft, which would be converted to government-held equity in the company. Garuda has nine aircraft on order from Boeing of the US - seven 737-400s and two 747-400s.

Manuela Saragosa, Jakarta

## Financial scandal hits Nepal

Nepal has ordered the arrest of 100 people suspected of involvement in one of the Himalayan kingdom's largest financial scandals, state media said yesterday. Government investigators have asked police to arrest the suspects for questioning over the Rs10m (\$5.7m) scandal. Earlier this month, authorities said a government-appointed probe was investigating alleged fake letters of credit had named 175 business houses and commercial banks suspected of involvement.

Foreign currency worth Rs10m had been sent out of the country in the form of payment for fake letters of credit, without any goods actually being imported, they added. Transactions had resulted in a revenue loss of Rs10m to the government.

"The deflection of a huge amount of foreign exchange has caused a massive loss to the country," the finance ministry said. The scandal has provoked an outcry ahead of the reconvening of parliament tomorrow. Officials declined to name individuals or business houses accused, but said some banks were allegedly involved in breaking rules in opening letters of credit.

Reuters, Kathmandu

## Pakistan riots leave three dead

Troops were called to help police after at least three demonstrators were killed and scores of others belonging to Pakistan's Jamiat-ul-Islami fundamentalist political group were injured or arrested in Rawalpindi, outside Islamabad, yesterday. The clashes occurred during a protest against alleged government corruption and tough new tax measures announced in the June 18 budget.

Mr Qazi Hussain Ahmed, head of Jamiat-ul-Islami, condemned what he called the "high-handedness" of police and called for another day of protest across Pakistan today to mourn yesterday's fatalities. Analysts say the protest may trigger fresh political trouble for the government, widely criticised for the recent tough tax measures. The government says it is under pressure to increase tax revenues so it can lower the budget deficit to conform with IMF-agreed limits.

Farhan Bokhari, Islamabad

## In Thailand, the companies are migrating to the people

Ted Bardacke spots a trend that could save jobs moving abroad

Locking-off time at a textile factory on the outskirts of Bangkok is not a pretty sight. Hundreds of young women, mostly migrants from rural Thailand, emerge from a windowless complex to cross a canal that reeks of sewage and industrial waste. Squinting into a sunset enhanced by traffic smog, the workers dart across a 10-lane highway to makeshift boarding houses or to catch rickety third-class buses.

In the shadows, natty men lurk with offers of steady night-time employment for the youngest and prettiest of the women. Soon, more may succumb: as urban Thai labour costs rise, reputable but low-skill jobs are in danger of being forever lost to cheaper sites in Indonesia, Vietnam and China.

But some footwear and clothing companies are finding that abandoning the wilderness of Bangkok does not mean giving up the advantages of Thailand, with its fast-growing domestic market and ample export-oriented infrastructure. Instead of moving overseas, these companies are shifting production to rural Thailand, where they are setting up small assembly lines in many of the same impoverished villages that nourished their deep pool of migrant labourers.

Getting these industries to leave Bangkok but stay in Thailand is an important task. Textiles and shoes accounted for 17 per cent of all manufacturing exports in 1995. Relocating these industries to rural areas is a way of keeping a significant number of low-wage

but export-generating jobs in the country when the urban Thai economy is in uneven transition to higher-skill and value-added industries.

While Bangkok will hardly notice the loss of a few assembly operations, the impact on the villages is tremendous. More young women are staying in their home villages, keeping families intact and in some cases using their wages as seed capital for expanding agricultural production.

Companies which have relocated, including those producing brand-name shoes for the likes of Bata, Nike and Dr Scholl and shirts for such

"It's not like Bangkok at all," says Mr Chaiyachit Wonglittakul, manager of the Bata factory, which produces 3,000 pairs of school shoes a day. "Here workers don't leave and have time to become multi-skilled. So we've been able to re-engineer the whole production process and make only what we need."

About 400 of Bata's Thai workforce of 2,400 are scattered around small factories in Buriram province. Some of the most labour-intensive work - sewing shoe uppers for instance - is subcontracted out to small village collectives, where surprising innovation in manufacturing organisation is taking place.

Working on piece-rate, these collectives have organised themselves into efficient small teams each in charge of one facet of production. Bata likes the system because it requires only one supervisor for every 48 workers, compared with one for every 13 under normal factory circumstances.

"They are doing the most demanding thing in the shoe industry," says Mr Bengt Gunnarsson, managing director of Bata Thailand. Others have taken notice. Pan Asia, one of Thailand's largest shoe manufacturers, has shelved plans to move its Nike and Marks & Spencer production to Vietnam while it tries the rural Thai approach. Using a main training centre linked with about 10 satellite collectives, Pan Asia is faring out the sewing and assembly of thousands of shoe uppers a day.

Efficiency gains offset the

lower wages of production in Vietnam, says Mr Prasong Thanakornnitikul, factory manager at Buriram Pan Footwear, a Pan Asia subsidiary. "The idea of shifting production to rural areas originated with a non-governmental organisation, the Population and Community Development Association (PCDA), in conjunction with students from Harvard Business School.

Mr Meechai Viravaidya, chairman of PCDA and a former deputy minister of industry, says PCDA's involvement is that of an "intermediary."

"Bringing rural villagers and big companies together is not

easy. Someone has to be there to facilitate the relationship in the beginning," he says. Ms Woranum Nanschart, a 20-year-old with just a primary school education worked for two years in Bangkok before coming back to Buriram to get a job making cheap plastic moulds for costume jewellery exported to the US.

Now she is living at home again and hopes to invest in a mango orchard with some of her fellow workers. "It's better here because I want a family life," Ms Woranum says. And, notes Mr Meechai, "When the girls stay home, the boys stay too."

### INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index, with 1985=100.

UNITED STATES						JAPAN						GERMANY					
Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate
1985	279.8	-174.2	-183.0	0.7823	100.0	228.2	75.5	152.7	64.5	189.90	100.0	242.7	35.0	207.7	22.5	2.2280	100.0
1986	251.0	-140.6	-153.4	0.9836	81.4	245.2	84.2	161.0	77.2	180.7	77.7	248.5	33.3	215.2	15.2	2.1272	109.0
1987	220.2	-131.8	-144.1	1.1541	71.9	194.7	85.7	109.0	75.5	136.38	136.3	254.4	58.7	195.7	40.0	2.0710	114.8
1988	272.5	-102.2	-107.4	1.1833	67.0	218.7	79.8	138.9	67.0	151.91	133.7	272.6	61.4	211.2	41.9	2.0799	114.1
1989	332.2	-89.9	-94.3	1.1017	70.0	245.5	85.4	160.1	75.4	184.67	147.0	310.1	65.2	244.9	35.0	2.0658	108.3
1990	300.0	-76.3	-72.7	1.2745	68.7	220.0	80.0	140.0	80.0	139.94	139.9	323.8	61.6	262.2	38.5	2.0537	118.1
1991	340.5	-53.5	-40.1	1.2381	65.7	247.8	83.3	164.5	82.4	166.44	143.7	327.5	61.1	266.4	16.4	2.0480	117.1
1992	345.9	-65.2	-47.5	1.2357	64.4	254.8	102.1	152.7	90.4	164.06	150.7	330.9	68.7	262.2	18.7	2.0167	120.8
1993	387.3	-87.7	-65.4	1.1705	62.3	300.0	120.2	179.8	111.1	130.21	151.9	352.2	71.3	280.9	31.3	1.9337	128.3
1994	432.3	-127.0	-125.2	1.1857	65.1	329.5	122.5	207.0	108.8	120.89	134.9	380.0	80.7	299.3	17.1	1.9159	128.8
1995	452.3	-122.6	-114.1	1.2828	61.2	331.2	104.3	226.9	86.5	121.43	204.8	395.0	60.1	334.9	13.5	1.8508	132.1
2nd qtr 1995	110.2	-32.4	-31.1	1.3178	58.0	87.5	29.1	58.4	111.21	112.3	225.3	99.3	12.5	86.8	0.7	1.8402	135.3
3rd qtr 1995	113.0	-30.5	-28.9	1.3020	61.0	81.2	25.3	55.9	122.36	203.7	203.7	95.5	12.7	82.8	0.8	1.8624	131.7
4th qtr 1995	117.7	-28.9	-26.1	1.2807	62.3	80.4	22.1	58.3	130.67	187.8	187.8	100.7	13.0	87.7	0.7	1.8385	128.3
1st qtr 1996	121.2	-30.6	-28.3	1.2570	61.0	81.2	22.1	59.1	132.82	182.0	182.0	100.2	12.4	87.8	0.6	1.8455	130.8
May 1995	37.4	-10.8	n.a.	1.3055	59.1	29.0	9.9	19.1	111.17	224.4	224.4	32.4	3.9	28.5	0.5	1.8420	129.9
June	36.8	-10.7	n.a.	1.3192	59.0	29.4	10.4	19.0	111.51	225.1	225.1	34.0	4.0	30.0	0.6	1.8465	130.7
July	35.5	-11.2	n.a.	1.3335	58.2	28.7	7.8	20.9	112.38	217.2	217.2	32.7	3.8	28.9	0.3	1.8511	130.0
August	38.2	-9.6	n.a.	1.2954	61.3	28.1	9.8	18.3	122.25	232.6	232.6	32.2	4.2	28.0	0.2	1.8705	131.5
September	35.4	-9.7	n.a.	1.2772	62.5	26.5	8.1	18.4	126.10	191.8	191.8	34.6	4.6	30.0	0.6	1.8659	131.1
October	38.8	-8.2	n.a.	1.2977	61.9	26.5	6.1	20.4	130.78	198.8	198.8	33.5	4.1	29.4	0.5	1.8837	132.9
November	38.0	-8.2	n.a.	1.2977	61.9	26.5	6.1	20.4	131.38	198.8	198.8	33.7	5.3	0.2	0.2	1.8369	132.4
December	40.0	-8.1	n.a.	1.2758	62.7	26.9	6.1	20.8	131.38	198.8	198.8	33.6	5.3	0.2	0.2	1.83	132.4
January	36.1	-11.3	n.a.	1.2634	63.6	26.5	6.1	20.4	132.43	182.1	182.1	33.4	3.4	29.1	0.5	1.8480	131.1
February	41.2	-8.3	n.a.	1.2812	63.1	26.9	6.1	20.8	132.43	182.1	182.1	33.4	3.4	29.1	0.5	1.8480	131.1
March	41.0	-9.8	n.a.	1.2541	63.6	26.9	6.1	20.8	132.43	182.1	182.1	33.4	3.4	29.1	0.5	1.8480	131.1
April	42.3	-9.8	n.a.	1.2421	64.3	26.9	6.1	20.8	132.43	182.1	182.1	33.4	3.4	29.1	0.5	1.8480	131.1
FRANCE						ITALY						UNITED KINGDOM					
Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Govt. inv.	Effective exchange rate
1985	138.4	-3.7	-0.2	8.7942	100.0	102.7	-18.0	-4.4	144.30	100.0	100.0	132.4	-5.7	3.8	0.9880	100.0	100.0
1986	127.1	0.0	3.0	8.7948	102.7	99.4	-2.5	-1.4	148.15	101.4	101.4	108.3	-14.2	-1.3	1.6708	81.1	101.4
1987	129.3	-4.6	-0.2	8.8269	102.7	103.7	-17.5	-10.7	150.17	101.7	101.7	108.3	-14.2	-1.3	1.6708	81.1	101.4
1988	141.0	-4.7	3.0	8.7034	100.8	108.3	-8.9	-0.8	153.98	97.7	97.7	120.9	-23.5	-25.0	0.6943	84.1	97.7
1989	162.9	-6.3	-3.8	7.0169	99.8	127.2	-11.3	-10.7	150.92	88.6	88.6	137.0	-36.7	-33.5	0.7120	81.0	88.6
1990	170.1	7.2	6.1	8.8563	103.8	133.6	-9.5	-17.7	150.10	102.2	102.2	142.3	-28.3	-28.6	0.7598	86.0	102.2
1991	175.4	-4.2	-4.6	8.9643	103.8	137.0	-10.0	-9.7	150.10	102.2	102.2	142.3	-28.3	-28.6	0.7598	86.0	102.2
1992	182.5	4.5	2.9	8.8420	105.4	137.9	-8.0	-21.5	159.15	95.8	95.8	145.9	-17.8	-13.4	0.7389	87.9	95.8
1993	178.8	13.3	8.0	8.8281	106.1	144.3	17.9	9.7	183.87	80.5	80.5	158.0	-17.2	-14.2	0.7780	79.9	80.5
1994	186.8	12.0	8.0	8.8281	110.1	160.1	18.6	13.1	186.64	68.4	68.4	174.1	-14.0	-2.7	0.7736	76.5	68.4
1995	215.5	16.8	12.7	8.4450	113.4	177.3	21.1	20.1	210.64	68.4	68.4	185.0	-14.2	-8.1	0.8155	76.5	68.4
2nd qtr 1995	55.8	4.2	4.8	8.4002	113.2	44.2	5.0	3.9	210.64	68.4	68.4	46.1	-4.0	-2.3	0.8253	76.5	68.4
3rd qtr 1995	64.8	3.1	4.0	8.4363	114.0	43.5	7.1	7.0	210.64	70.4	70.4	46.1	-4.0	-2.3	0.8253	76.5	70.4
4th qtr 1995	59.0	4.5	2.4	8.3580	114.0	43.5	7.1	5.0	206.70	70.4	70.4	47.4	-3.3	-2.2	0.8257	76.5	70.4
1st qtr 1996	57.5	4.9	5.6	8.3291	113.9	43.8	4.8	-1.2	176.67	73.2	73.2	49.2	-4.3	0.8	0.8208	75.5	73.2
May 1995	18.6	1.3	0.8	8.5218	112.2	15.3	1.6	2.1	216.93	67.4	67.4	15.2	-1.2	n.a.	0.8276	75.5	67.4
June	18.7	1.5	1.3	8.4918	113.1	16.4	1.8	2.4	216.14	67.5	67.5	15.3	-1.2	n.a.	0.8271	75.5	67.5
July	17.6	0.7	-0.7	8.4404	114.3	18.4	2.5	2.9	214.65	68.3	68.3	15.1	-1.4	n.a.	0.8359	75.5	68.3
August	18.5	1.3	0.7	8.4322	114.3	18.4	2.0	2.2	230.22	70.6	70.6	15.6	-0.9	n.a.	0.8264	75.5	70.6
September	18.6	1.1	0.4	8.4344	113.7	15.8	1.8	2.0	226.65	71.0	71.0	15.1	-1.3	n.a.	0.8183	76.5	71.0
October	18.5	1.2	0.6	8.4104	113.6	16.4	2.1	2.1	208.47	69.8	69.8	15.4	-2.0	n.a.	0.8224	76.5	69.8
November	18.8	2.1	0.8	8.4332	114.5	16.3	2.0	1.0	206.48	70.3	70.3	16.3	-0.7	n.a.	0.8261	74.5	70.3
December	16.6	1.2	0.4	8.3269	114.9	15.2	1.8	1.7	206.48	70.3	70.3	16.3	-0.7	n.a.	0.8261	74.5	70.3
January	19.2	1.3	2.3	8.3221	114.4	13.6	0.1	-1.1	200.14	72.4	72.4	16.0	-1.7	n.a.	0.8254	74.5	72.4
February	18.8	1.6	1.7	8.3189	113.7	16.2	2.7	-1.2	198.65	73.3	73.3	16.4	-1.6	n.a.	0.8159	75.5	73.3
March	19.7	1.9	1.6	8.3451	113.7	17.8	2.7	-1.3	198.65	74.0	74.0	16.8	-1.0	n.a.	0.8215	75.5	74.0
April	19.7	1.9	1.6	8.3451	113.7	17.8	2.7	-1.3	198.65	74.0	74.0	16.8	-1.0	n.a.	0.8215	75.5	74.0



## INDONESIA

## Change is in the air

Striking economic achievements have been made, but the country still faces significant challenges in its progress up the development ladder, say Peter Montagnon and Manuela Saragosa

The sudden death of Mrs Siti Hartinah Suharto from a heart attack in April came as a rude shock to Indonesians – not because the president's wife was a particularly high-profile public figure, but because it served as a reminder that Mr Suharto, too, is mortal, and that his rule of 30 years must eventually come to an end.

Mr Suharto has still not signalled whether he will stand for a further five-year term

when his mandate expires in 1998, but, even if he does, most now assume that term will be his last. Attention has already begun to focus on the otherwise trivial question of his choice of vice-president.

That person will effectively be his designated successor, and the choice may shape the country for years to come.

Quite how and when the transition will occur remains wide open, but it will pose

some formidable challenges. Though they look unlikely to have any lasting impact on the political scene, last week's anti-government riots were a stark reminder that instability lurks close beneath Indonesia's surface.

Adding to the existing policy priorities – to complete the economic deregulation under way since the late 1980s and to find jobs for a workforce that increases by some 2m each year – are other tasks if Indonesia is to move further up the development ladder.

Riddled with corruption, the country badly needs better law enforcement and a more rational approach to policy-making.

Mr Suharto's eventual successor may also be expected gradually to open up politics as a newly-affluent middle class demands more self-determination. But he will need the skills to do so without upsetting the military which still guarantees

Indonesia's stability. The move came out of the blue and deeply upset Toyota, which manufactures the Kijang, Indonesia's most popular current model. It brought sharply worded complaints from some US companies as well as the Japanese government and the European Union who fear it conflicts with Organisation obligations.

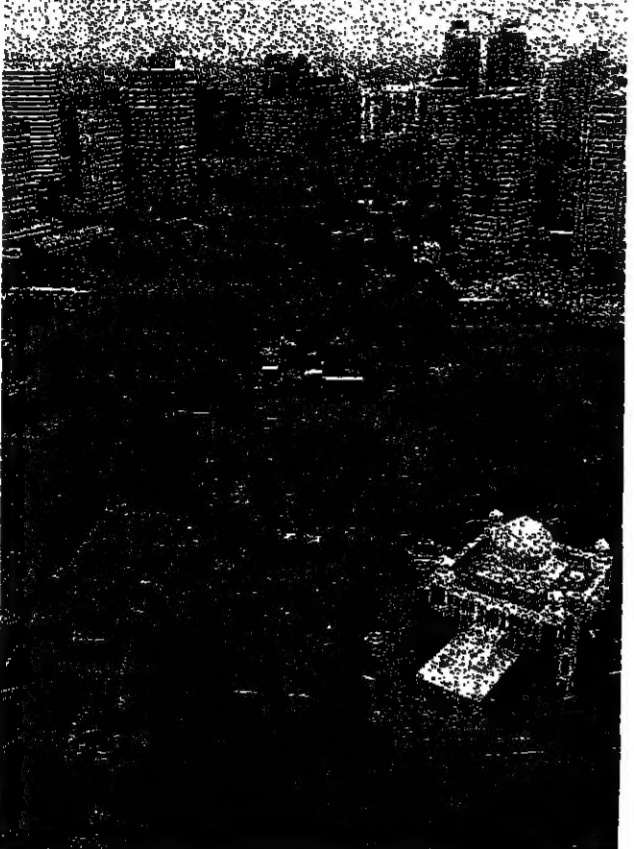
Sanyoto Sasrowardoyo, Indonesia's investment minister, retorts the concession is open to any company that can meet the local content conditions. Indonesia, which spends \$5bn a year on component imports needs an indigenous car industry as Asian markets open up. Besides, he says, the move has had no discernible impact on investment so far.

One of Mr Suharto's enduring legacies will thus be an economic modernisation that has pushed up Indonesia's sustainable growth rate. Crosby Securities recently put that rate at 8 per cent – coincidentally the figure achieved last year – compared with 6 to 7 per cent previously.

Record inflows of foreign investment bear this out. Approvals jumped to \$39.1bn last year from \$22.7bn in 1994



President Suharto shares a joke with airforce chief, General Sutrisna (right) and armed forces commander General Fatah Tanjung (left); the president's eventual successor may have to open up politics without upsetting the military which still guarantees Indonesia's stability



Order in chaos: Indonesia is a vast country divided by race and religion

This is not to belittle President Suharto's achievements. He will be remembered for maintaining order in a huge country, divided by race and religion. He has brought Indonesia from the ranks of the poorest to the verge of middle income status.

Per capita income is now almost exactly \$1,000, not much compared with South Korea or Taiwan but ahead of China and India.

Striking progress has been made in economic deregulation, first of the financial sector and more recently of the real economy. Steep cuts in tariffs have surprised many used to thinking of Indonesia as an inward looking country content to live off its abundant natural resources.

One of Mr Suharto's enduring legacies will thus be an economic modernisation that has pushed up Indonesia's sustainable growth rate. Crosby Securities recently put that rate at 8 per cent – coincidentally the figure achieved last year – compared with 6 to 7 per cent previously.

Record inflows of foreign investment bear this out. Approvals jumped to \$39.1bn last year from \$22.7bn in 1994

the police over the bank's right to order banks to block accounts where fraud is suspected. The central bank is responsible for bank supervision. But the police refused to back its request to Standard Chartered Bank to block an account containing funds which were allegedly caught up in a wire transfer fraud, and the British bank found some of its assets seized with police support.

Optimists say policy decisions such as those on the national car are becoming rarer. They stand out in a more market-driven economy. But Indonesia would become a more attractive base for export-related manufacture if rules were more transparent and enforced. Much investment is designed to serve the domestic market. Despite its large market Indonesia has never in the running for GM's new Asian car plant.

Private sector capital is at last helping to upgrade Indonesia's deficient infrastructure. Two large financing deals have been signed in the last year for the Palton power project. Telkom, the newly-privatised utility has signed a string of operating arrangements with

foreign companies. But such ventures will require large imports of capital goods and only generate rupiah returns. Indonesia has a large savings/investment gap. Its current account deficit, currently about 3.5 per cent of GDP is expected to remain wide for some time.

The deficit was easily financed last year, thanks to capital inflows which also allowed a \$2.7bn increase in reserves. But it will require careful management, especially since Indonesia already has \$100bn of foreign debt.

Indonesia must watch its competitiveness in the export market, but wages have been rising fast. Perhaps with a view to next year's parliamentary election, which Mr Suharto's Golkar party still seems bound to win, the minimum wage has been increased effectively by 30 per cent this year.

While there is no shortage of unskilled labour, there is a massive shortage of skills. Many of Indonesia's few accountants have migrated to the deregulated financial sector, leaving other sectors struggling to find replacements.

But perhaps the largest challenge facing Indonesia in transition will be political. Mr

Goenawan Mohamad, former editor of the banned Tempo magazine, fears an explosion of tension on three fronts: racial sparked by resentment against the economically successful ethnic Chinese, religious as Islam takes a stronger hold on politics, and regional as separatists flex their muscles.

But Mr Goenawan is a noted pessimist. A common view in the business community is that affluence has given Indonesians a growing stake in stability, which will ensure the transition passes smoothly. At this stage it is anybody's guess who is right, but the risks are large.

Indonesia has had no experience of political transition for the last 30 years, and the last one was bloody and chaotic. It is not for nothing that the expression "to run amok" is an Indonesian one.

The next president will have to be a person of extraordinary stature. None of those presently in the frame appear to have the skills. But then there may be some unknown leader lurking in the wings, much as Mr Suharto himself was 30 years ago. No one would then have guessed what he was set to create.

## IN THIS SURVEY

- Economy: plenty of reasons to be optimistic
- Stock markets: brisk business
- Banking: a clean up is long overdue Page 2
- Foreign investment: plans for a national car unsettles overseas investors
- Foreign policy: pursuing a more active role
- Telecommunications: a market with potential Page 3
- Power: demand for energy has expanded
- Case study: Kordur Petroleum
- Oil and gas: questions over the Natuna project Page 4
- Tourism: looking beyond the Bali experience
- Mining: rich reserves
- Forestry: sustainable management needed Page 5
- Nightlife: the social divide
- Information: key facts and business guide Page 6

Editorial production: Sarah Murray

Politics: by Manuela Saragosa

## The system starts to age

An inflexible political process is out of kilter with the aspirations of the population

In the 30 years since President Suharto took over the reins of power, the most striking, and worrying, feature of Indonesian politics is its inability to change or offer credible alternatives to the ageing president. Despite last week's riots, the ruling Golkar party is still expected to win the parliamentary elections next year and presidential elections a year later. But the recent government-inspired attack on opposition leader Megawati Sukarnoputri has soured the atmosphere and may make the victory less decisive.

The elections will not offer real choice but that does not make them irrelevant. It is the process by which the regime reaffirms its legitimacy and as such it is crucial for Golkar to secure a large chunk of the vote.

At the last elections in 1992, Golkar won 68 per cent of the vote, down from 73 per cent the time before. Any further large slippage could tarnish the legitimacy of President Suharto's regime at a time when there is growing resentment at the length of time it has held on to power.

Less than 60 per cent of the vote would almost certainly be deemed damaging. "The system is set up in a way that [the ruling powers] will win but it has to be credible," says Mr Laksmiana Sukardi, a business consultant and treasurer of the licensed opposition Indonesian Democratic Party (PDI).

Some 425 seats in the DPR – Indonesia's equivalent of parliament – will be contested with the remaining 75 allocated to the military. Complaints about the system focus more on the process itself.

Parliamentary candidates are screened by the military, a tacit Golkar supporter, which has the ultimate veto over who runs in each district. That makes it difficult for members of the only other two permitted political parties – the Islam-based development party (PPP) and the Indonesian Democratic Party (PDI) – to win seats.

Golkar, however, must still win votes and the government has been actively trying to restrict campaigning by Ms Megawati, who has headed the

PDI since her election by party members in 1993. Over the past year, her public meetings have frequently been disbanded by the police and she has been barred from talking to her party representatives in various parts of the country.

Following the government's latest attack, the risk is that she may become sidelined despite her appeal as the daughter of the previous president. Indonesia's founding father, he was ousted by Suharto in the aftermath of the abortive 1965 coup, but is still championed by many Indonesians.

The PDI's popularity may diminish following government interference in its affairs, but public opinion is difficult to measure. Indonesia is not a homogeneous country – there are hundreds of ethnic groups and languages – and the political orientation of the popula-

tion is almost impossible to assess.

Organised opposition to the government is largely an urban phenomenon although supporters of Ms Megawati within the PDI claim that "if we wanted to we could mobilise tens of millions of people to demonstrate their support for democratic principles and practices from Aceh to Irian Jaya".

"I hope I will not have to do this," Ms Megawati said recently. "Our primary concern is to do everything possible to avoid anyone getting hurt, to guarantee public order."

Nevertheless, there have been an increasing number of riots around the archipelago in the past year. Last week some 5,000 Megawati supporters clashed violently with riot police in Jakarta. Earlier this year, students rioted against

an increase in public transport fares which led to at least three brutal killings by the military on the island of Sulawesi. Some Indonesian government officials privately point to these events as evidence of eroding respect for President Suharto's regime.

Another measure of discontent might be the growing popularity of Islam, the religion of 90 per cent of the population. It is widely believed that President Suharto established the Muslim Intellectuals Association, or ICM, in an attempt to co-opt the Muslim vote in response to the growing popularity of the country's largest Muslim organisation, the Nahdlatul Ulama, which claims 30m members nationally and is a threat because of its unofficial link with Ms Megawati.

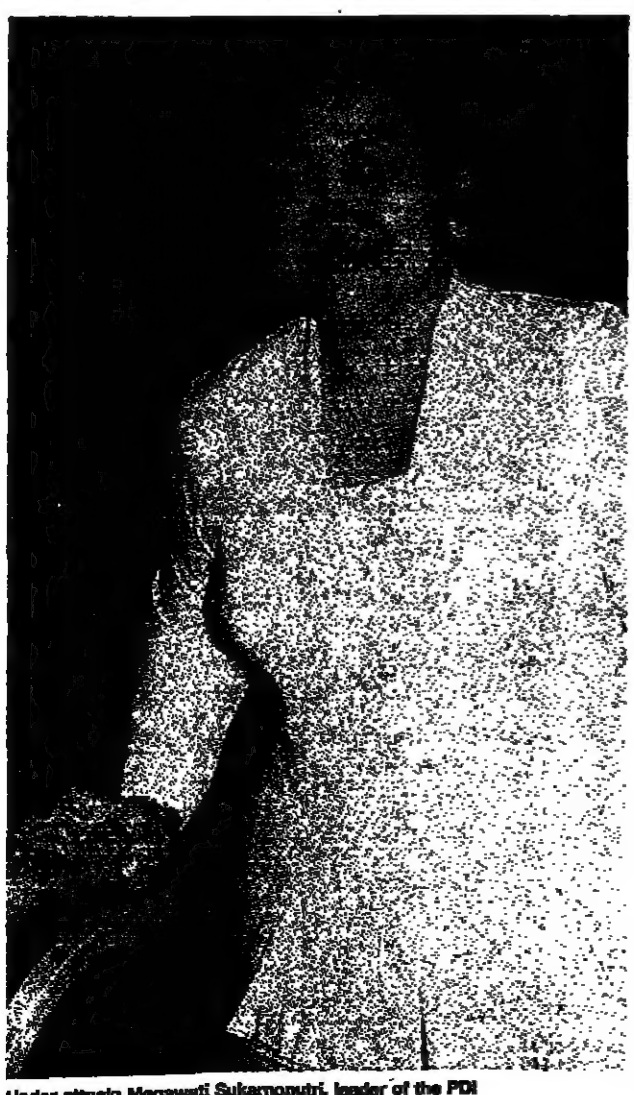
Unwittingly, the government may have added to the problem by politicising religion, some observers say. ICM's credibility has been called into question because so many of the members on its board have affiliations with Golkar.

Others point to the blatant business activities of the presidential family as a source of dissatisfaction. An attempt by a company owned by President Suharto's grandson to charge and collect a tax on beer bottles in Bali caused an unprecedented outcry from business groups in the country earlier this year.

Against this backdrop, President Suharto must decide whether he will run again at the next presidential elections. He says repeatedly that the decision is in the hands of the Consultative People's Assembly but then most of the 1,000 seats in that assembly are appointed by the president himself.

The death of his wife and close confidante earlier this year could swing the president either way. Her death has refocused the country on the issue of mortality, bringing home the age of the president himself. On the other hand, his children, whose influence over their father must not be underestimated, have obvious vested interests in keeping him in power.

President Suharto, who turned 75 at the beginning of June and has no obvious successor, is typically vague. "The most important thing for me is to complete my term until 1998," he said recently. "But you should know that I'll be 77 then and that is old."



Under attack: Megawati Sukarnoputri, leader of the PDI

BANK BNI

BANK BNI

50  
GOLDEN ANNIVERSARY

- Import Finance
- Export and Project Finance
- Full Documentary Credits Service
- Bid and Performance Bonds
- Guarantees
- Foreign Exchange
- Business Introductions

In its 50th Anniversary year PT Bank Negara Indonesia (Persero) is proud to announce the new location of its London Office

Pinners Hall, 105-108 Old Broad Street, London EC2N 1AP  
Tel: 0171-638-4070, Fax: 0171-256-9945

Bank BNI offers a wide range of trade finance services connecting Europe with Indonesia and the Pacific rim.

In addition, Bank BNI is a growing force in global capital markets and loan syndications. Bank BNI has further international branches in Hong Kong, Singapore, Tokyo and New York, as well as over 300 branches throughout Indonesia.

PT Bank Negara Indonesia (Persero)  
Head Office: KAV. 1 Jalan Jend. Sudirman, P.O. Box 2955 JKT  
Jakarta 10220 Indonesia  
Tel: 00-62-21-251-1946 Fax: 00-62-21-251-1214



## 2 Indonesia: The economy and finance

Economy: by Peter Montagnon

## Food for the optimists

Higher growth and slower domestic demand is good news for the country's prospects

Quite a lot has been going right for the Indonesian economy this year.

The yen has weakened against the US dollar, easing fears for Indonesia's \$100bn foreign debt, much of which is denominated in Japanese currency. The oil price has risen which should help strengthen the balance of trade. At home, fears that the economy was overheating have abated as consumption has slowed.

As a result economists are more sanguine about the outlook compared with last year. That began with the rupiah under pressure in the wake of the Mexican economic crisis and ended with concern over a sudden surge of imports.

Led by domestic demand, economic growth rose to 8.1 per cent last year from 7.5 per cent in 1994. But inflation eased only slightly to 9 per cent from 9.6. This was still the fifth year out of the last six in which it has been close to double digits. The World Bank warns in its latest economic report.

The good news, economists say, is that the economy can sustain a higher rate of growth following the deregulation introduced in the past few years. According to Eugene Galbraith, president of stockbrokers HG Asia Indonesia, growth is a couple of percentage points higher than it would otherwise be because of deregulation.

The bad news is that there is still excess liquidity in the money markets, built up as a result of capital inflows, while expectations of a continuing large deficit in the current account balance of payments will leave Indonesia vulnerable to external shocks. Indonesia will still require careful economic management.

For the time being there is a sense of quiet satisfaction at the way domestic demand seems to be levelling out. Car sales, which rose 18 per cent last year after a 33 per cent rise in 1994 are now falling.

Some analysts say that

would-be purchasers are simply waiting for the arrival of the new cheap national car which is due to be launched later this year by Timor Putra Nusantara, a company owned by one of the president's sons. But sluggish sales in department stores bear out suggestions of a more general slowdown in consumption.

So does the trend in imports. These grew at a year-on-year rate of 35 per cent in the third quarter of last year, but actually fell 4 per cent in the year to February. Loan growth at banks has also eased slightly to 33.6 per cent in March from 36 per cent in the third quarter of last year, thanks to pressure from Bank Indonesia.

But the rate of growth of M2 money supply showed no signs of falling and was still stuck at stubbornly high rate of 28 per cent. Indonesia has an open capital account and a policy of maintaining a fixed real exchange rate, though the central bank did again widen the fluctuation bands for the rupiah last month from 3 per cent to 5 per cent. This leaves it with few levers for monetary policy, say some economists.

Indeed, the World Bank has been urging the government to let fiscal policy take more of the strain. Indonesia is already supposed by law to run a balanced budget, the reason being that government ministers would find spending impossible to control if they were allowed to borrow in the domestic capital market.

The World Bank says Indonesia ought to be running fiscal surpluses and should use the money to pay down some of the country's \$100bn foreign debt. Government revenues

could be raised, it says, by

increasing petrol and electricity prices and raising forestry royalties and spending could be reduced in areas where the private sector now plays an important role, such as telecommunications and power generation. The government is in no hurry to adopt these recommendations, but there is general acceptance of the fact that large private sector investment over the next few years will cause the current account balance of payments gap to remain wide. The deficit for the fiscal year to end March, estimated at between \$7bn and \$8bn, was easily financed, but the task of managing the external accounts will be a challenge for the authorities in the medium term.

Some economists say that the expected deficits will be perfectly manageable. Mr Galbraith says that at its peak in 1996, the deficit will only be 4 to 4.5 per cent of GDP, but other economists point out

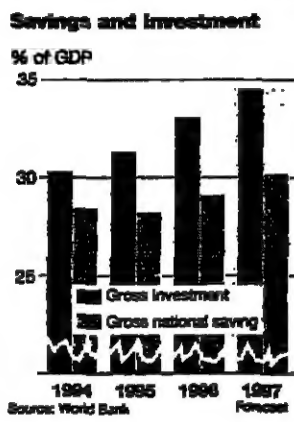


Tunji Ardiwibowo, trade and industry minister: Imports have slowed

that much of the new investment in infrastructure will involve imports of capital equipment but earn no foreign exchange. "It's not so easy when you're starting off with a foreign debt of \$100bn," says William Keeling, a representative of Kleinfelder Benson.

An important indicator will be Indonesia's ability to maintain non-oil exports, currently running at some 10 to 15 per cent annually. For the time being traders report good demand for Indonesian goods, including those from China, which has been taking growing volumes of Indonesian textile and wood pulp products.

But there is lingering concern over the rate of wage increases. Last year's minimum wage increase of 10 per cent translates into 30 per cent when various additional payments are factored in. "We have been giving away our own comparative advantage," says Mr Sjahrir of the Eclif consultancy house.



Source: World Bank

Stock markets: by Peter Montagnon

## Brisk business on the bourse

While the market lacks discipline, free-wheeling flair has helped its rapid development

No doubt London's stock brokers will congratulate themselves on the introduction of the Crest paperless trading system this summer. But if they pause to consider Indonesia's example, they might find the champagne suddenly tastes rather flat.

While London has been grappling for years with the controversial issue of automation, Indonesia's much smaller exchange is already well ahead. It has had computerised dealing for more than a year and settlement, currently four days after a trade has taken place, is faster than London, which has only recently been able to settle trades five days after a deal has been struck.

This is but one example of the pace at which Indonesia's stock market is developing. Though it is still a long way short of maturity, brokers say it is starting to reap the benefit of a conscious decision by the authorities to develop equity trading as a means of harnessing domestic savings.

Capitalisation of the Jakarta Stock Exchange has more than quadrupled since 1992 to \$65bn at the end of April this year. During the same period, the number of listed companies jumped to 238 from 155 and average daily turnover to \$140m from \$6m. Indonesia's stock market may still lag behind those of Malaysia and Thailand in size, but it is showing signs of catching up.

Corporate earnings have been buoyant since interest rates peaked in 1993, and large privatisation issues such as Indosat and Telkom have added liquidity. As a result, investors are starting to take the market more seriously. "Foreign fund managers have

become a lot more positive," says James Spence of brokers W.I.Carr.

With loan growth at banks constrained by the authorities, some of the surplus liquidity in Indonesia's money markets has also found its way into equities. Indeed, the increasing participation of domestic investors has been one of the features of 1996 to date. Local investors account for 40 to 60 per cent of turnover, whereas foreigners previously accounted for 70 per cent, says Michael Chambers of GK Goh Omotrac.

This trend has been helped by an increasing willingness of brokers to extend credit to clients so that they can trade on margin. Most domestic investors are still retail buyers even though they trade in larger lots than their western counterparts.

Domestic institutions, by contrast, still prefer to play safe and place their money with banks. "It has to be a very good stock market to beat returns on relatively risk-free deposits," says Mr Spence.

The result is that, with a handful of exceptions such as Telkom, there are still few shares actively traded by both foreign investors, who tend to be institutions, and domestic investors, who are retail operators.

Mr Chambers says retail buyers tend to be speculative and unsophisticated in their choice of shares. They also prefer issues which are cheap in absolute terms. Liquidity in some stocks is low so they can swing violently even on small turnover, he says citing the case of Modern Photo which has fluctuated between Rp15,000 and Rp10,000 over the past six months.

Only when domestic institutions flourish will the market acquire real depth. Despite talk of banks being allowed to own equities and plans to launch open-ended mutual funds, the absence of domestic institutions remains a handicap.



Catching up fast: the Jakarta stock exchange

Some aspects of regulation also need to be tightened, brokers say. There is still little discipline on corporate disclosure. Profit figures tend to leak out early. Although companies have to produce quarterly reports, scrutinised by a growing army of analysts, auditing controls are weak.

The computerised trading system has given the authorities the means of tracing trades and investigating market manipulation, but they have not been consistent in following this through. "It is not so much a question of the regulations, but the way in which

they are enforced," says Gene Galbraith of HG Asia.

The market may thus have a way to go before it matures, but with capitalisation heading towards \$100bn, the old pioneering feel is beginning to wane.

That leaves some brokers wondering whether the market might eventually become duller as well as more efficient. Behind much of Indonesia's corporate earnings is the free-wheeling flair of large, mostly Chinese entrepreneurs. Too much emphasis on corporate governance would cramp their style.

Banking: by Peter Montagnon

## Clean-up long overdue

Renewed efforts are being made to sort out bad debts and strengthen rules to avert new problems

There is a curious irony in Indonesia's plan to float a state-owned bank as its next privatisation. It will be even more piquant if the exercise goes well, unlike last November's flotation of Telkom, the telephone company, which had to be cut sharply in size and sold at a knock-down price.

For while telecoms is one of Indonesia's more dynamic sectors with rapid growth prospects, banking is hardly a showcase industry.

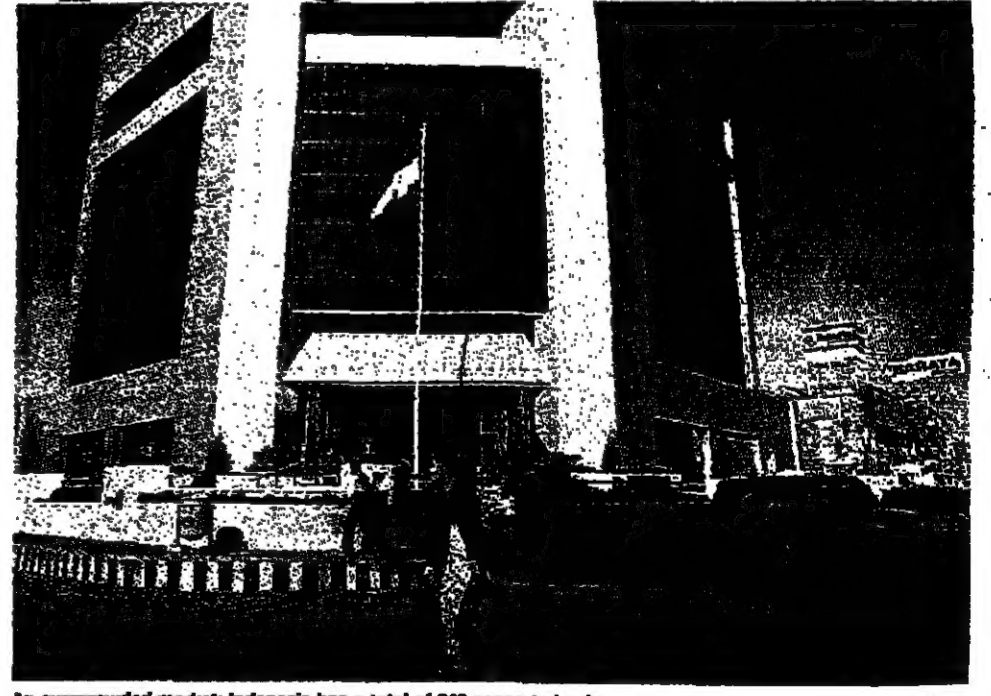
With a total of 240 separate banks the market is overcrowded and badly in need of consolidation. Worse still is the heavy concentration of bad debts, with 10 per cent of lending classified as bad or doubtful at the end of last year. There is also an unhealthy tendency among private sector banks to lend to the industrial groups that own them.

Cleaning up the banking sector is one of the larger challenges facing Indonesia as it seeks to build on the policy of industrial and economic deregulation in force for the past couple of years. But in a further irony, the problems facing banks are largely the result of excesses that built up after the financial sector itself was deregulated in the late 1980s.

"A healthy financial system is a prerequisite for a modern economy," the World Bank said in its latest report on Indonesia. It urged the authorities to accelerate planned increases in capital requirements and to enforce more strictly limits on group-related lending. It also called for state banks to receive support in the task of collecting overdue loans. Increased confidence in the financial system would reduce domestic interest rates, it said.

Thus far, the banking industry has largely managed to avoid confronting the issue by relying on a rapidly growing economy and by expanding loan volume to float it away from bad debt trouble. With high margins available on new lending, many banks can earn enough to obscure the losses on old loans.

But there has been a large accumulation of lending on property, particularly on speculative high-rise apartments, and says Laksamana Sulardi of the ReFORM consultancy, bad debts are "a ticking bomb". Now, prompted possibly by the near collapse last



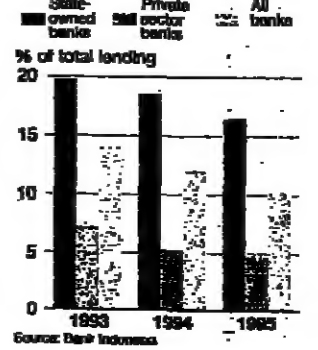
An overcrowded market: Indonesia has a total of 240 separate banks

year of Bapindo, one of the weakest state banks, the central bank is intensifying its efforts to steer the industry towards a soft landing.

At one level this involves working with the finance ministry to sort out the bad debts of state banks and orchestrating restructuring of private banks, says Soedradjat Djiwandono, central bank governor. At another the central bank is strengthening its regulations and supervisory capacity to prevent fresh problems arising in the future.

Minimum capital requirements are being raised to 12 per cent by the year 2001 from 8 per cent at present. Since last year the central bank has limited lending by private banks to related companies to 20 per cent of capital. This is hard to enforce but fewer banks are evading the limit, says Mr Soedradjat.

It is also limiting credit growth at individual banks with an annual target of 16 to 17 per cent for the industry as



Source: Bank Indonesia

a whole. Although the motivation is one of monetary policy, restrictions on loan growth encourage banks to collect bad debts, says Michael Chambers of stockbrokers GK Goh Omotrac.

Finally, the central bank is encouraging banks to merge, especially the myriad small banks without licences to deal in foreign exchange. Like the large state-owned banks, these also have an outstandingly bad lending record, and since they are deprived of the opportunity to diversify their earnings into treasury operations, they often cannot afford to write-off their losses. "It's slow but there is some progress," says Mr Soedradjat. "We were near a crisis but it didn't become a crash."

Bapindo came near to collapse, but is still operating, he says. Lippo Bank, a private sector bank, had problems last year because of its exposure to property, but with help from other banks it has been able to overcome them. The number of problem banks has been reduced to 16 compared with 30 in 1993 when the authorities first became concerned about the sector.

The price of a safer banking system, though, may be a squeeze on profits. Higher capital requirements will not necessarily reduce returns because high interest rates mean banks can earn hand-somely from the interest-free capital that is raised in a rights issue. But constraints on loan growth will limit their ability to increase volume. While interest margins are high at over 5 per cent, they are likely to shrink as a result of compe-

tion and the increasing use by better risk borrowers of other instruments such as commercial paper.

The private sector banks, which have a smaller legacy of bank debts, are likely to face fewer difficulties adjusting. "We will have the edge over the next few years," says K.J.Low, international adviser at Bank Tiara which is controlled by the Omotrac Group. The state banks are less adept at winning business from the emerging middle market which is where the best new opportunities exist, he adds.

One response to any squeeze on earnings is likely to be a concerted attack on costs. That brings the story back to Bank Negara Indonesia and its flotation in such an adverse climate. "We have not seen the figures yet, but you have to assume that the efficiency ratios of a state bank are not comparable with the private banks," says James Spence of brokers W.I.Carr.

After privatisation BNI will have an incentive to pare back overheads and improve the quality of its earnings. Indeed, says Mr Soedradjat, part of the aim is to use BNI as an example for other state banks of how to improve the management of its business.

If it succeeds, better quality earnings and the higher stock market multiple that would follow might make BNI a worth while investment. The decision to privatise would then be justified by the extent to which there is room for improvement despite the seemingly inauspicious background to the launch.

## Where The High-Ups Get the Lowdown

Since its birth in 1983, *The Jakarta Post* has developed into Indonesia's most recognized journal of record.

Today, as we enter our 14th year, we've also become an important reference source for decision makers.

They know they can rely not only on the accuracy of our reporting but they can also gain a deeper background and wider perspective from a wide range of issues that affect Indonesia and its place in the world.

This is all due to our founders, who knew that producing a quality newspaper of international standards would require the very best of Indonesia's journalists and editors.

And it has paid off because today our readership is the elite

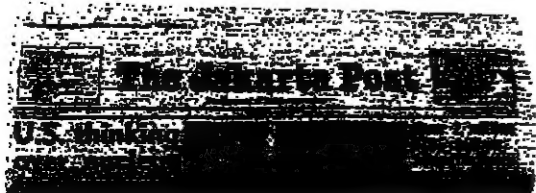
of Indonesia's society.

This is especially gratifying because, although one of the paper's earliest aims was to cater to our fast-growing expatriate community, nowadays the overwhelming majority of our readers are bilingual Indonesians.

We've grown side by side with those who demand comprehensive coverage of local events, as well as counterbalancing the Western dominated perspective of global news and views.

As we approach the global millennium, we seek ourselves as an open window; for the world to see how we work and for us to see how the world works.

It's a window of opportunity which we will continue to keep open.



The journal of Indonesia today. And tomorrow.

Advertising & Circulation Department :

Gedung KOMPAS, Jalan Gajahmada 110, Jakarta 11140, Indonesia  
Phone: (62-21) 260-1777 • Fax: (62-21) 260-1112, 260-1717, 549-2685, 530-9066







## COMPANIES AND FINANCE: EUROPE

## Sol Meliá raises \$275m in record-breaking IPO

By Tom Burns in Madrid

Sol Meliá, the Majorca-based hotel group which is scheduled to start trading on the Madrid stock exchange on July 2, has raised \$275m in fresh capital through an initial public offering that has broken all records for an international placement by a Spanish company.

As the offer period closed, demand for the 12m shares issued by the company was 22 times that offered on the domestic market and it was 20 times oversubscribed outside Spain, where 8m shares were placed.

The price of the IPO, which will put 40 per cent of the family-owned business on the market, was fixed at the top of its range at Ptas2,700 per share, and valued the group at \$637.5m.

The IPO represented a significant step forward in the development of Madrid's Bolsa as a source of capital, for it was the first time a domestic company has tapped the local market for funds.

"Logic would dictate that we will be seeing more issues like this one," Mr Juan Bastos, chief executive of Madrid brokers Ibersecurities, said yesterday.

A feature of the international tranche was that Sol Meliá cancelled presentations in the US and continental Europe because the group has thriving business interests in Cuba and could run foul of the Helms-Burton law that threatens inward investment to Cuba.

In the event, the threat of US government action against the company wholly failed to dissuade institutional interest in the placement.

The appetite for the issue reflected both the success with which Sol Meliá sold itself as a global pure hotel

business - the company manages 211 resort and city hotels in 23 countries and ranked 17th among the world's hotel groups - and the considerable interest among institutions in the leisure sector.

The travel and tourism industry grew world-wide 15.6 per cent last year, and Sol Meliá is the dominant hotel company in Spain, where the leisure industry ranked for nearly 19 per cent of the domestic product in 1995.

"This was a unique opportunity for investing in tourism in Spain," said

one London broker involved in the placement. The success of the issue allowed UBS, the Swiss banking group which has co-ordinated the IPO, to close the international book for Sol Meliá at the end of last week and, with final allocation of shares due on Friday, the hotel group will now have the opportunity to pick and choose the institutional investors it wants as shareholders.

The allocation is likely to favour institutions which know the company well and which will form a stable shareholder base as long-term investors.

## NEWS DIGEST

## BNP spurns Warburg bid for CIP holding

Banque Nationale de Paris, the French banking group, yesterday said it had rejected an offer by SBC Warburg, the investment bank, to buy out its majority stake in Compagnie d'Investissements de Paris, which holds stakes in a number of leading French companies. SBC Warburg, which holds 8 per cent of CIP, made an offer of FF205 a share to BNP for its 84 per cent stake, after arguing that BNP's original offer of one of its own shares for each CIP share undervalued the company.

The BNP offer, which closes on June 28, was triggered last month after SBC Warburg launched a series of critical resolutions to be debated at the CIP annual meeting calling on the management to improve returns for its shareholders. Since the BNP offer, SBC Warburg had unsuccessfully lobbied the French stock market regulatory authorities to demand an improvement in the BNP bid and to provide a cash alternative to payment in shares.

Andrew Jack, Paris

## Veba chief sees overseas growth

Mr Ulrich Hartmann, chairman of Veba, the German conglomerate, said he expected more than 50 per cent of sales to be generated abroad in 10 years' time. Speaking in an interview with Sunday newspaper Welt am Sonntag, Mr Hartmann said Asia and America would be the basis for this growth. Mr Hartmann said Veba had DM10bn (\$6.5bn) for expansion.

AFX News, Frankfurt

## Fiat downbeat on domestic sales

Mr Roberto Testore, managing director of Fiat Auto, said the Italian market was expected to be flat in 1996, while the European market, excluding Italy, was likely to rise 3 per cent. "The crisis is deep and the price war may claim famous victims," Mr Testore said, adding that he did not know when the situation would improve, although a recovery was possible in 1997. He said he expected total western European car sales to reach 12.5m in 1996, of which 2.4m would be Fiat-made cars.

AFX News, Milan

## Iberia awaits approval for sale

The sale of the remainder of Iberia's holding in Chilean airline Ladeo was awaiting board approval from Teneo, Iberia's parent, a Teneo executive said, confirming an earlier report in financial daily Expansion. But he said he could not confirm the size of the stake to be sold nor the price of the operation. Expansion said Iberia planned to sell 25 per cent of Ladeo to Lufthansa for \$2m, adding that the airline had already transferred 13.07 per cent of its stake in Ladeo to Andes Holding, which consisted of Teneo, Merrill Lynch Europe, and Bankers Trust Foreign Investment Corp.

"The operation with Ladeo is along these lines, but final details will not be available until the Teneo board gives its approval," the executive said. "But following the sale of the stake, Iberia will no longer have a presence in the Chilean market," he added.

AFX News, Madrid

■ Suez, the French financial group, posted first-quarter sales of FF22.8bn (\$4.3bn), down 8.5 per cent from FF23.87bn a year earlier. On a constant structure basis, sales were up 1 per cent from FF21.96bn to FF22.83bn.

AFX News, Paris

■ L'Oréal, the French cosmetics and healthcare company, said it would make a bonus issue of 6.14bn new shares with a nominal value of FF10 each, to be distributed in a ratio of 1-for-10, effective on Friday.

AFX News, Paris

## Coca-Cola sets Scandinavia's drinks market fizzing

The split between the US group and its long-time partner has thrown the market into turmoil

Coca-Cola's decision last week to break with its long-time producer in Sweden and Norway and enter talks with Carlsberg of Denmark over new co-operation has left Scandinavia's soft drinks market fizzing.

The US group and Pripps Ringnes, partners for half a century, have hammered out a SKr1.1bn (\$165m) severance package that will see continued collaboration until the start of 1999. But few doubt that the gloves will come off once the phase-out is complete.

Aggressive pricing is likely from Coca-Cola, while Pripps Ringnes has already pledged to defend its soft drinks brands vigorously. The split between Coca-Cola and Pripps Ringnes, owned by Orkla, the Norwegian food group, introduces a new rigour to a market that has long been characterised by a lack of competition.

"The competition picture has turned around completely. Carlsberg and Coca-Cola are very strong and now Orkla and Pripps Ringnes will be trying harder to develop their own brands. The market is in a bit of turmoil," said one Stockholm-based beverage industry analyst.

Between them, the two companies control between 60 and 65 per cent of the Swedish and Norwegian soft drinks markets. Coca-Cola, the clear market leader, has a 40 per cent share in Sweden and 80 per

cent in Norway. But despite the combined strength of Coca-Cola and Pripps Ringnes, the US company has grown increasingly dissatisfied with its returns.

Pripps Ringnes, formed last year by the merger of Pripps of Sweden and Ringnes of Norway, has a stated policy of focusing on its own brands and was apparently unable to satisfy Coca-Cola's demand for higher visibility for its products.

Coca-Cola felt its strategy was incompatible with Pripps Ringnes - an analysis shared last week by Mr Paul Bergqvist, Pripps Ringnes managing director.

Coca-Cola's conviction that it was receiving insufficient growth of its own products, especially in the big Swedish market, receives some support from figures showing that the average Swede consumes only 160 eight fluid ounce servings of Coke per year, compared with 266 in Norway and 168 in Denmark and the Benelux countries.

Co-operation finally foundered after Pripps Ringnes rejected Coca-Cola's demand for part-ownership of the bottling operations, an increasingly familiar stricture in the US group's international operations in recent years.

Mr Randy Donaldson of Coca-Cola in Atlanta, said: "Fifteen years ago we were either the passive victims or beneficiaries of where our bot-

tlers were. Our philosophy now is to put bottling control in the hands of management with the same aggressive goals as we have." The untapped potential in particularly the Swedish market is substantial, he believed.

Consumption of soft drinks in Sweden, Norway and Denmark is 1.5bn litres per year and the market is estimated to be worth between SKr15bn and SKr23bn.

For Carlsberg, the parting of the ways has provided a gilt-edged opportunity at a time when the Danish brewer is seeking to strengthen its operations of Falco, a Swedish brewery in which it purchased a 50 per cent stake last year. Carlsberg already handles Coca-Cola's production and distribution in Denmark and is keen to use Falco's Swedish network to distribute Coca-Cola across Sweden and Norway.

Until now its soft drinks operations have been directed primarily at the home market. Negotiations are at an early stage but an entry into Sweden would dovetail well with Carlsberg's desire to build "critical mass" at Falco, which has 14 per cent of the Swedish beer and soft drinks market.

"If they can use the Falco distribution network to distribute Coca-Cola products it will be a very good fit and also cut their costs," said one beverage analyst based in Stockholm. Analysts have suggested the move is also a defence against a possible incursion by a rival into a slowly opening Nordic



Swedish soft drinks

	market value		volume	
	\$B m	% growth	Litres m	% growth
1998	5,888		605	
1997	5,601		597	
1996	7,148		634	-0.5
1995	5,048		597	-0.5
1994	5,972		701	
1993	10,591		751	
1992	10,174		783	31
1991	20,742		1,077	31
1990	7,576		439	
CAGR 1991-98				



# Aérospatiale and Dassault closer to deal

By David Buchan in Paris

A framework agreement for state-owned Aérospatiale and privately-controlled Dassault Aviation to merge their aircraft activities is imminent, Mr Charles Millon, the French defence minister, confirmed yesterday.

The government had set the end of this month as the deadline for the two companies to agree on a plan to create a joint company by the end of 1996.

Mr Millon said yesterday

that the "pilot committee" of top executives from the two companies, which is supposed to produce the plan, "is in the course of finalising conclusions which will be announced in the next few days".

Mr Serge Dassault, president and chief shareholder of the Dassault group, has for several months resisted President Jacques Chirac's plan to see the country's two aircraft makers merge, as part of France's defence restructuring.

However, under pressure from the Elysée, he last month

started to negotiate financial terms with the government, and allowed Dassault executives to begin discussing an industrial plan with their Aérospatiale counterparts.

The government has at yet received final reports from the pilot committee, or the banks retained by the companies to evaluate their respective assets. But, according to Les Echos, the French business daily, government company negotiators are close to a deal giving Mr Dassault a 27 per cent share in the new company and the presidency of a new supervisory board. This would leave Aérospatiale with a large controlling majority, and probably its current president, Mr Louis Gallois, as chief executive in charge of day-to-day management.

However, in a last attempt to maximise the remaining identity of the family jet firm but up by his father, Marcel, Dassault is said to be holding out for the company to be named Dassault-Aérospatiale rather than the other way around.

Mr François Anquet, Aérospatiale's finance director, last week hinted at the likely valuation of his company's assets, when he recalled that British Aerospace had valued its share in the Airbus consortium at \$1bn (\$1.54bn). The value of the civil aviation assets of Aérospatiale, which has nearly twice as large a stake in Airbus as BAA, is estimated at FF15bn. Dassault Aviation, the maker of the widely-exported Mirage jet and the new Rafale fighter for French forces, has assets said to be worth FF70bn.

## Crédit Lyonnais looks to cut 5,000 jobs

By Andrew Jack in Paris

Crédit Lyonnais, the state-owned French bank, yesterday announced plans to cut 5,000 of its 35,000 jobs by the end of 1996 as part of efforts to increase productivity.

Mr Jean Poyreleval, chairman, presented the job loss target to union representatives at a meeting which followed several weeks of talks designed to identify areas where staff could be reduced. The latest reductions follow a pattern started two years ago, since when the bank has announced two separate "social plans", or restructuring programmes, to cut numbers.

During the first restructuring, in 1994, the bank cut 1,124 jobs. A second plan, now under way, is designed to reduce numbers by a further 2,457.

However, the new targets represent an important increase in the total number of jobs to go, and reflect a different strategy which concentrates on specific areas of activity in which staffing will be cut rather than aiming for reductions across the entire group.

Mr Pascal Lamy, a member of the bank's management board, said yesterday he hoped to avoid compulsory redundancies by using early retirement, voluntary redundancies and more part-time working.

Crédit Lyonnais has been under increasing pressure in the past few months to cut jobs as part of wider initiatives to improve profitability and reduce operating costs. Payroll costs account for some 60 per cent of expenses.

## NEWS DIGEST

## Paribas 'has FF9bn of unrealised gains'

Mr André Levy-Lang, chairman of Compagnie Financière de Paribas, the holding company, said the group had unrealised capital gains of about FF9bn (\$1.74bn), not including the gain it expected to make from the sale of its 56.6 per cent stake in Pollet et Saint-Gobain. In an interview with the French daily, La Tribune Desfossés, Mr Levy-Lang said the Pollet sale should yield a further gain of almost FF7bn. Paribas' portfolio of shareholdings has a book value of about FF30bn, and the level of unrealised gains had barely fallen despite the Pollet sale, mainly because of the recent rise in share prices, he said.

Paribas intended to invest about FF2bn a year in developing sectors such as mining, energy, telecommunications and the media. It planned to maintain its 4 per cent stake in Havas and would have a 14 per cent stake in Canal Plus after deciding to deliver its UGC DA shares to Canal Plus's exchange offer, he said. Mr Levy-Lang said the fact that Paribas would now be a shareholder in Canal Plus, Havas, and their digital TV rival CLT, posed no fundamental problem.

Paribas recently cut its stake in CLT's parent company, Audiofin, which Mr Levy-Lang said brought a gain of FF1.5bn. He also said the group planned to reorganise the division of shareholdings between the parent company and its Banque Paribas unit in the next two years. *AFX News, Paris*

## Bank of Cyprus in Guernsey move

Bank of Cyprus, the island's largest banking organisation, with a 40 per cent share of the market, is to open an office in Guernsey from July 1 and operate under the name Bank of Cyprus (Channel Islands) as part of its policy of becoming more international. The group already operates branches in Greece and the UK. The BoC unit will be administered for the time being by the Royal Bank of Canada.

The move is aimed at attracting funds deposited "secretly" by Cypriots with other banks overseas because of the currency restrictions still in force in Cyprus, said Mr Solon Triantafyllides the bank's chairman. He also said Bank of Cyprus would now lay more emphasis on private banking and try to make more funds available for Cypriots living in the UK. *Andreas Hadjipapas, Nicosia*

## Alcatel Alsthom sells TV stake

Alcatel Alsthom, the French telecommunications and engineering group, is to sell its majority stake in SECE Cortaillod, the leading Swiss cable TV operator, to Cablecom Holding of Switzerland. Alcatel said it would receive more than FF2bn (\$386m) from the transaction, which is priced at Sfr616 a share. The company said the move was an important step in its disposal programme to sell FF10bn of non-strategic assets. *David Owen, Paris*

## Air Liberté and AOM in alliance

By David Owen in Paris

Air Liberté and AOM, two medium-sized French airlines, yesterday announced an accord aimed at strengthening their position ahead of the further liberalisation of European air travel in 1997.

The code-sharing and general commercial agreement should enable the companies to allocate their aircraft more efficiently among their various French routes. It could be the precursor of a fully-fledged merger aimed at creating a predominantly French-owned private competitor for Air France's domestic arm.

Mr Lotfi Belhassine, Air Liberté's chairman, said yesterday that talks on a possible deal were now beginning and that it was the "common wish" of Air Liberté and AOM that a "good-sized private airline in France" be created.

He indicated that Air Liberté would seek to involve a number of other partners if it opted to bid for AOM. It would probably be preferable for such a deal to be concluded before airlines from other European Union countries were allowed unfettered access to the French domestic market in April 1997.

AOM is controlled by CDR, the company created to receive FF135bn (\$26bn) of largely loss-making loans and investments from the balance sheet of Crédit Lyonnais, the troubled state-controlled banking group, for sale over the next few years.

Mr Belhassine estimated the two companies had a combined market share of about 25 per cent of the French domestic air transport market.

He said Air Liberté had taken a 33 per cent share of traffic on flights between Paris and Toulouse, the company's most important domestic route.

He said Air Liberté made net profits last year of FF18m on turnover of FF1.8m.

While sales were expected to climb this year to about FF2.8bn, the company was not expecting its results to be any better. This was because of a "fare war" that has seen ticket prices decline sharply on many domestic routes.

## Ahold seeks \$1.8bn to pay for US buy

By Gordon Cramb in Zaandam

Ahold, the Netherlands' leading supermarket group, is to raise \$1.8bn through a global share offering, the biggest equity issue by any Dutch company apart from privatisations.

The offer is to fund the acquisition of Stop & Shop, the north-eastern US chain for which it launched an agreed bid in April.

The \$8m new shares it plans to issue will represent some 22.4 per cent of Ahold's expanded equity, but this could grow to 24.9 per cent provision has been made to accept oversubscriptions which would increase the size of the offer by up to 3.5m shares.

US investors are being allocated 14m shares of the total in the form of American depositary receipts, and the issue will also be marketed in the UK, France, Germany and Switzerland, with Goldman Sachs as global co-ordinator.

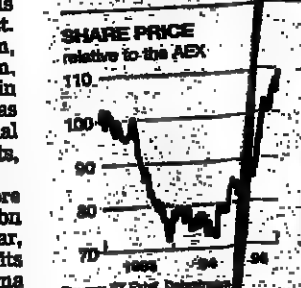
The prospectus assumes an offer price of FF187 a share, but final terms will be set after the

Wall Street close on July 15. Ahold has a listing too as well as in Brussels, Zurich, and Amsterdam where its shares closed FF1.50 higher yesterday at FF1.92.50.

Control of the New York quoted Stop & Shop is being sold by Kohlberg Kravis Roberts, the buy-out specialist. Ahold, based in Zaandam, north-west of Amsterdam, operates the Albert Heijn chain domestically and already has 650 US stores through regional names such as Tops Markets, Edwards and B-I-O.

The US accounted for more than 45 per cent of its \$2.6bn (\$17.2bn) total sales last year, from which it made a profit of FF1.42bn. On a pro-forma basis, the inclusion of the Massachusetts-based Stop & Shop would have boosted 1995 earnings to FF1.66bn.

Mr Cees van den Hoeven, Ahold president, said: "Our critical mass will increase and lead to considerable cost reductions." Stop & Shop's 1995 operating earnings of \$28m last year, could improve these by



an annual \$80m in three to five years, including operations such as distribution and development, world's existing US assets should benefit by a further.

He said the costs at an advanced stage of

tions with the US Federal Trade Commission, which should allow the purchase to be completed on schedule by the end of next month. It expected to invest no more than \$2 of Stop & Shop's 176 outlets, and without negative impact on its balance sheet.

It brought to \$1.8bn the total so far raised back through the DNB and the earlier sales of all the state's holdings in Foku Bank and Union Bank of Norway and a significant portion of the state stake in Christian Bank.

The government is committed to retain a majority stake in DNB as a condition, at least until next year, and to thereafter hold a one-third stake in each.

The Government Bank Investment Fund said 19 per cent of the latest DNB offering was taken up by domestic institutions and per cent by private investors.

SBC Warburg is the global co-ordinator and adviser for the whole issue. Co-lead managers for the international offering were M&M Stanley and Alfred Bergwith Fondstans and DNB ends leading the Norwegian offering.

## DnB sell-off meets with strong demand

By Hugh Carnegie in Stockholm

Norway yesterday completed its biggest bank privatisation issue to date, selling a 19.2 per cent stake in Den norske Bank, the country's biggest financial services group, for Nkr2.4bn (\$397m) to a mix of domestic and foreign investors.

The 127m-share issue, which reduced the state's stake in DnB to 52 per cent, was priced at Nkr19.30 and was twice oversubscribed. DnB shares closed at Nkr19.70 on the Oslo bourse, up Nkr0.40 on the day.

The sell-off was the biggest in a series of bank privatisation moves approved by the minority Labour government to recoup some of the Nkr26bn of taxpayers' money the state was forced to pay out to rescue the banking system from collapse during a loan-loss crisis at the turn of the decade.

It brought to \$1.8bn the total so far raised back through the DNB and the earlier sales of all the state's holdings in Foku Bank and Union Bank of Norway and a significant portion of the state stake in Christian Bank.

The government is committed to retain a majority stake in DNB as a condition, at least until next year, and to thereafter hold a one-third stake in each.

The Government Bank Investment Fund said 19 per cent of the latest DNB offering was taken up by domestic institutions and per cent by private investors.

SBC Warburg is the global co-ordinator and adviser for the whole issue. Co-lead managers for the international offering were M&M Stanley and Alfred Bergwith Fondstans and DNB ends leading the Norwegian offering.

This announcement appears as a matter of record only.



have jointly acquired a 34.04% stake in the privatization of



Light  
Serviços de Eletricidade SA

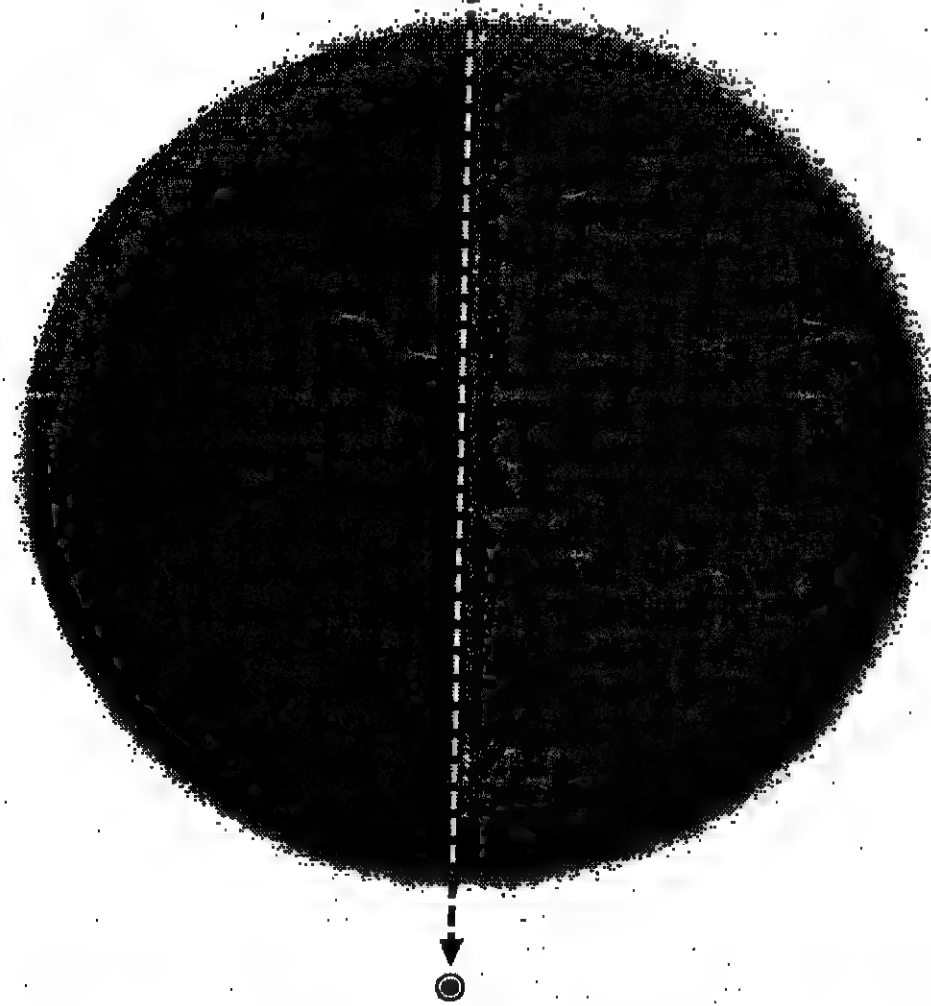
amounting to

US\$ 1,386,343,421

Advisor to the buyers

ING BARINGS

hy 21, 1996



The shortest distance  
between two points

مكتبة الامم المتحدة



## COMPANIES AND FINANCE: THE AMERICAS

## MGM bids slip below \$1.5bn as contest closes

By Christopher Parkes in Los Angeles

The deadline for offers to buy the French-owned MGM film, television and distribution group passed yesterday with only a handful of bidders in the running and lower-than-expected price forecasts.

The buy-out ambitions of MGM chairman Mr Frank Mancuso and his management team were still unclear as New Regency Enterprises and Morgan Creek Productions, both with close links to Time Warner, appeared to have a tactical edge over the rich-

est prospect, Europe's Polygram, owned by Philips.

Expected bid levels have slipped from \$2bn-plus to less than \$1.5bn after close examination of MGM by a dozen bidders, which were attracted initially by assets including the "Leo" lion brand, the largest distribution network in the world, and a reviving reputation as a hit-maker.

However, enthusiasm waned because of the need for heavy capital injections to keep the movie studio producing, plus worries about a Hollywood shake-out perceived to be on the

horizon because of a glut of movies and soaring production and marketing costs.

Uncertainties over the status of the MGM video library, which includes the *James Bond* series and is licensed to Time Warner until 2003, have also raised concerns.

For the conservative Polygram Film and Entertainment, one of the companies most consistently linked to the sale, the purchase would mark a decisive move into Hollywood with one of the best-known and least-exploited brands in the world.

Other names most often linked with the impending deal include entrepreneurs well versed in the ways of the US film industry and funded by assorted investors.

New Regency is controlled by Mr Amnon Mitan, an Israeli financier, who is backed by Australia's Mr Kerry Packard and Samsung, the South Korean electronics concern. His films include *Friday* and *Under Siege*, and are distributed by Warner Bros.

Morgan Creek is believed to have backing from Sawoo, another South Korean conglomerate, and Fujisanki

Communications, the Japanese media concern, too, has close links with Warner, which may tend to favour Polygram or another outsider. The impending merger of Turner Broadcasting System with Time Warner is being reviewed by the US anti-trust authorities.

Since deal to sell MGM to a Warner affiliate would probably prompt further investigation, its owner, Cidit Lyonnais, might prefer a quicker sale to a personal computer software company acquired last year by International Business Machines.

## NEWS DIGEST

## AT&amp;T in Internet service merger

AT&T New Media's Business Network is to be merged with IndustryNet, an electronic commerce venture, to create a new company focused on providing information and electronic commerce services to businesses on the Internet.

The new company, called Nets Incorporated, will be headed by Mr Jim Manz, who joined IndustryNet in January as president and chief executive. He was formerly chairman and chief executive of Lotus Development, a personal computer software company acquired last year by International Business Machines.

Nets Incorporated will combine the Business Network's business news and information resources with IndustryNet's online marketplace for business-to-business commerce. Financial terms of the transaction were not revealed, but AT&T will become a minority owner of Nets Incorporated and will be represented on the board of the new company. IndustryNet, a five-year-old company that launched its Internet services last year, has attracted more than 200,000 industrial equipment purchasers and 4,500 vendors of equipment whose product catalogues appear on the IndustryNet Web site.

Mr Manz said that AT&T, which will license the use of its name to Nets Incorporated, would help to draw more users to the electronic commerce services. "One of the keys to building successful buying and selling communities on the Web is having compelling content," he said.

Louise Kohse, San Francisco

## Sara Lee to buy Lovable Italiana

Sara Lee, the US food and consumer products group, is making the latest in a series of European acquisitions by agreeing to buy Lovable Italiana, a leading Italian maker of underwear, which is marketed under the Lovable brand name.

Lovable has annual sales of about \$15m, some of them in Italy, where it has an established distribution network, and the rest through exports to other European countries. Sara Lee said the acquisition was consistent with the company's plan to build up its portfolio in intimate apparel brands, which includes Dim, Playtex, Bali and Wonderbra.

In April, Sara Lee paved the way for a big expansion of its processed meat business in Europe by announcing that it had agreed to buy the French processed meat producer, Aoste, one of Europe's largest processed meat companies, with annual sales of about \$850m. Both deals are expected to close this summer, subject to regulatory approval.

Richard Tomkins, New York

## TCI and News Corp in cable deal

News Corporation's 24-hour television news service, the first substantial challenger to the established international Cable News Network, will be piped to 10m US homes this autumn by Tele-Communications Inc, the leading cable television provider. TCI, which gains an option to take a 20 per cent non-voting stake in the channel as part of the deal, will roll out the new service to 90 per cent of its 14m customers in the next two years.

The agreement, announced yesterday, tightens links between TCI and Mr Rupert Murdoch's News Corp, which already includes a 50:50 partnership in a projected global network of sports television services. Reports that Mr Murdoch was prepared to pay cable providers as much as \$10 for every subscriber signed up are understood to have prompted ABC, the Disney-owned TV network, to shelve its plans for 24-hour news.

Christopher Parkes, Los Angeles

## Alumax aims to make its metal more precious

The US group is focusing on high-value output as well as cheap primary aluminium, says Kenneth Gooding

Mr Allen Born, chairman of Alumax, third largest of the US aluminium groups, says he wants to attract more European shareholders because they tend to be long-term holders. He suggests, only half jokingly, that for many US shareholders, "36 days is long-term". His jaundiced view of American investors springs partly from a recent skirmish with Kaiser, a smaller US aluminium group that threatened to force through a merger with Alumax.

Mr Born and his board fought off these overtures, something they were well-prepared for. Only 18 months ago they looked closely at acquiring Kaiser, which is 80 per cent owned by Maxxam, a quoted group controlled by US financier Charles Hurwitz. "The deal did not make sense," says Mr Born. "We did not see sufficient synergies. We did see major problems."

Kaiser's chief executive, Mr George Haymaker, claimed, when backing away in March, that there had been "every indication" Kaiser would have received "very significant support" from Alumax shareholders. However, an aggressive approach by Kaiser "would not likely result in a constructive dialogue between the companies".

Fewer than 10 per cent of Alumax's shareholders are in

Europe, in spite of the group's being listed on the Belgian bourse. Mr Born expects a listing on the London Stock Exchange, via an introduction by broker SBC Warburg within the next few days, to help increase the number.

Alumax, which is also quoted in New York and Toronto, employs 15,000 in the US, but is known in Europe because of its Kawneer subsidiary, which makes engineered architectural building products.

Alumax, which has revenues of \$2.5bn and assets of \$3bn, is less than three years old in its present form. It was part of Amax, whose non-aluminium assets were merged with Cyprus Minerals on a 50-50 basis in 1993.

Mr Born, now 63, who joined Amax in 1987, engineered the Cyprus Minerals deal, which also involved Alumax shares being distributed to Amax holders. He agreed to spend the first five years after the spin-off as chairman and chief executive of Alumax. Mr Born is also vice-chairman of Cyprus Amax.

At Alumax he has been spearheading substantial changes, focusing operations on specialised, high-value products while protecting its position as one of the world's lowest-cost producers of primary aluminium. Alumax is also

looking for growth in developing country markets.

Nowhere is this re-positioning more obvious than in Alumax's transformation of its downstream businesses. In January it paid \$430m cash for Cressona, a private company that expanded Alumax's downstream capacity by 30 per cent. Capital projects could result in another 15 per cent expansion by the middle of next year, representing total downstream capacity expansion of more than 50 per cent in 18 months.

Cressona turned Alumax into the world's biggest aluminium extruder - doubling its capacity to produce extrusions - and Mr Born says the industry expects the supply of extrusions to the transport industry alone to grow by more than 10 per cent a year for at least the next five years.

On conservative estimates, Alumax should be able to see annual growth of 4 per cent to 5 per cent and this would raise its annual extrusion output to more than 800m pounds. "Under the right circumstances we could grow at a rate of closer to 10 per cent a year and that would top our goal of 1bn lbs a year."

Mr Born worked on the Cressona deal for a year and at the end of that time paid the price he had first suggested. Cressona, which had revenues of

\$490m and shipped 560m lbs of aluminium parts annually, had been consistently profitable for 15 years but needed to go into an entirely new business if it was to continue growing.

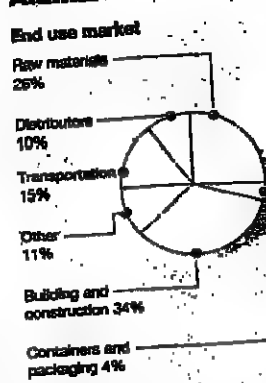
Also, to take advantage of demand from carmakers, which need to make lighter vehicles, Alumax has launched a series of plants to make semi-solid forged aluminium parts. Born says this technique "enables you to produce a near-finished part with one swift stroke of a forging press".

As Alumax wishes not only to keep pace with its own primary metal requirements, but also to continue to sell about 80 per cent of its aluminium output to other customers, it is having to consider adding to its smelting capacity from 2000 onwards. Iceland is the most likely location.

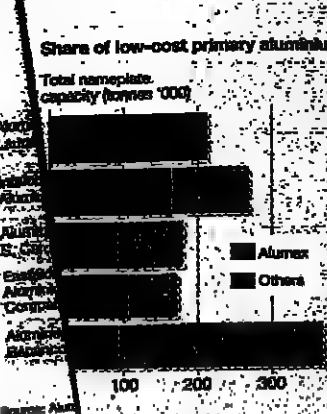
Another indication of Alumax's new approach was the conversion of its Texarcana, Texas plant from the production of can sheet and lid stock to a general purpose mill - marking Alumax's exit from the can stock business.

"We're not wasting resources on low margin, commodity

## Alumax



Source: SBC Warburg estimate



Source: Alumax



Allen Born, Chairman and Chief Executive

pro says Mr Born. Inside group is concentrating producing very thin, aluminium foil of the used for cigarette wraps and yoghurt pot lids. "It is to make common house wrap but it takes special technical expertise to produce ultra thin foil," Mr Born says. "And this foil costs at least 80 cents a pound, not a commodity house wrap."

Alumax's expertise in China, where it has won a contract to build a 5,000-tonne aluminium plant at Kunming, will come from the next door and the top to a nearby cigarette plant. Yunnan is contributing equipment worth \$30m while Alumax is contributing \$40m in cash and technology.

Mr Born says when he first visited Yunnan three years ago, the province was interested only in helping to build a cigarette plant. "I told them I was interested in helping

them that could be dumped in my backyard." Alumax's total capital expenditure will rise from \$214m last year to \$240m in 1996 before falling to an annual \$200m, says Mr Lawrence Frost, chief financial officer. Gearing was 48 per cent when Alumax was spun off and fell to about 36 per cent before the Cressona purchase, which took it back to 49 per cent - relatively high for the industry. Mr Frost says the pl is to stay between 30 and 38 per cent.

Sale of non-core assets have brought in \$392m so far - \$142m for the sale of 14 per cent of the Intalco smelter to a Japanese consortium; \$160m for Mexican mining assets sold to Industrias Penoles; and \$90m for 23 per cent of the Mt Holy smelter sold to the Glencore trading group.

Mr Born says there might be more. "The board prefers to use cash-flow to get debt down and implement the restructuring," he says. "When this is completed, dividend payments will follow. Alumax also has approved a share buy-back programme, but that won't happen tomorrow."

**NO!**

...always prefer...

...clients' money...

...protection offered...

...your free brochure...

...night...

...are that...

...accessible...

...the safe...

...in a...

...M...

...Paris...

...49 27...

**Four wins in a row... Go with the flow!**

1996 Best Team + 9 sectorial nominees + 5 award winners

1995 Best Team + 6 sectorial nominees + 1 award winner

1994 Best Team + 6 sectorial nominees

When fourth consecutive year, international awards in Paris, London, Frankfurt, and Amsterdam vote Société Générale Research Team due to check. The award marks the 10th anniversary of the consistently high quality of Société Générale's research and advice.

This quality is valued by managers as a mixture of impartial expertise, high visibility and significant impact on the market. Expertise that only years of experience and a commitment to producing reliable, impartial research can provide. Visibility and impact that flow from Société Générale's worldwide securities network and investors' confidence in the advice they receive.

To make the best of the investment opportunities of tomorrow, be sure you're talking to the winning team today.

For more information about Société Générale's award winning research, call George Paxon on (33 1) 42 13 48 73, Hugh Hughes in London on (44 171) 638 9000, Dominic Freud in New York on (1 212) 278 5302.

SOCIÉTÉ GÉNÉRALE

Société Générale is the Securities and Futures Authority for the conduct of investment business

سكنا من الاصل



## NEWS DIGEST

## Derivatives revamp urged in Australia

A government advisory committee has recommended a shake-up of Australia's derivatives markets. The changes will essentially remove the distinction between futures and securities-based products, and allow any authorised exchange to handle standard derivatives transactions. The draft report, from the Companies and Securities Advisory Committee, follows a long tussle between the Sydney Futures Exchange and the Australian Stock Exchange. The former is permitted to trade futures, and the latter securities and securities-related products such as options.

The two exchanges became embroiled in a legal battle two years ago when the SFE said it would launch "individual share futures" - covering individual stocks such as BHP. The ASX countered with some deep "in the money" call options with low exercise prices - effectively replicating some of the futures contracts' main features.

Under the CASAC proposals, both the SFE and the ASX could seek to be general derivatives exchanges. Once accepted by the authorities, they would be entitled to trade any class of derivative, including at least part of the large market in over-the-counter customised derivatives. The CASAC report also suggests that new derivatives exchanges be permitted, subject to ministerial approval. It acknowledges that technological changes could allow for direct screen-based trading - with minimal input from brokers - and recommends that this be considered. "Future technological developments could reduce, if not eventually eliminate, the role of intermediaries on some exchanges," it says. "The regulatory controls should be sufficiently flexible to accommodate the possibility of non-intermediated as well as intermediated derivatives exchanges."

The Sydney Futures Exchange welcomed the report. "Hopefully, this will put an end to any further attempts to divide up territory and put artificial roadblocks in the way of the SFE offering a full range of derivatives," said Mr Les Hosking, chief executive. The advisory committee will seek submissions on the report until the end of August.

Nikki Tait, Sydney

## Renison builds Cudgen RZ stake

Renison Gold Fields, the Australian mining group in which Britain's Hanson holds about 40 per cent, has acquired a 19.9 per cent stake in Cudgen RZ from a subsidiary of South Africa's Gencor. It is also making an offer for the remaining shares at the AS2.18 each. Cudgen is an Australian-listed company whose main interest is a 50.1 per cent stake in Consolidated Rutile, the mineral sands producer with operations in Australia and West Africa, including a 50 per cent interest in Sierra Rutile in Sierra Leone.

The bid by RGC values Cudgen at around A\$90m (US\$63.3m). Minasco Resources, the RGC, still holds a further 30 per cent. RGC said yesterday Minasco had indicated it would accept an offer in respect of this stake in the absence of a higher bid. RGC said the offer was designed to give it operational control over CRL "with the immediate priority being to take a majority holding in Cudgen". It said it did not expect to make an offer for the minority holdings in the mineral sands group.

The bidder said it wanted to strengthen its position as a significant mineral sands producer. Both companies are big producers of rutile and ilmenite. CRL accounts for about 25 per cent of Australia's rutile production and 10 per cent of ilmenite. Its main mining operations are on North Stradbroke Island east of Brisbane. Shares in Cudgen yesterday surged 74 cents, or almost 50 per cent, to close at AS2.22.

Nikki Tait

## Van der Horst expands

Van der Horst, the Singapore engineering and infrastructure group, has agreed to buy 35 per cent of PT Super Indah Makmur, the Indonesian packaging company, for Rp45.40bn (A\$1.7m). It said it would also tender to buy another 14 per cent of the company. Van der Horst said the purchase of the stake in the Indonesian company, which is quoted on the Jakarta Stock Exchange, was in line with its objective of establishing a listed vehicle in each of the main countries in which it operated.

Van der Horst said it had acquired the shares from PT Topas Investindo. It said it would finance the purchase through a combination of internal resources and debt financing. The acquisition was not expected to have any material impact on its group earnings per share for the current year ending September 30 1996.

Reuter, Singapore

## Garuda listing in 1988

Garuda, Indonesia's state-owned air carrier, will be listed on domestic stock markets in 1988 after restructuring its finances, the official Antara news agency said yesterday. The government has said on several occasions it planned to list Garuda and some other state-run companies on the Jakarta and international stock markets as part of a move to reduce mounting debt.

Mr Soepandi, Garuda's president, was quoted as saying: "Garuda Indonesia will enter the domestic stock markets in 1988 after restructuring its capital and organisation." The government has said it would pay off Garuda's debt, worth Rp1.6bn, for the purchase of nine aircraft. This would later be converted into equity in the company. Garuda has nine aircraft on order from Boeing. It reported profits of Rp350.6bn in 1984, up from Rp1.7bn in 1983.

Agencies, Jakarta

## Nihon Cement back in black

Nihon Cement, one of Japan's three largest cement companies, said yesterday it swung to a consolidated pre-tax or recurring profit of Y3.49bn (\$32m) for the year ended March 31 from a loss of Y2.33bn a year earlier. Sales advanced to Y327.16bn from Y314.65bn last time. The latest results compare with Nihon Cement's forecast for consolidated pre-tax profit of Y3bn and sales of Y333bn. For the current fiscal year, which ends on March 31 1997, the company said it expected to post group pre-tax profits of Y7.6bn and sales of Y344bn.

AP-DJ, Tokyo

## Asustek sets IPO price

Asustek Computer, one of the leading makers of computer mother boards, has set a tentative price of NT\$98 each for the 23m shares slated to be floated in its initial public offering, according to an official at lead manager Grand Cayman Securities Corp. The selling price is one of the stock market's highest in recent years.

AP-DJ, Taipei

## Room shortage lifts Indian hotels

By Kunal Bose in Calcutta

India's leading hotel companies recorded strong profit increases for the year to March as luxury hotels reported occupancy rates of 80 per cent - some of the world's highest.

The groups were boosted by near 10 per cent growth in tourist arrivals and the shortage of quality accommodation in the major Indian cities which enabled them to raise room tariffs.

Analysts said the outlook for the industry this year was even better because no new capacity had been created in the big cities.

The industry estimates India will need at least 125,000 hotel

rooms by the turn of the century. At the moment it has about 60,000. Shares in hotel companies remain in strong demand, particularly from the foreign institutional investors.

Indian Hotels, the industry leader belonging to the Tata group and owner of the Taj chain, reported operating profits up 77.5 per cent to Rs2.41bn (\$69.15m) on the back of a 43.3 per cent increase in turnover to Rs5.47bn.

Net profits were up 71 per cent to Rs1.41bn, after Rs204m of depreciation, Rs412m of interest and Rs390m of tax. The company is recommending a dividend of Rs1.5 a share, up from Rs0.5 last time.

ITC Hotels, part of the ITC

group, posted a 73 per cent rise in turnover to Rs1.24bn. Net profits increased 103 per cent to Rs265.2m. The dividend Rs2.75 a share against Rs2.5.

Bharat Hotels, which owns the New Delhi Hilton, posted a strong rise in income helped by a very high level of occupancy. Net profits rose 49 per cent ahead to Rs3.89bn from Rs2.58bn.

Hotel Leela, which has properties in Bombay, Goa, reported net profits up 103 per cent to Rs440m. Its share price rose from Rs13.48 to Rs17.71, a company recommended a dividend of Rs4 a share, up from Rs3 last time.

## Petronas taps potential of sanction-free S Africa

Its investment in Engen comes as oil industry controls are being dismantled, writes Mark Ashurst

The acquisition by Petronas, the state-owned Malaysian oil and gas company, of a 30 per cent stake in Engen, the South African oil refiner and retailer, was an unexpected omen for the oil industry on the brink of radical change.

It is hard to find any part of the oil business where bigger is not better," said Mr Jacques Piccard at broker Smith Borkum Hare in Johannesburg.

South Africa has seven domestic oil companies, giving it the highest concentration by market size in the world, and there is clear scope for economies of scale. Until now, retail petrol prices and profit margins have been set by the state-run Central Energy Fund, which managed the nation's fuel reserves during the sanctions era.

The relaxation of controls on crude oil imports last year was widely seen as the first step in the creation of a more competitive industry. The Petronas deal, believed to be the largest single foreign capital investment in South African history, is the latest evidence of restructuring in the local economy. When Engen stock

resumed trading last week analysts found it hard to predict the impact of the R1.5 (\$435.3m) transaction on industry prices for deregulation. "Petronas have got good assets and for them it is a great geographic play, but it have not gone into much detail on synergies," said Mr Piccard.

Petronas, which will be Engen's largest shareholder, will pay a premium of 35 per cent on the closing price of a share on June 11. Engen's shares were suspended. The transaction involves a general exchange of all existing shares, and a R600m rights balance will be made via a direct transfer to Petronas from Sanlam, the insurance group, and Rembrandt tobacco and luxury goods group, which together 30 per cent.

Negotiations with two institutions "almost the deal" at the last site, according to Petronas, and it took an all-night session before last week was reached. Mr Marius Daliglam, chairman, expects to be left with a 15-per cent

stake on completion. "We are looking for a smaller stake in a new operation - a normal portfolio investment. Criticism that local conglomerates will not let foreigners into the economy is simply not true," he said.

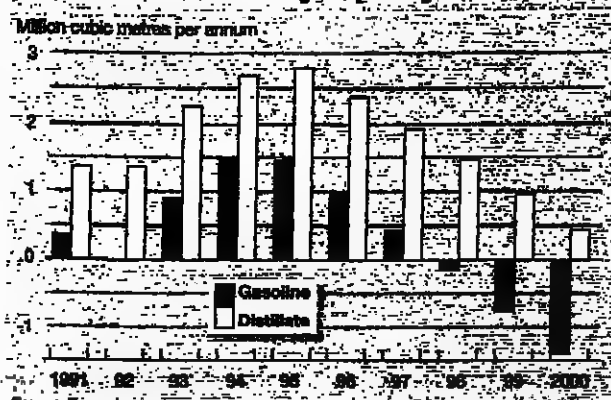
Engen will not disclose its plans for the R600m cash injection, but it will reduce the gearing on its R1.1bn debt from 27 per cent to 12.5 per cent.

The logic of co-operation around the Indian Ocean rim, where Petronas has a fledgling distribution network in the Seychelles and Engen is building an export market in Mauritius, is compelling.

Petronas's strength as a significant oil trader should help guarantee Engen a stable supply of crude and strengthen the negotiating position of both groups in the international market. "There are terrific opportunities for crude procurement and trading," says Mr Rob Angel, Engen chief executive.

The real benefits of the deal will take time to emerge. Engen leads the South African retail market with a 24 per cent share, but has lost ground from its peak of 26 per cent. Its unlisted competitors, notably Shell and BP, have exploited

## South African refinery capacity



the marketing and refining expertise of their international parents to gain market shares of 30 per cent and 17 per cent respectively.

"Without an international partner, there would have been a good short-term return on Engen but its long-term viability was suspect," says Mr Piccard.

Talks on a merger with Sasol, the synthetic fuel producer that manufactures oil from coal, are likely to resume in the near future. In a deregulated market, Sasol will face

increasingly competitive supplies of imported crude. A merger with Engen would increase its share of the retail market from 7 per cent to a combined 31 per cent, with scope for improved efficiencies at Engen's refinery.

Previous talks were curtailed by a dispute between Sasol and Total over a joint refining venture. That issue has been resolved and Engen can return to the bargaining table, strengthened with its new Petronas shareholding.

There is scope, too, for technical improvements at Engen's refinery. South Africa was one of the world's four fastest growing energy markets in 1995. Demand for liquid fuel is growing at 1.5 times GDP and will exceed current capacity by 2000.

Further synergies are possible in the upstream business, where Engen has a 60 per cent stake in its recently listed subsidiary Energy Africa, which has extensive prospecting rights to oil and gas fields.

Mr Dato Hassan Marican, Petronas chief executive, describes the investment as "not just a corporate deal" but "a partnership and a commitment to the entire continent of Africa."

His claim lends substance to the argument of many South African politicians that the country needs to re-fashion its economic allegiance with Europe, a relationship which dates from the colonial era, and develop closer ties with the tiger economies of south-east Asia.

It is also ironic that the Petronas investment is likely to scupper Pretoria's plans to merge its assets into an integrated, state-owned oil and gas company.

## A deal that shows the way forward for the oil industry

By Robert Corzine

The Petronas/Engen deal could one day be seen as the model for a series of alliances linking emerging oil companies in Asia, Africa, the Middle East and Latin America, say bankers and oil industry analysts.

The mainly western oil and gas majors remain the dominant force in the energy industry, with those ranked in the Fortune 500 alone accounting for a combined worldwide

turnover of \$800bn a year.

But many observers foresee strong new players emerging over the next decade, newly industrialising oil. And these are likely to state their efforts in the world's growing energy markets.

"Petronas of Indonesia, and PTT of Sweden all have the potential to become 'eastern majors'," Philip Lambert of London-based bankers Klein-

wort Benson, which advised Petronas on the Engen deal.

Of the three, Petronas, which wants 30 per cent of its gross revenues from sources outside Malaysia by 2005, is seen as the most advanced in terms of commercial competence and confidence to compete against the established western companies.

Unlike many state oil companies, it has a relatively high degree of independence from the government. It has strong relations with several

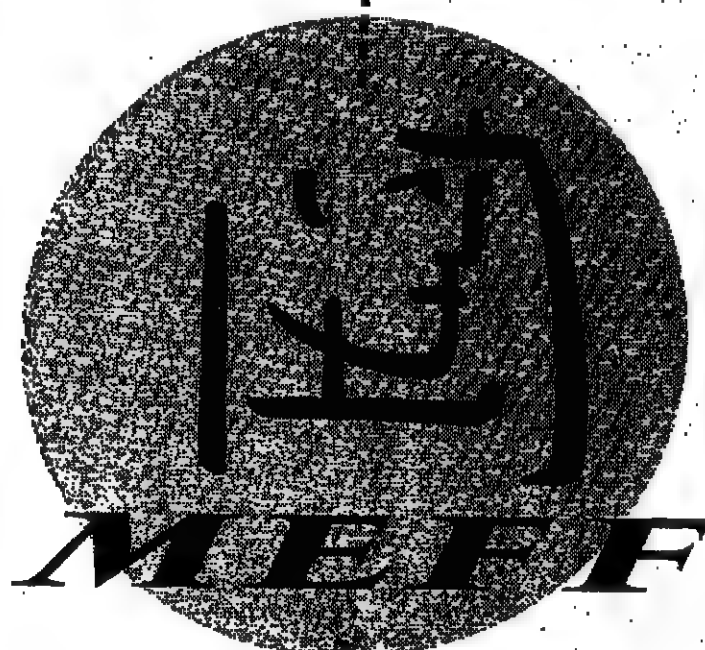
Middle East countries including

Yemen, where it is involved in a refinery and in other Islamic countries in south Asia and Africa. But Dato Hassan Marican, the Petronas chief executive, "did not want to use politics to open the door" to the Engen deal, says Mr Simon Parker, a Kleinwort director.

Proof that politicians were not involved in that the deal remained confidential, said Mr Lambert. But he admits the good political links

between South Africa and Malaysia

provided a favourable backdrop. So can the Engen/Petronas deal be replicated? Mr Lambert believes there are "a whole range of alliances to be done". The key, he said, is to link minority equity stakes to a commercial and strategic plan in a way that does not threaten the interests of either company. "Autonomy for the local management is a key issue," adds Mr Lambert. "Western majors often find that point difficult."



## The shortest distance between you and the international yield spread

From June 28th, you can trade the DIFF of Spain-Germany, Spain-France and Spain-Italy. The MEFF DIFF: the futures contract that allows you to trade the yield spread efficiently and accurately. Without complications.



MARKET MAKERS: BANCO BILBAO VIZCAYA • BANCO EXTERIOR DE ESPAÑA • BANCO INVERSION • BANCO SANTANDER • BANKINTER • DEUTSCHE BANK

Options and Futures trading requires constant monitoring of positions. These instruments carry a high degree of risk if not properly managed. Profit can quickly turn to loss as a result of price movements. Options and Futures trading requires knowledge and sound judgement.

مكتبة الامير







## Tullow Oil launches £30.3m rights issue

By Jane Martinson

Tullow Oil, the Dublin-based oil and gas exploration and production company, has launched a 1-for-6 rights issue to raise £30.3m (\$46.35m) for developing existing licences and further exploration.

The issue, at 80p a share, is underwritten by Rada, Hoare Govett's Irish broking arm. The shares closed up 3½p at 89½p yesterday.

Mr Aidan Heavey, chief executive, said most of the money would be spent on appraising some 14 wells in Pakistan, four of which have already been

designated as commercial discoveries. The rest will be spent on licence development in Syria and on new sites in India and Bangladesh.

"We have spent a lot of time and money building up our acreage position over the past two years. We had to raise cash to develop these assets quickly and to raise potential for our shareholders."

Takeover speculation mounted in the sector after Statoil's £203m takeover of Aran Energy in November, but Mr Heavey, who helped form Tullow nine years ago, said the group would not welcome

potential takeover moves. "We have not yet developed our assets and we have no intention of being taken over until we know exactly what those assets are worth," he said.

The company, which is listed on the London and Irish Stock Exchanges, last raised capital two years ago with a £5.3m placing and open offer at 22p a share. Production in Senegal and the UK helped the company to a 52 per cent rise in 1995 operating profits to £1.97m (£2m) on revenue 47 per cent higher at £5.3m. The company is yet to pay a dividend.

## BTP on acquisition trail

By John Authers

BTP, the specialty chemicals group, yesterday predicted it would make further substantial acquisitions after reporting a 18 per cent increase in profits, before £7m of exceptional charges, to £44.5m (\$68m).

Including the charges - £1.53m for rationalisation in the adhesives and textile coatings division, and a loss of £5.43m on the sale of the polymers division - pre-tax profits for the year to March 31 showed little change at £37.6m, on turnover ahead 18 per cent to £382.1m.

Mr Steve Hannam, chief executive, was bullish on prospects for the current year, saying it presented "more new opportunities for growth than has been seen before".

The results were achieved despite difficulties for the chemical industry caused by sharply rising raw materials prices.

Mr Hannam said: "We've got very small borrowings, so we would be looking to buy with cash. It's a good time to have a strong balance sheet, and we have the capacity to make quite a big acquisition."

During the year, BTP bought TCC bactericide for soaps from Monsanto for £3.7m, and Incal Safety, an equipment rental business, for £1m.

No further diversification is planned; any purchases will fit with current core businesses.

There are unlikely to be any further disposals, however, after the sale in June of the polymers business for £5.5m.

Mr Hannam added that he had no intention of selling the safety equipment business, although it has little link to the rest of the company's activities. He said it was a good cash generator and was also counter-cyclical to the chemicals market.

BTP is also looking for further organic growth, having made record capital expenditure of £21m last year.



Bullish: (L to R) John Kettleley, chairman, Steve Hannam and Robert Martin, finance director

### BURMAH CASTROL CAPITAL (JERSEY) LIMITED

£256,000,000

9.9% Convertible Capital Bonds Due 2006

(the "Bonds")

guaranteed on a subordinated basis by

BURMAH CASTROL PLC

Notice of Exercise of Conversion and Exchange Rights by The Law Debenture Trust Corporation p.l.c.

Burmah Castrol Capital (Jersey) Limited (the "issuer") hereby gives notice to holders of the Bonds in bearer form which has not been surrendered for conversion and exchange at the close of business in London on 13th June, 1996 (the "Unconverted Capital Bonds") that:

- (1) Pursuant to the Requested Redemption Notice given to you on 20th May, 1996 giving you notice that the issuer would on 20th June, 1996 redeem all of the Bonds (including those in registered form) then outstanding in accordance with Condition 6 of the Bonds, your Conversion and Exchange Rights under Condition 5(a) of the Bonds terminated at the close of business on 13th June, 1996;
- (2) Pursuant to Condition 5(d) of the Bonds and Clause 6(1) of the Trust Deed constituting the Bonds, on 14th June, 1996 The Law Debenture Trust Corporation p.l.c. (the "Trustee") elected to exercise the Conversion and Exchange Rights in respect of such of the Bonds then outstanding as were due for redemption on 20th June, 1996 and the Ordinary Shares allotted on the exercise of such rights in accordance with the Conditions of the Bonds were sold by the Trustee on 14th June, 1996; and
- (3) Accordingly, instead of the redemption amount (including interest payable on the Bonds) of £25,257.50 for each £25,000 nominal amount of Unconverted Capital Bonds which would have been available had the Trustee not elected to exercise its Conversion and Exchange Rights, the net proceeds of the sale of the Ordinary Shares are available for distribution ratably to Bondholders who hold Unconverted Capital Bonds in the amount of £25,230.05 per £25,000 nominal amount of Unconverted Capital Bonds (being the due proportion of the aggregate of the total net proceeds of sale) against the due presentation in accordance with Condition 5(d) of the Bonds by them of their Unconverted Capital Bonds, together with all coupons, at the specified office of a Paying and Conversion Agent during its usual business hours subject to and in accordance with Condition 73 of the Bonds.

#### PRINCIPAL PAYING AND CONVERSION AGENT

The Chase Manhattan Bank, N.A.  
Woolgate House, Coleman Street, London EC2P 2HD

#### OTHER PAYING AND CONVERSION AGENTS

Banque Bruxelles Lambert S.A.  
24 Avenue Marx  
B-1050 Brussels  
Belgium

Chase Manhattan Bank  
Luxembourg S.A.  
8 Rue Principale  
L-3338 Luxembourg-Grund, Luxembourg

Chase Manhattan Bank  
(Switzerland)  
83 Rue du Rhône  
CH-1204 Geneva, Switzerland

By: The Chase Manhattan Bank, N.A.  
for and on behalf of  
Burmah Castrol Capital (Jersey) Limited

25th June, 1996

## Standard Chartered

### Standard Chartered PLC

(Incorporated with limited liability in England)

£300,000,000

Undated Primary Capital Floating Rate Notes  
of which £150,000,000  
comprises the Initial Tranche

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (92 days) from 24th June 1996 to 24th September 1996 the Notes will carry an interest rate of 6 7/8 per cent per annum.

The interest payment date will be 24th September 1996. Coupon No. 45 will therefore be payable on 24th September 1996 at £781.86 per coupon from Notes of £50,000 nominal and £78.20 per coupon from Notes of £5,000 nominal.

**J. Henry Schroder & Co. Limited**  
Agent Bank



£150,000,000

**Floating Rate Notes due 1997**  
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 20th September, 1996 has been fixed at 6.0625% per annum. The interest accruing for such three month period will be £152.39 per £100,000 Bearer Note, and £15.2391 per £100,000 Bearer Note, on 20th September, 1996 against presentation of Coupon No. 16.

Union Bank of Switzerland  
London Branch Agent Bank  
20th June, 1996

U.S. \$150,000,000

HSBC Americas, Inc.  
Member FDIC Group

**Floating Rate Subordinated Notes Due 2009**

Interest Rate 5 7/8% per annum

Interest Period 24th June 1996 to 24th September 1996

Interest Amount due 24th September 1996 per U.S. \$100,000 Note U.S. \$781.86

per U.S. \$50,000 Note U.S. \$390.93

CS First Boston  
Agent

## A smiling optimist at Trafalgar's helm

Erik Tonseth, head of Kvaerner outlines some of his plans for the recently merged engineering group to Andrew Taylor and Tim Burt

Mr Erik Tonseth exudes all the confidence, or bravado, of a man who has just paid more than £900m for Trafalgar House, one of Britain's best known companies. "I am sure," he smiles "that there are no black holes for us to discover."

Shareholders of Kvaerner, the Norwegian engineering and shipbuilding group of which Mr Tonseth is chief executive, must hope his optimism is not misplaced.

They will not want to be reminded that Sir Nigel Brookes, founder and former chairman of Trafalgar House, displayed similar confidence when the group bought Davy Corporation, the loss-making engineering and metals processing business in 1991.

Continued losses at Davy and other acquisitions were among the main reasons control of Trafalgar was lost to Hongkong Land in 1993.

The Kvaerner boss has completed a preliminary investigation of the businesses, which include John Brown and the Cunard cruise line, as well as Davy. He has concluded that the £513.1m provisions announced last year by Trafalgar House are more than enough to cover any contingencies.

In addition to taking stock, Mr Tonseth has also embarked on a substantial overhaul of the management structure and operating culture at Trafalgar House.

He has swept away the semi-autonomous structure which allowed divisional executives, often characterised as barons, to set their own agenda, within financial guidelines established by the main board.

He is replacing this with a more centrally controlled business with all the eight divisional heads of the merged Kvaerner/Trafalgar group working closely together at a

new head office in St James's, central London.

Mr Tonseth, who is moving to England with his family, considers Trafalgar's existing West End offices too large for the tight-knit senior management community, with short lines of communication, that he is seeking to establish.

For the Scandinavian chief executive, Trafalgar has long been its preferred international partner, in spite of Kvaerner's failed bid at the end of last

**Having achieved the scale to catapult Kvaerner on to the international stage, Mr Tonseth needs to extract a better performance from Trafalgar, which last year reported operating losses of £108.4m**

year for another construction group, Amec.

He says that unlike previous management at Trafalgar, the strategy will be determined by operational managers with expertise in industrial engineering rather than financial engineering.

Executives will be more closely associated with markets and production processes, and therefore better placed to carve out improved margins in an industry which Mr Tonseth admits is suffering from overcapacity.

Kvaerner realised that to win international construction and engineering work, it needed to be much bigger, and to have, in Mr Tonseth's opinion, "a visible presence in London". The Trafalgar acquisition also reduces Kvaerner's dependence on shipbuilding, another industry suffering from overcapacity.

Kvaerner's shipbuilding profits collapsed in the first quarter from Nkr3.1bn (£310m) to just Nkr365m. The company, moreover, endured volatile trading conditions in its other main businesses - oil and gas equipment, mechanical engineering and pulp and paper equipment.

Kvaerner intends to combine its higher margin equipment manufacturing with Trafalgar's broader construction and engineering skills to offer customers a comprehensive turnkey service.

The enlarged group, which should derive considerable benefits from increased purchasing power and the pooling of technical expertise, will be a stronger contender for large oil and gas contracts in areas such as the North Sea.

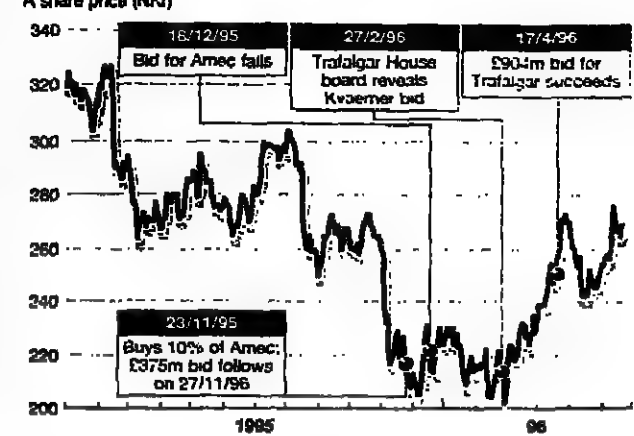
Mr Tonseth recognises that to be a credible bidder for such orders, the group will need a strong balance sheet. The same applies if it intends to invest in the growing number of privately financed infrastructure projects.

More immediately, the group needs to reduce net debt - estimated by SBC Warburg to be Nkr12.66bn, representing gearing of 106 per cent. If goodwill is excluded, under British accounting rules, gearing rises to 180 per cent.

Kvaerner plans a £1bn disposal programme to offset the

### Kvaerner

A share price (Nkr)



Source: FT Intel

costs of the acquisition and raise funds for investment.

Of that total, more than £350m has been raised by disposals made by the previous Trafalgar management, including the Riz Hotel and Ideal Homes, the UK housebuilding business.

Although most analysts expect Cunard, Trafalgar's luxury cruise line, to be sold shortly, Mr Tonseth appears to have given it a two-year stay of execution - pending its return to profitability. He has vowed not to sell any business without making a profit on the deal.

In the meantime, he has identified a portfolio of shareholdings which do not fit with the group's new strategy. These include a 28.1 per stake in Amec, expected to raise more than £50m, and 17 per cent of the Barges shipping group, worth an estimated £160m.

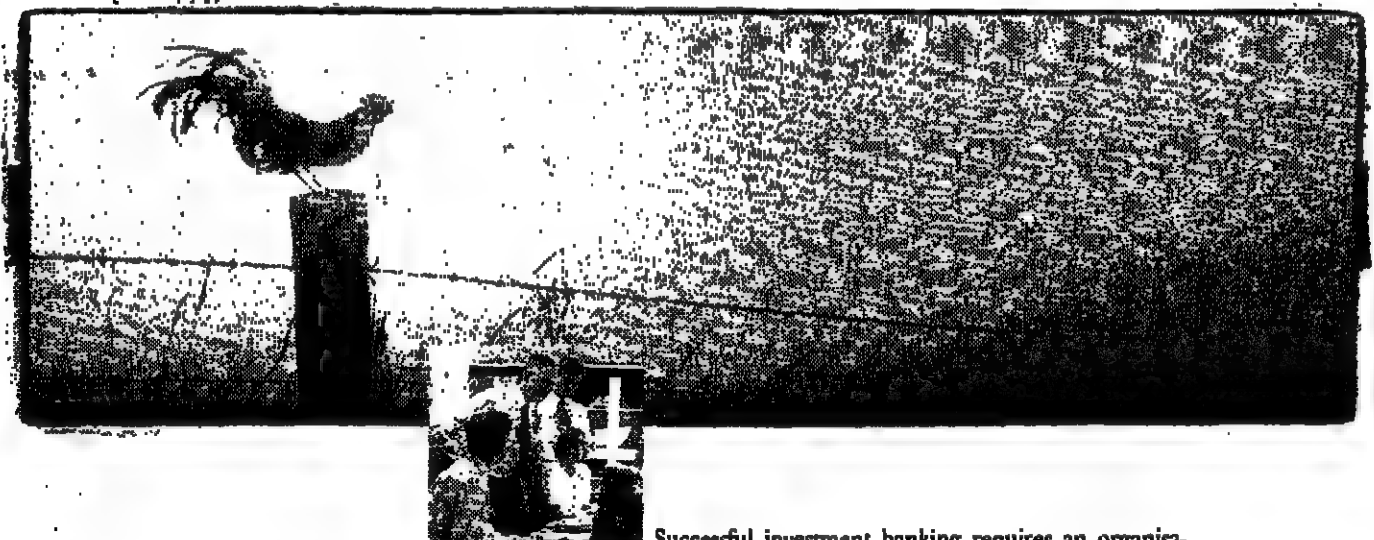
Mr Tonseth, who says the company is not under pressure to sell any one asset to make its £1bn target, plans to sell Trafalgar's commercial property portfolio of mainly offices inside London's M25 orbital motorway.

His ambition is clear. Kvaerner, following the Trafalgar acquisition, claims to be one of the world's five largest largest construction and engineering groups in terms of overseas work.

Having achieved the scale necessary to catapult Kvaerner on to the international stage, Mr Tonseth needs to prove he can extract a better performance from Trafalgar, a company which last year reported operating losses of £108.4m.

He admits it will be a tough task. "There have been a lot of problems here in the past, but we are moving in a very different direction... there is nothing that cannot be handled."

## Due Diligence



Successful investment banking requires an organisation

committed to providing a consistent and professional standard of banking service. As a major Nordic banking group, Den Danske Bank has considerable placing power and holds a leading position in the Nordic equity and fixed-income capital markets.

The Investment Banking division of Den Danske Bank has a track record of close collaboration with clients to implement their business strategies - analysing alternative procedures and their implications, preparing valuations, arranging public offerings and private placements and assisting in mergers and acquisitions negotiations.

The bank upholds the traditional values of the banking industry - probity, due diligence, professionalism and flexibility - and, during a highly sensitive process, confidentiality has top priority at all times in order to maintain market confidence.

Through its position as one of the leading investment banks in the Nordic region, Den Danske Bank can provide a substantial level of support and the services of an experienced, well-established organisation.



### DEN DANSKE BANK

Investment Banking Division

2-12 Holmens Kanal, DK-1092 Copenhagen K, Denmark

Telephone: +45 33 44 00 00

Issued by Den Danske Bank, 2-12 Holmens Kanal, DK-1092 Copenhagen K, approved by Den Danske Bank, London Branch, 75 King William Street, London EC4N 7DT. Regulated by S.F.A. for the conduct of investment business in the UK, and the London Stock Exchange. The rules and regulations made under the Financial Services Act 1986 for the protection of investors may not apply to investment business carried on from offices outside the UK.



U.S. \$200,000,000  
**B.B.L. International N.V.**  
 Floating Rate Notes Due 2001  
 Guaranteed on a Subordinated Basis  
 as to payment of principal and interest by

**BBL**

Banque Bruxelles Lambert S.A./  
 Bank Brussel Lambert N.V.

Interest Rate 5.8% per annum  
 Interest Period 24th June 1996  
 24th December 1996  
 Interest Amount due  
 24th December 1996  
 per U.S. \$ 10,000 Note U.S. \$294.83  
 per U.S. \$250,000 Note U.S. \$7,370.83

CS FIRST BOSTON  
 Agent

## WORLD ACCOUNTING REPORT

World Accounting Report is succinct and accurate and has a reputation for finding out what its readers need to know. Using its world network of professional correspondents, this monthly newsletter provides you with comprehensive coverage of new developments in accountancy and their practical implications for your business.

As a subscriber to World Accounting Report, you will be kept abreast of:

International developments in accounting practice  
 Changes in national and international financial reporting requirements

The impact on business of accounting developments  
 New national and international opportunities

Techniques for dealing with accounting problems in other systems

To receive a FREE sample copy, contact:

Charlotte Green  
 FT Financial Publishing, Maple House,  
 149 Tottenham Court Road, London W1P 9LL, UK  
 Tel: +44 (0) 171 886 2314 Fax: +44 (0) 171 886 2319

**FT**

FINANCIAL TIMES  
 Financial Publishing

## Sihler dials up a new top job



Ron Sommer, the man determined to turn Deutsche Telekom into the world's leading telecoms operator, may be relieved to see the back of Rolf-Dieter Leister, who last week said

he would no longer head the company's supervisory board. Leister, 55, understood quite a bit about telecoms and liked to have his say.

But it is by no means clear that Helmut Sihler (pictured), who is due to become Leister's successor, is going to be a push-over.

Sihler probably understands more about washing powders and gloves than about telecoms, given that he ran Henkel, the leading German chemicals group, for 13 years until 1992.

But the 66-year-old Sihler's corporate credentials go well beyond that. He was first person outside the Henkel family to run the company. He also impressed when he took over the supervisory board at Porsche, another first for anyone outside the Porsche

clan.

When he was at Henkel the company went public - an especially useful experience given Deutsche Telekom's share offering later this year. Sihler also knows a thing or two about unwieldy former state-run bureaucracies; he headed the supervisory board of Deutsche Post, the federal postal service.

Michael Lindemann

## BHP's man of steel

BHP, the Australian resources group, has drafted in Ian McMaster, currently its head of operations in China, to help conduct a 12-month strategic review of its steel division. The review, announced in the wake of the Sumitomo copper affair - BHP is the world's second largest copper producer - could hardly have come at a more delicate time for Australia's biggest company.

McMaster has headed BHP's interests in China (steel and otherwise) for the past year. His new challenge, according to Ron McNeill, head of BHP Steel, will be to bring together the various divisional assessments already under way.

One of the objectives will be to address the steel unit's current "serious deterioration in profitability". More funds

mentally, the review will look at corporate options over the next two decades. As one BHP insider puts it: "The technical choices are pretty diverse at present".

McMaster, who is in his late 40s, will have plenty of steel sector experience to contribute. He joined BHP 30 years ago, and was group general manager of the wire products unit, the sheet and coil division, and headed the Newcastle rolling mills before departing for China. Nicky Tait

## Carpenter to head EIB

The European Investment Bank (EIB) has stuck with its tradition of picking an insider for secretary general, with the announcement that Francis Carpenter is to succeed Thomas Oursin at the head of the EU's Luxembourg-based financing body, from July 1.

Carpenter (pictured), who was educated in England, France and the US, started his financial career with Citibank and Banque Indo-Suez before coming to rest at the EIB in 1975. He moved steadily up the organisation,

most recently becoming director of credit and monitoring in the EU, with responsibility for a loan book of Ecu55bn (\$117 bn). Oursin, who is retiring after 22 years with the EIB, has been secretary-general since 1994.

Nim Casswell

## Tough times at Sidek

Luis Rebollar, who next month takes over as chief executive of Sidek, Mexico's troubled steel and tourism conglomerate, has a real challenge on his hands.

His stint at the company will be very different from his previous experience as an executive at Ericsson and as head of Cusaba, Scott Paper's Mexican subsidiary. For Sidek is not the Mexican outlet of a respected international corporation. Rather, it is a company that grew too far.

Its balance sheet could certainly look better. Last year, Sidek recorded a net loss of 1,880m pesos (\$250m) on sales of 3,850m pesos, and was battered by interest charges from \$2.1m of debt.

The company wants to cut corporate costs by 50 per cent, and has appointed a new board of directors, as well as Rebollar himself. Rebollar is seen as an ally of the Mexican banks which are Sidek's main creditors; he

is thought to be close to Roberto Hernández, the head of Banamex, Mexico's largest bank.

But the job of continuing the company's rationalisation will not be easy so long as Sidek's owners in the Martínez Guzmán family resist the sale of any assets from their steel company - the profitable jewel in Sidek's crown.

Daniel Dombey

## New boss for OMLX

Peter Cox, 48, has been appointed chief executive of OMLX, the London-based securities and derivatives exchange which is part of OM Group of Sweden.

Cox spent 17 years with the London Stock Exchange - where he was responsible for the creation of the SEAQ International market, the SEQUAL on-line trade confirmation service and the design of the Tallman settlement system - before joining OMLX in 1993. At OMLX he takes over from Lynton Jones, who has joined the International Petroleum Exchange.

Separately, Per Larsson, the OM group's chief executive, is to take over as chairman from Olof Stenhammar, the group's founder. Stenhammar will become honorary chairman.

Richard Lapper

## ON THE MOVE

Richard Currie, 59, who with Galen Weston, 55, has led the 20-year resurgence of the LOBLAW supermarket chain in Canada, is taking the helm at George Weston, the Weston family's principal Canadian holding company. He remains president of Loblaw and Galen Weston remains chairman of both companies. Loblaw is Canada's biggest food distributor.

Philippe Weil has joined J. HENRY SCHROEDER & Co as a director and as head of investment banking for France. He was previously general manager of Clinvest, the wholly-owned corporate finance arm of Credit Lyonnais.

Harry Klagabrun, 41, deputy managing director and head of corporate finance, rises to chief executive of ALFRED BERG HOLDING, the Swedish investment bank owned by ABN Amro, from July 1. He succeeds Carl-Diedrich Hamilton who has become chairman of ABN Amro's global equity directors.

James McKee, 54, executive vice-president of Trinova and president of VICKERS Inc., since January 1997, retires on July 31, after 34 years' service. Ronald Oberlander has relinquished his title as president of ARBITER-PRICE, to become chairman. He continues as chief executive of the Canadian paper group, a post he has occupied since 1990.

Pierre Mirat joins MORGAN STANLEY's Paris office on July 8, as an executive director in the fixed income department. He will also join the Morgan Stanley operating committee. He joins from J.P. Morgan's Paris office, where he was head of fixed income institutional sales for France.

Robert Werner, 51, vice-president of Timex Corporation, becomes a non-executive director of DAILYWIN, the watch company in which Timex has a 4.99 percent share. Pierre Sallinger becomes non-executive chairman of International Tire Recycling and Manufacturing Corp. (INTIRMAC), a tyre recycling firm based in Vancouver, Canada.

Hubert Joly, 37, joins EDS as president of EDS France and a member of the European board. Joly, previously principal of McKinsey in France, will take over from Alain Richard, who will head the Rank Xerox account from July.

Robert Allardice has been appointed executive vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR

vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR

vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR

vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR

vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR

vice-president and chief operating officer at DEUTSCHE BANK North America.

Richard Wong becomes finance director for FORTUNE OIL, a London-listed company with oil-related operations and investments in China.

Kevin Foo, chief executive of BAKYRCHIK GOLD, the London-listed Kazakh gold mining venture, is retiring on August 1; Gordon Toll will assume temporary executive management of the company.

Louise Rousseau and Andrew Tsui, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

Teresa Pahl and Noel Dunn have been appointed to the international board of AON HOLDINGS, the retail insurance brokerage and risk management consulting division of Aon Group in Europe, Middle East, Far East and Australia.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting, for POLYGRAM FILMED ENTERTAINMENT.

Ray Hawkins has joined CHARTERED SEMICONDUCTOR



## Railfreight Distribution

The British Railways Board invites organisations to register their potential interest in buying Railfreight Distribution (RFD) - BR's Channel Tunnel and automotive freight business.

RFD, together with SNCF, began operations through the Channel Tunnel in June 1994. The business now involves some 150 trains each week carrying containers, swap body traffic and cars through the Tunnel to or from France, and beyond, serving Belgium, Luxembourg, Germany, Spain and Italy.

In the UK RFD operates purpose built intermodal terminals at Willesden, Manchester, Glasgow and Wakefield. It also serves another operator's terminal in Birmingham.

RFD also serves private sidings in the UK using conventional international rail wagons (Connectrail), and carries automotive traffic direct between motor manufacturers' premises.

In the year ended 31 March 1996 RFD had turnover of approximately £70 million. It employs around 1,500 people.

This is an opportunity to purchase a business with considerable scope in long-distance freight.

Interested parties should register without delay with:  
 Jeremy Moody  
 Close Brothers  
 Corporate Finance Limited

(Before 8 July 1996)  
 100 Wood Street  
 London EC2P 2AJ

Tel: 0171 600 6000  
 Fax: 0171 920 3801

(After 8 July 1996)  
 12 Appold Street  
 London EC2A 2AA

Tel: 0171 426 4000  
 Fax: 0171 247 1214

This advertisement is issued by the British Railways Board and has been approved, solely for the purpose of Section 57 of the Financial Services Act 1986, by Close Brothers Corporate Finance Limited (Incorporating HB Samuel Corporate Finance Division), which is regulated by The Securities and Futures Authority.

Close Brothers Corporate Finance Limited  
 (Incorporating HB Samuel Corporate Finance Division)

## Fortis AG

### Results of the capital increase by means of an exchange of 1995 dividend rights for shares ("Stock dividend")

744,237 shares were subscribed during the subscription period, which ran from 6 to 18 June 1996.

81.2 % of the securities offered were issued at the end of this operation.

The no. 8 coupons not used for the subscription of new shares will be paid in cash on 27 June 1996, in an amount of BEF 84 net per ordinary share and BEF 85.20 net per share when accompanied by no. 6 "VVR strip" coupons.

### Adaptation of the conditions governing the exercise of Fortis AG warrants

Following the capital increase through the exchange of 1995 dividend rights for shares, the exercise price of the warrants has been adapted in accordance with the anti-dilution clause.

Whereforward, the exercise price of these warrants will be BEF 2.464 as from 1 July 1996.

These warrants may be exercised between the 1st and 20th day of each month, until 20 December 2000.

Brussels, 25 June 1996

For the Board of Directors

Fortis AG  
 Boulevard E. Jacquain 55  
 1000 Brussels  
 Belgium  
 Trade register no 1811

Maurice LIPPENS  
 Chairman - Managing Director

## THE FIRST MEXICO INCOME FUND N.V.

Incorporated in the Netherlands Antilles

### NOTICE OF DIVIDEND

Shareholders are informed of a dividend of US\$0.40 per share of Common Stock to holders of record as of June 28, 1996. The ex-dividend date was June 23, 1996. Shareholders have the option of receiving cash or stock dividends. Please contact your broker for information. The stock dividend will be determined based on the net asset value calculated on July 3, 1996. Payment of the dividend on the bearer shares will be made against surrender of coupon No. 24 detached from the share certificates which for this purpose shall be lodged at:

MEESPIERSON N.V.  
 Rokin 25  
 1012 KK Amsterdam  
 The Netherlands

which acts as Paying Agent on behalf of the undersigned.

June 24, 1996

MEESPIERSON TRUST (CARACAO) N.V.

## GT INVESTMENT FUND

Société d'Investissement à Capital Variable  
 2, boulevard Royal, Luxembourg  
 R.C. Luxembourg R-7443

### DIVIDEND ANNOUNCEMENT

Shareholders are informed that GT INVESTMENT FUND will pay a dividend of US\$ 0.32 per share on July 2, 1996 to registered Shareholders on record on June 25, 1996.

Shares are traded ex-dividend as from June 26, 1996. The dividend is payable to holders of bearer shares against presentation of coupon no 9 to the following paying agents:  
 - Bayerische Vereinsbank A.G., Kardinal-Faulhaber-Strasse 1, 8000 München 3  
 - Credit Industriel et Commercial, 66, rue de la Victoire, F-75008 Paris  
 - Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg.

The Board of Directors

## APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For further information please call:  
 Andrew Skirrow on +44 (0)1753 873 4064  
 Toby Pinder-Cheffs on +44 (0)1753 873 2488

## Quebec Central Railway Company

Capital Stock

In preparation for the payment of the half-yearly dividend due July 15 1996 on the above stock, the transfer books will be closed at 3.30 p.m. on June 24 1996 and will be re-opened on July 1 1996.

D.R. Keast  
 Assistant Secretary  
 62-65 Thalgate Square,  
 London WC2N 3DY  
 June 20, 1996.

## MARGINED CURRENCY DEALING

**Laurion**

Flexible managed accounts  
 Limited liability guaranteed  
 Lowest margin deposits  
 (2% - 5%)

CALL TOLL-FREE

Austria 0800 7480  
 Denmark 0800 010420  
 France 0950 6446  
 Ireland 1 800 565418  
 Norway 0201 1811  
 Spain 900 594914  
 Switzerland 155 3548

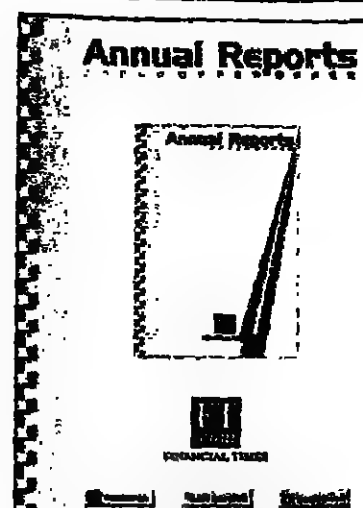
OR CALL DIRECT

Belgium 0800 71959  
 Finland 0800 4312078  
 Greece 0200 4912078  
 Italy 1678 70975  
 Portugal 0505 491561  
 Sweden 0507 1071

1st 498 40 301 820  
 Fax: 498 40 321 851



# Financial Times Annual Report Service



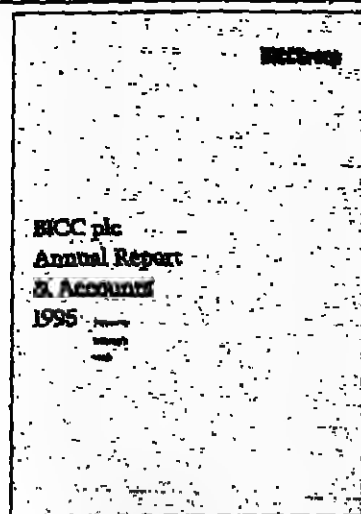
Annual reports for the following companies can also be requested via the Internet from the FT's web site which can be found at: <http://www.ft.com>

- |   |  |
|---|--|
| <input type="checkbox"/> American Standard Companies Inc.       | <input type="checkbox"/> Pearson plc             |
| <input type="checkbox"/> British-Borneo Petroleum Syndicate plc | <input type="checkbox"/> Group Promote           |
| <input type="checkbox"/> Canadair Corporation                   | <input type="checkbox"/> Sandoz Products Company |
| <input type="checkbox"/> Continental Chemical Petroleum Ltd     | <input type="checkbox"/> UNICorp Limited         |
| <input type="checkbox"/> Guardian Royal Exchange plc            | <input type="checkbox"/> Walsall plc             |
| <input type="checkbox"/> Jany Corp                              |  |



## AEGON INSURANCE GROUP

1995: AEGON's best year ever  
AEGON Insurance Group is one of the world's leading international insurance groups, with assets totalling more than NLG 150 billion (GBP 60.5 billion). Net income in 1995 increased to over NLG 1.3 billion (GBP 522 million). Shareholders' equity amounted to NLG 8.2 billion (GBP 3.3 billion). AEGON's core business is life insurance and related services, financial and investment products. Additionally, AEGON is active in health and P&C insurance, where these sectors offer prospects for long-term profitability and strengthen the position of its distribution network. AEGON's most important markets are The Netherlands, USA and Europe.



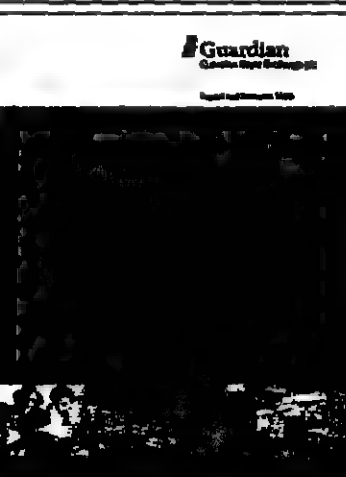
## BICC GROUP

The BICC Group, through BICC Cable, is one of the world's largest manufacturers and suppliers of cables and cable systems. Through Balfour Beatty, it is a major international engineering and construction company.  
These two businesses provide specialist products, skills and services for infrastructure development world-wide, in power, communications, transport and building.  
The Group is intent upon achieving competitive advantage through customer satisfaction, market leadership and the pursuit of total quality and technical excellence.  
Balfour Beatty is UK-based, with growing businesses in North America, the Middle East and Asia-Pacific.  
The Cable business has a major presence in all the world's regional cable markets.



## BRITISH-BORNEO PETROLEUM SYNDICATE, P.L.C.

British-Borneo is a UK based oil and gas exploration company with a risk diversified portfolio of producing interests and exploration acreage. The Company's aim is to craft competitive advantage in areas of operation through careful strategic planning and the systematic recruitment and motivation of top quality people. British-Borneo's operations include interests in some of the most exciting exploration provinces in the world today, ranging from the West of Shetland region of the North Sea to the deepwater U.S. Gulf of Mexico.



## Guardian Royal Exchange plc

The Guardian Royal Exchange Group provides many types of insurance around the world, with over five million customers in more than 30 countries. With an annual premium income approaching £4 billion, and total assets of some £18 billion, Guardian Royal Exchange ensures its success by the extent to which it delivers an excellent service and value for money to its customers and, to its shareholders, an attractive profit and overall return on capital.  
The Group's principal business is in general, life, health insurance and investment and the main markets are UK & Ireland, Continental Europe, North America, Asia and South Africa.



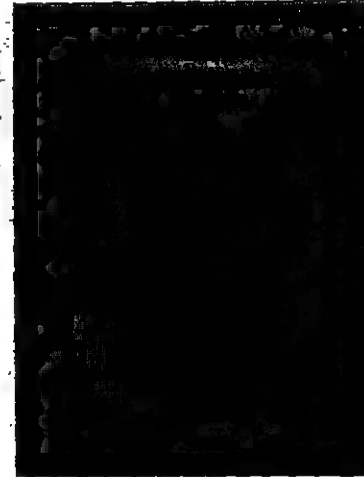
## PEARSON plc

Pearson's mission is to be a major international provider of media content, renowned for distinctive products that deliver information, education and entertainment in ways that people want.



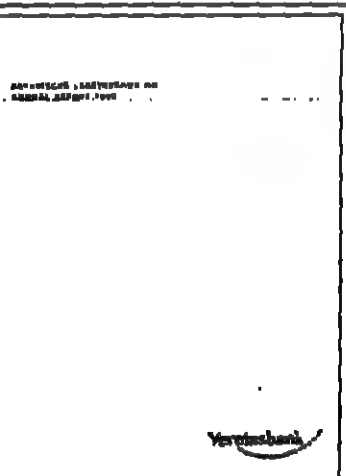
## WASSALL PLC

Walsall PLC is an industrial company whose sales have risen from £8.0m in 1972.9m since its relaunch by the current management team in September 1988. Major subsidiaries include General Cable Corporation, one of the largest producers of copper wire and cable for electrical installations and communications in the USA and Japan, a market leader in the production of adhesive and sealants for DAF vehicles in North America. Walsall Chemicals is a major manufacturer of bottle closures in Europe, and the market leader in South Africa. Walsall is the leading producer of luggage and travel goods in the UK.



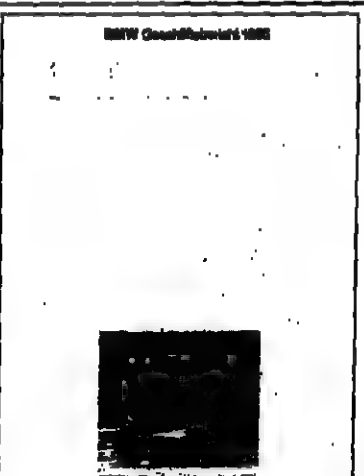
## BANCO TOTTA & ACORES

In 1995 BTA's Net Assets and Deposits expanded 12.3% and 11.7%, respectively, in terms of credit. It should be noted that Loans and Advances grew 7.3%; provision should also be made to the significant drop in overdue loans while the coverage ratio of overdue loans by credit provisions rose from 100% to 105%.  
During the year BTA's assets continued to show very high liquidity with a frequency rate of 100% and trading volume of PTE 31.1 billion. On February 29, 1995 total value was PTE 176.2 billion.  
The dividend paid by share amounted to PTE 190, the highest for the Banking sector in Portugal.



## BAYERISCHE VEREINSBANK

With total assets of DM157 bn the Bayerische is one of the five largest private banks in Germany and the biggest mortgage banking group. In a difficult operating environment the bank succeeded in increasing its operating profit by 29.9% to DM11.582m. The driving factors behind this result were a freely mortgage banking business, a satisfying own account trading result, lower risk provisions and a successful cost management (with a cost growth of 6% after 12% in 1994). Earnings per share rose from DM2.38 in 1994 to DM2.53 despite a strong growth of equity capital. This enables Vereinsbank to round up the dividend to DM1.50 per DM5 share.



## BMW

In 1995, the BMW Group continued to grow. For the first time, more than one million cars were produced and sold. Sales of BMW and Rover Group vehicles increased despite challenges in important markets. The Company capital will build both the business in the world and investment in plant and products.  
BMW is currently in a phase of particularly high investment expenditure. This is mainly due to the modernisation of the Group, the conversion of the first plant in the United States and the development of the new engine business. In the long term, this expenditure will open up the investment opportunities available to a globally active manufacturer with a wide range of cars and advanced new engines.



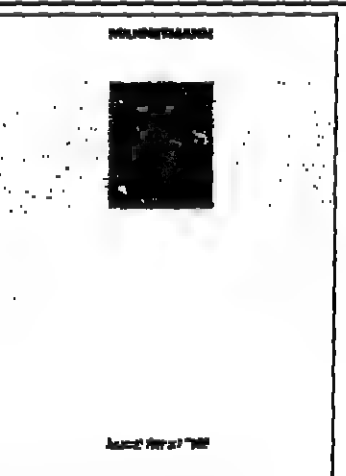
## CONTINENTAL AKTIENGESELLSCHAFT

The Continental Corporation ranks among the leading international manufacturers of tires and industrial products made from rubber and plastics, and since 1994 has been developing complete automotive systems with growing success. For tires, it is 1st in Germany, 2nd in Europe, and 4th worldwide. A judiciously balanced approach designed to exploit specialist skills, stronger emphasis on innovative industrial products, and extensive internal restructuring measures combined to generate satisfying results in 1995. Sales advanced by 3.8% to DM 10.3 billion and net income rose by 119.2% to DM 1.35 billion. The dividend increased to 10% (DM 0.50 per DM 5 nominal share). Celebrating its 125th anniversary in 1995, Continental expects another successful year.



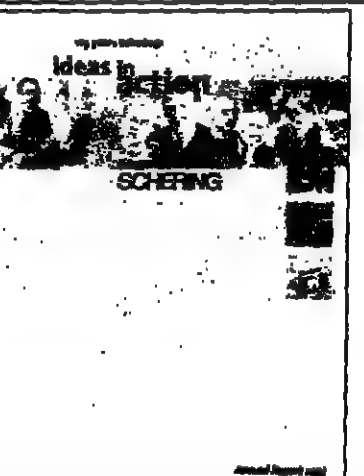
## GEA AG

GEA AG in Bochum, Germany - Process Technology, Thermal and Energy Technology and Air Treatment and Refrigeration - boosted business volume by more than 20%. Sales climbed from DM 3,293 million to DM 4,093 million. Net income for the year improved 12% on the previous year, rising to DM 110.7 million. Cash flow increased by 15% from DM 2.11 million to DM 2.42 million. The Group made further progress towards globalisation. Today, GEA is represented by 150 companies in 50 countries around the globe. Top priority in 1996 is being given to consolidating the high level achieved and to the continued integration of the groups of companies which GEA has acquired in recent years.



## MANNESMANN

Mannesmann ranks among the world's leading suppliers in the areas of machinery and plant construction, and innovative engineering.  
The Group's entry into telecommunications was accompanied by a pioneering first: Mannesmann developed Germany's first private mobile telephone network, D2. Mannesmann Mobilfunk today figures among the leading network operators according to the GSM standard established both in Europe and worldwide.  
In 1995, Mannesmann's sales rose 6 per cent to DM 32 billion, net profit more than doubled to DM 201 million, mainly on the strength of its telecom business.



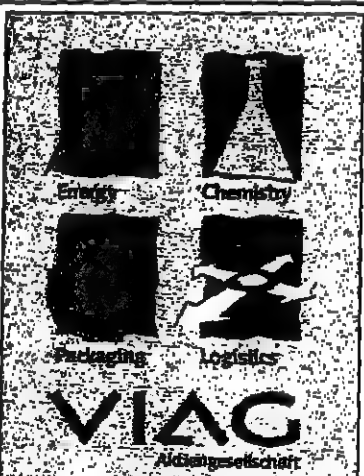
## SCHERING

Schering celebrates its 125th anniversary this year. The history of our company has been shaped by a succession of outstanding ideas. Schering is a research-based pharmaceutical company with more than 100 subsidiaries and affiliated companies worldwide. Our key features today are internationality, expertise and specialisation on three business areas - diagnostics, gynaecology and therapeutics. Main financial data: With a workforce of 19,083, Schering Group sales in 1995 amounted to DM 4,647 m, 80% of which were made outside Germany. Schering spent DM 845 m on research and development, which is 18% of Group sales revenue. At DM 246m, Group profit was 19% lower than in 1994. Earnings per DM 5 share amounted to DM 4.30 (1994: DM 4.60).



## VEBA

Enhancing Value by Shaping Change  
VEBA, Germany's 4th largest company, is active in the fields of Electricity, Chemicals, Oil, Gas, Telecommunications and Services. Our decentralised management structure is designed to allow for fast and flexible response to market opportunities as they arise, and our 1995 results underscore this approach: approx. 125,000 employees worldwide achieved record DPA/SGP earnings of DM 2.1 billion (1994: DM 1.3 billion); earnings per share rose from DM 3.12 to DM 4.23, and the dividend was increased from DM 1.50 to DM 1.70. Our strategic goal remains: outpacing change early on and actively shaping it in order to develop new potential for VEBA as well as create further value for our



## VIAG in 1995: A new Dimension

VIAG achieved a new dimension in 1995: group turnover amounted to almost DM 42 billion and profit for the year stood at DM 1.3 billion. This was also appreciated by the stock exchange: the price of VIAG shares rose by more than 20 per cent, making VIAG one of the top performers in the DAX index.  
Outlook for 1996:  
1996 will see continued strategic development of the group. This will include targeted rounding-off in the core sectors of energy, chemistry, packaging and logistics and rapid expansion of telecommunications activities, in which VIAG cooperates with BT and KWE.

The Financial Times Annual Report Service is appearing on 25, 26, 27 & 28 June 1996

Please send me these Annual Reports: Tick boxes ☒

- |  |   |
|--|---|
| <input type="checkbox"/> 2. Aegon Insurance Group                  | <input type="checkbox"/> 5. Guardian Royal Exchange plc |
| <input type="checkbox"/> 3. BICC Group                             | <input type="checkbox"/> 6. Pearson plc                 |
| <input type="checkbox"/> 4. British-Borneo Petroleum Syndicate plc | <input type="checkbox"/> 7. Walsall plc                 |
| <input type="checkbox"/> 8. Banco Totta & Acores                   | <input type="checkbox"/> 12. GEAAG                      |

Please indicate whether these reports are for your business or personal use:

- ☐ For Business/Investment use ☐ For Personal/Investment use

Which one of the these best describes your job title or position?

- ☐ Chairman/President ☐ Chief Executive/Managing Director ☐ Director / Vice-President ☐ Fund/Investment Manager ☐ Middle Management ☐ Other, Please specify

This service is free to readers of the Financial Times

- |   |   |
|---|---|
| <input type="checkbox"/> 9. Bayerische Vereinsbank          | <input type="checkbox"/> 13. Mannesmann |
| <input type="checkbox"/> 10. BMW                            | <input type="checkbox"/> 14. Schering   |
| <input type="checkbox"/> 11. Continental Aktiengesellschaft | <input type="checkbox"/> 15. Veba       |
| <input type="checkbox"/> 12. GEAAG                          | <input type="checkbox"/> 16. Viag       |

PLEASE ATTACH YOUR BUSINESS CARD OR WRITE YOUR NAME AND ADDRESS IN THIS SPACE. PLEASE USE BLOCK CAPITALS.

Name .....  
Address .....  
Postcode .....  
Telephone No. ....

☐ Please tick here if you do not wish to receive further mailings from the Financial Times

Mail to: FT Annual Report Service, Dept 100, P.O. Box 384, Sutton, Surrey, SM1 4XE United Kingdom to reach us no later than 28th September 1996.

مكتبة الامير



## COMMODITIES AND AGRICULTURE

## 'No drop' seen in US gold production hedging

By Kenneth Gooding, mining correspondent, in Venice

There has been no drop in total hedging by north American gold producers in spite of some liquidation of forward sales by two of the biggest, Barrick Gold, Placer Dome, according to Mr Ted Reeve, analyst at Scotia Capital Markets, who has been tracking hedging trends for more than 5 years. While Barrick and Placer were giving maximum publicity to their partial withdrawal from hedging, two other North American companies, Amex Gold and Santa Fe Gold, were quietly increasing their activities, he pointed out at yesterday's Financial Times World Gold Conference.

He said total hedging levels in North America would probably rise a little over time and there would also be a gradual shift to more flexible arrangements in which producers could hedge a portion of their production over the longer term. Mr Reeve said the North American gold industry at present had hedged 43 per cent of expected output at an average of US\$410 troy ounce for 1996 and was 33 per cent hedged at US\$422 for 1997. Compared with this the Australian industry could look forward to receiving an average of US\$510 an ounce for its hedged production this year.

At present production levels Australian gold producers had on average 28 months or 630 tonnes of output hedged. This compared with 300 tonnes or 16 months in 1991 and 1992. Australian hedging was on the rise in spite of a number of smaller companies and Placer Pacific liquidating part or all of their forward sales positions recently. At the other end of the hedging spectrum from the Australians, South Africa had hedged less than 200 tonnes or 6 months output before two big programmes at the end of last year doubled those totals. Mr Reeve said that it would be foolish to believe that the two contracts, by Beatrix and Western Deep Levels, would be isolated events. "We expect South African hedging to rise," he said. "We think even those producers currently not hedging in South Africa will be converted to this activity."

Mr Mark Keatley, chief financial officer Ashanti Goldfields, pointed out that income from hedging helped gold companies generate the huge cash flows that were their main source of income US\$2.9bn last year. He insisted hedging, if done professionally by skilled people, "can be done with minimal disturbance to the gold market". Mr Keatley said the industry spent about \$5bn last year - \$2bn to mine gold, \$500m on exploration and \$2.5bn "buying each other". There 60 gold company acquisitions in the past two years. The industry last year raised about \$1bn from hedging and a similar amount from borrowing. He suggested gold companies should diversify the range of financial measures they used to include more syndicated loans and bonds, including convertible bonds. Gold equity markets were not very liquid, Mr Keatley pointed out, the entire industry (excluding junior explorers) had a market capitalisation of only \$83bn compared with

Coca Cola's \$117bn. Mr Andy Smith, precious metals analyst, Union Bank of Switzerland, said the central banks that provided liquidity for gold hedging by their lending could be expected to provide more gold in future. He dismissed fears that there would be a liquidity shortage in future and said there was no need for the market to turn to private gold holders for liquidity. The case against hedging was put by Mr Geoffrey Campbell, senior fund manager, Mercury Asset Management. He pointed out that "gold shares are not for widows and orphans. They are suitable for rich people who can afford to get a little poorer but not for poor people who want to get rich. I believe these investors not only have a high risk tolerance, they actually seek gold price risk".

Mr Campbell said there was a direct conflict of interest between this type of shareholder and lenders to gold companies who wanted to minimise their risk by encouraging companies to hedge. The company that sold its

gold forward sent a message to shareholders that it lacked confidence in the future of the very metal that was its life blood. Hedging also suggested to shareholders that a project economics were fragile. And it encouraged companies to keep on mining gold when it would be better to be left in the ground. "Extracting gold when it has a negative net present value is pure wealth destruction to shareholders."

A call for the European Monetary Institute to make public its intentions about the role of gold as a reserve asset for the European Central Bank (ECB), came at the conference from Mr Robert Guy, a director of N.M. Rothschild. "Political independence does not obviate the need for accountability," he said. Mr Robert Rubin, executive vice-president, AIG Trading Group insisted "the birth of the ECB and what it all means for gold will have everyone rattled for the next few years. The biggest anxiety was that European Central Banks would rush to reduce their gold holdings and to raise cash from

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

## Indian government grants relief to sugar industry

By Kunal Bose in Calcutta

The Indian federal government has come forward with a major relief measure for the country's cash-strapped sugar factories. The factories, which of late have been unable to pay money owed to cane suppliers, have been told that between now and the end of the sugar season on September 30 they will be relieved of the statutory obligation to surrender 40 per cent of their production to the state at less than the production cost for distribution through "fair price shops". So the industry's entire production can now be sold in the open market, subject to the monthly release quota.

According to a senior industry official, the concession will help the sugar factories in "clearing at least a good portion of the cane dues amounting to over Rs2bn (\$220m)". He said the factories were required by law to settle cane bills within 14 days; but because of the high levy obligation and poor price realisation caused by bumper production in two consecutive seasons, "the industry's capacity to pay for cane has been badly compromised". The last thing that the industry wanted, the official said, was unpaid cane bills as the farmers would then grow other crops. But the industry, which would be making a loss of Rs2bn in the current season, was helpless. Mr Vivek Sar-

ogi, president of the Indian Sugar Mills Association, said that quite a few sugar factories were becoming sick and they would be on the block. As there is still cane in the field a large number of factories are still working. But crushing in India beyond the middle of April is uneconomic because there is a steep decline in the recovery of sucrose from the cane. ISMA spokesman Mr Om Dhanuka said the country's sugar production would be a record of over 18m tonnes, compared with an earlier estimate of 15.8m tonnes. Mr Deve Gowda, prime minister, agreed with the ISMA and the National Federation of Co-operative Sugar Factories that the industry should get a further export quota of 1m tonnes. It has almost used up the existing export quota of 1m tonnes, which was sanctioned in instalments. The industry was confident that if the sanction came through quickly, then the Indian Sugar & General Industry Exim Corporation should be able to ship out the major part of the extra export quota by the end of September, said Mr Dhanuka.

The government also promised to allow the transfer of an additional 1m tonnes to the sugar buffer stock, which was created on January 10, 1996 with 500,000 tonnes. As the government pays for the interest, storage and insurance costs of the buffer stock, raising of the buffer size by 1m tonnes would give the industry considerable relief.

## Windwards buys bananas

By Catherine James in Kingston

A deterioration in the quality of its bananas has forced the Windward Islands, Britain's main supplier, to buy fruit from Latin American producers to meet sales commitments.

The quantity being bought has not been disclosed, but the Windward Islands Banana Development and Exporting Company says only 80 per cent of the region's bananas are getting the premium price paid by UK supermarket chains.

## Plant resources plan agreed to 'enhance world food security'

By Geoff Hawtin

The first Global Plan of Action to conserve and improve the use of plant genetic resources for food and agriculture was finally adopted in the early hours of Sunday morning by 180 governments in Leipzig. Agreement came after "a very hard week of negotiations", according to Mr Cary Fowler, secretary of the International Technical Conference on Plant Genetic Resources. The outcome was in doubt until the final hours as wrangling over funding and farmers' rights held up agreement. The plan is designed to "enhance world food security" by preventing genetic erosion and encouraging diversity. This means "combining the best of traditional knowledge and modern technology" and

ensuring "access to and sharing of both genetic resources and technology" according to the "Leipzig Declaration" agreed at the conference, which was organised by the UN Food and Agriculture Organisation and hosted by the Federal German Government. The plan contains 10 priority activities including much greater commitment than in the past to on-farm conservation and development of plant varieties as well as *in situ* conservation of wild plants important for foods. It also calls for a new partnership between farmers, genebanks and scientists to secure the holdings in the genebanks and to make them of greater practical use. A new initiative to make locally-adapted varieties available to farmers from genebanks after disaster, war or

civil conflicts should save lives and aid money, believes Mr Fowler. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

civil conflicts should save lives and aid money, believes Mr Fowler. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

civil conflicts should save lives and aid money, believes Mr Fowler. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

civil conflicts should save lives and aid money, believes Mr Fowler. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly coordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system. An essential part of this involves improving information about what is in the various genebanks. Much of the world's rural population depends for its food security on its own farm-saved seed. The GPA aims to strengthen local capacity to produce, distribute and market farm-saved seed of crop varieties essential for local food security. Many species used for food are neglected in formal

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1474-75 1511-12

Previous 1475-80.5 1512-13.5

High/Low 1465-81.5 1511-12.5

AM Official 1466-81.5 1512-13.5

Kerb close 1466-81.5 1512-13.5

Open int. 236-490

Total daily turnover 34,380

## COPPER, 99.99+ (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 3,144

Total daily turnover 505

## LEAD, 99.5 (\$ per tonne)

Close 775-77.5 784-87

Previous 775-77.5 784-87

High/Low 775-77.5 784-87

AM Official 775-77.5 784-87

Kerb close 775-77.5 784-87

Open int. 33,446

Total daily turnover 6,790

## NICKEL, 99.8 (\$ per tonne)

Close 7545-55 7580-70

Previous 7545-55 7580-70

High/Low 7545-55 7580-70

AM Official 7545-55 7580-70

Kerb close 7545-55 7580-70

Open int. 43,082

Total daily turnover 16,328

## ZINC, 99.95 (\$ per tonne)

Close 6180-80 6210-30

Previous 6180-80 6210-30

High/Low 6180-80 6210-30

AM Official 6180-80 6210-30

Kerb close 6180-80 6210-30

Open int. 12,246

Total daily turnover 12,246

## COPPER, GRADE A (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## LAME ANNUAL (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## LAME CLOSING (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## LAME CLOSING (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## LAME CLOSING (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## LAME CLOSING (\$ per tonne)

Close 1858-59 1859-60

Previous 1858-59 1859-60

High/Low 1858-59 1859-60

AM Official 1858-59 1859-60

Kerb close 1858-59 1859-60

Open int. 191,788

Total daily turnover 122,775

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz. \$ per oz.)

Jan 364.7 364.0 363.7 11 32

Feb 363.3 -0.1 363.1 27.78 80.00

Mar 362.5 -0.1 362.3 28.1 70.00

Apr 361.7 -0.1 361.5 28.1 70.00

May 360.9 -0.1 360.7 28.1 70.00

Jun 360.1 -0.1 359.9 28.1 70.00

Jul 359.3 -0.1 359.1 28.1 70.00

Aug 358.5 -0.1 358.3 28.1 70.00

Sep 357.7 -0.1 357.5 28.1 70.00

Oct 356.9 -0.1 356.7 28.1 70.00

Nov 356.1 -0.1 355.9 28.1 70.00

Dec 355.3 -0.1 355.1 28.1 70.00

Total 34,380

## PLATINUM NYMEX (50 Troy oz. \$ per oz.)

Jan 364.7 364.0 363.7 11 32

Feb 363.3 -0.1 363.1 27.78 80.00

Mar 362.5 -0.1 362.3 28.1 70.00

Apr 361.7 -0.1 361.5 28.1 70.00

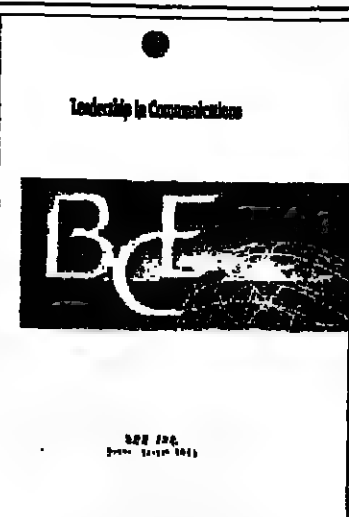
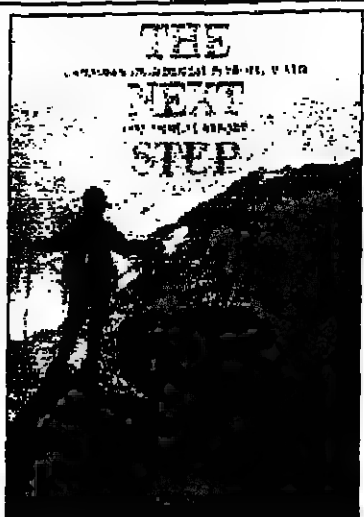






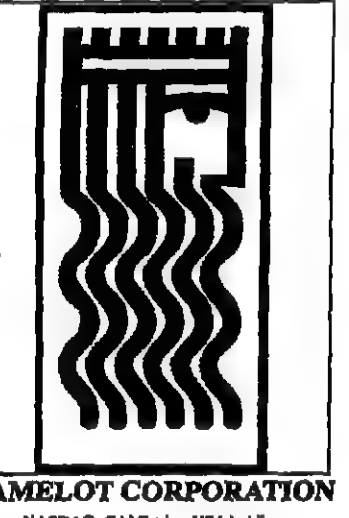


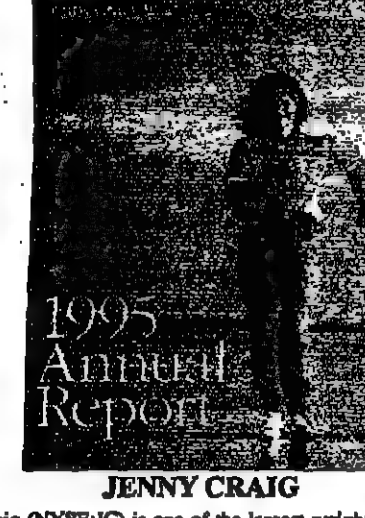




May 360.9 -0.1 360.7 28.1 70.00

Jun 360.1 -0.1 359.9 28.1 70.00

Jul 359.3 -0.1 359.1 28.1 70.00



# Financial Times Annual Report Service

 <p><b>BCE Inc.</b></p> <p>BCE Inc. is Canada's largest telecommunications company. Its subsidiaries and associated companies, including Bell Canada, provide telecommunications services to some 70 per cent of the Canadian population. Subsidiary Norcel is a world leader in the provision of digital networks, while BCE Mobile provides cellular and paging services. Bell Canada International manages some \$2.1 billion in international investments. Tele-Direct companies provide directory services in Canada and overseas. BCE has the largest number of registered shareholders of any Canadian corporation.</p>	 <p><b>CANADIAN OCCIDENTAL PETROLEUM LTD.</b></p> <p>Canadian Occidental is a rapidly growing, financially strong, global energy and chemicals company. In operation since 1971, Canadian Occidental is listed on the Toronto Stock Exchange, the Montreal Exchange and the American Stock Exchange. The Company is organized into three autonomous, worldwide-oriented business units: International Oil &amp; Gas, North American Oil &amp; Gas and Chemicals. We have oil and gas production operations in 6 countries and exploration projects in 9 countries. Oil and gas reserves have increased more than 80% since 1990 to over 680 MMBbls equivalent and production, funds flow and net income have grown rapidly. Our Chemicals operations supply sodium chlorate, chlorine and caustic soda in North America pulp and paper, water purification and plastics industries. Sodium chlorate production capacity has been significantly expanded in response to growing demand.</p>	 <p><b>CENTRAL ASIA GOLDFIELDS CORPORATION</b></p> <p>Central Asia (CGZ-ME) is a new public company, sponsored by Rothchild Emerging Markets Funds. Extensive mineral exploration and development rights have been acquired in Kazakhstan. The Company has entered into 3 JV agreements with local private corporations, whereby CGZC may earn a 50% to 70% interest in various gold properties. The lands covered exceed 11 million acres of highly prospective, exploration ground with a number of identified gold targets. A 57M exploration program, using up to 7 drill rigs, has been approved for this year.</p>	 <p><b>DRECO ENERGY SERVICES LTD.</b></p> <p>Dreco Energy Services Ltd. designs, manufactures, and sells oil and gas wellhead equipment and domestic products for the use in the drilling and servicing of oil and gas wells internationally. More than 20 of Dreco's revenues is derived from demand outside North America. Over the past few years Dreco has continued to expand its international growth while over the same time the number of active drilling rigs worldwide has declined. Trailing 12 month revenue has been U.S. \$102.0 million, trailing 12 month fully diluted earnings per share have been U.S. \$1.56 and the return on average shareholders' equity over the past 12 months has been 21%. Dreco stock trades on NASDAQ, symbol DREAP and the Toronto Stock Exchange, symbol DRE-A.</p>
 <p><b>ELDORADO GOLD CORPORATION</b></p> <p>Eldorado Gold Corporation is an international gold mining company based in Vancouver, Canada, whose shares trade on the Toronto Stock Exchange under the symbol "ELD". Eldorado operates three gold mines, the La Coloma and La Trinidad in Mexico and the Rio Beato mine in Brazil. The Company also has a 10% attributable interest in Cerro de Pasos Mine, which operates the Simadul Mine complex in Western Australia. In addition, the Company is actively exploring and developing three gold projects in Turkey and one gold project in Brazil. The Company is licensed to produce 165,000 ounces of gold in 1996, on a pro forma basis, at an average cost of approximately US\$264 per ounce. Gold production is expected to increase to over 250,000 ounces in 1998 at a cash cost of US\$231. The Company's gold resources are currently 4.7 million ounces of which 3.8 million ounces are classified as proven and probable reserves.</p>	 <p><b>TECK CORPORATION</b></p> <p>Teck Corporation is a (Can) \$3 billion company producing GOLD, COPPER, COAL, ZINC and NIOSILUM from interests in 12 mines in Canada and Chile. Teck is a major developer with an exceptional record of on-time, on-budget construction, and an operating team with a reputation for successful turnarounds. With exploration activities around the world, from West Africa through Central Asia, Indonesia, Mexico, Panama, Chile, Peru, Argentina and Brazil in North America, Teck is committed to continued shareholder growth, and to be THE PARTNER OF CHOICE IN THE MINING INDUSTRY.</p>	 <p><b>GRUPO CYDSA</b></p> <p>Cydsa is a Mexican industrial group which operates in very diversified sectors as textiles, food, apparel, packaging, chemicals and environment. Cydsa is committed to being a World Class Corporation in all the markets in which it operates. This important group produces more than 200 products and services and it has modest plants in eight different states of the Mexican country. Its sales hit a range of 900 million dollars. Cydsa's products are also present in the international market. Its exports cover more than 60 countries on every continent and today, they represent 40% of its total sales volume. The company has an employee's force composed by 10,000 people, all of whom have a serious commitment with the continuous improvement in order to create added value to its customers, stockholders and themselves and to build a World Class Corporation.</p>	 <p><b>AMERICAN STANDARD COMPANIES INC.</b></p> <p>American Standard (NYSE:ASD) is a global, diversified company and, with its 37 joint ventures, operates 102 manufacturing facilities in 34 countries employing approximately 63,000 people. ASD develops and manufactures "Dura" and "American Standard" control air conditioning systems for commercial, institutional and residential buildings (90% of sales) @ American Standard, West Standair, Standair and Proctor® bedrooms and kitchen fixtures and fittings (5% of sales) @ WABCO® ABS and ABS braking and control systems (10% of sales) for most of the world's leading manufacturers of commercial and utility vehicles. ASD is differentiated as a worldwide leader in Demand Flow® technology, a comprehensive management approach that enhances customer service and achieves a competitive advantage through manufacturing and operating efficiencies.</p>
 <p><b>CAMELOT CORPORATION</b></p> <p>Camelot Corporation (NASDAQ: CAMEL) is a USA holding company focusing on software development and distribution. Its subsidiaries are Third Planet, which publishes DigPhone software, the complete Internet phone system allowing long-distance over the Internet (http://www.digphone.com), Camelot Internet Access Services, an Internet service provider, Camelot Distributing, a CD-ROM software distributor to independent retailers worldwide, and Mc CD-ROM Stores, the first CD-ROM software chain in the world featuring more than 2000 titles and serving international master franchises.</p>	 <p><b>DANA CORPORATION</b></p> <p>Dana Corporation, headquartered in Toledo, OH, and with operations in 29 countries, is a global leader in the engineering, manufacturing and distribution of products and systems for the vehicular, industrial and mobile off-highway markets. Dana's 1995 financial performance was outstanding: profits of \$288 million, up 26 percent over 1994, and record sales of \$7.6 billion, up 15 percent from last year.</p>	 <p><b>ENGELHARD CORPORATION</b></p> <p>Engelhard (NYSE:E) is a world-leading provider of environmental technologies, specialty chemical products, engineered materials and related services. Five straight years of record earnings were marked by a 17% EPS increase in 1995, and dividends have been raised for 13 consecutive years. Stock price climbed 47% last year, producing a five-year cumulative return (including dividends) nearly twice S&amp;P's 500 Index and Dow Jones Chemical Sector. Engelhard's aggressive growth strategy is outlined in this annual review.</p>	 <p><b>JENNY CRAIG</b></p> <p>Jerry Craig (NYSE:JIC) is one of the largest weight management companies in the world - the only U.S. public company operating exclusively in that field. With approximately 781 Company-owned and franchised centers, Jenny Craig is closely associated with personalized service, lifestyle changes and delicious, high-quality food products. In the 3/31 quarter, JIC reported a gain in EPS from \$0.05 to \$0.35 and repurchased over 3.5 million shares.</p>
 <p><b>NORFOLK SOUTHERN</b></p> <p>Norfolk Southern Corporation is a holding company that, through subsidiaries, provides rail and truck transportation services and owns natural resource properties. Norfolk Southern's vision is to "be the safest, most customer-focused and successful transportation company in the world." Five-year growth (1995 compared with 1990) saw income from railway operations up 34%, net income up 32%, earnings per share up 63%, return on equity up 40% and safety improvement up 63%.</p>	 <p><b>SONOCO PRODUCTS COMPANY</b></p> <p>Sonoco is a growth-oriented, global leader in the packaging industry with a 56-year record of annual sales growth of 11.4% and annual profit growth of 12.6%. Sonoco's 1995 sales were \$2.7 billion, 17.7% more than in 1994. And, 1995 earnings per share were 25.5¢ more than 1994. Not income available to common shareholders was \$108.8 million, 26.4% more than 1994. Sonoco is currently working toward achieving VISION 2000, the company's plan to double sales, double earnings and significantly increase shareholder value by the year 2000. Sonoco plans to achieve this objective with an emphasis on internal growth in its diverse range of industrial and consumer packaging products. The company has more than 270 operations in 29 countries. CEO Chester Oliver says, "Sonoco's continuing passion for satisfying customers and profitable growth will drive higher performance year after year."</p>	 <p><b>Utilicorp United (NYSE:UCU)</b></p> <p>In 1995 Utilicorp continued creating America's first national utility by launching EnergyOne™, the first nationwide brand of electric and gas products and services. It also acquired 49.9% of United Energy, Australia's first privatized electric distribution utility. With sales of \$2.5 billion, Utilicorp markets energy nationally in the U.S., operates utilities in eight states and British Columbia, and has joint ventures in the United Kingdom, New Zealand and Jamaica.</p>	 <p><b>ING GROUP</b></p> <p>ING is a company with Dutch roots which has wide experience in the field of financial services. ING is active on a worldwide scale, offering its clients a full range of financial products and services through various distribution channels. The basis of ING Group's continuity is its financial strength, its healthy profit base, and careful weighing of the interest of its clients, shareholders and employees. In all its activities ING is aware of its social responsibilities. Responsiveness to the customer's needs, entrepreneurship, integrity and professionalism are paramount in all the Group's activities. Internet: <a href="http://www.ing.nl">http://www.ing.nl</a></p>

The Financial Times Annual Report Service is appearing on 25, 26, 27 & 28 June 1996

Please send me these Annual Reports: ☐ Tick boxes ☒

This service is free to readers of the Financial Times

- |  |   |  |  |
|--|---|--|--|
| 17. <input type="checkbox"/> BCE Inc.                            | 21. <input type="checkbox"/> Eldorado Gold Corporation        | 25. <input type="checkbox"/> Camelot Corporation   | 29. <input type="checkbox"/> Norfolk Southern            |
| 18. <input type="checkbox"/> Canadian Occidental Petroleum LTD   | 22. <input type="checkbox"/> Teck Corporation                 | 26. <input type="checkbox"/> Dana Corporation      | 30. <input type="checkbox"/> Sonoco Products Company     |
| 19. <input type="checkbox"/> Central Asia Goldfields Corporation | 23. <input type="checkbox"/> Grupo Cydsa                      | 27. <input type="checkbox"/> Engelhard Corporation | 31. <input type="checkbox"/> Utilicorp United (NYSE:UCU) |
| 20. <input type="checkbox"/> Dreco Energy Services Ltd           | 24. <input type="checkbox"/> American Standard Companies Inc. | 28. <input type="checkbox"/> Jenny Craig           | 32. <input type="checkbox"/> ING Group                   |

Please indicate whether these reports are for your business or personal use:

☐ For Business/Investment use ☐ For Personal/Investment use

Which one of the these best describes your job title or position?

☐ Chairman/President ☐ Chief Executive/Managing Director ☐ Director / Vice-President ☐ Fund/Investment Manager ☐ Middle Management ☐ Other, Please specify \_\_\_\_\_

PLEASE ATTACH YOUR BUSINESS CARD OR WRITE YOUR NAME AND ADDRESS IN THIS SPACE. PLEASE USE BLOCK CAPITALS.

Name \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Telephone No. \_\_\_\_\_

☐ Please tick here if you do not wish to receive further mailings from the Financial Times

Mail to: FT Annual Report Service, Dept 100, P.O. Box 384, Sutton, Surrey, SM1 4XE United Kingdom to reach us no later than 29th September 1996.

مكتبة العصر



## Issuers scramble to get dollar deals done

## Uncertainty over interest rates stifles trading

## Swift signs fund manager for Windows NT link

Swift has been centred on financial messages between banks, but has been trying to extend its network into the securities industry. On top of its mainframe-to-mainframe links, which were most accessible to banks, it last year added a Unix-based link. It has now added the Windows NT option.

	Jun 24	Jun 21	Yr. ago	Jun 24	Jun 21	Yr. ago	Jun 24	Jun 21	Yr. ago
7.39	7.42	8.10	7.44	7.46	8.11	7.62	7.55	8.20	
8.21	8.24	8.48	8.22	8.24	8.46	8.29	8.26	8.36	
8.39	8.53	8.43	8.29	8.38	8.48	8.34	8.39	8.59	
8.32	8.36	8.46							

at 7:00 pm on June 24										
id	bid	offer	chg.	yield		issued	bid	offer	chg.	yield
00	108	108½		4.13	Abbey Nat Treasury B US 2	1000	99½	99½	¼	8.28

30	102 <sup>1</sup> <sub>4</sub>	102 <sup>2</sup> <sub>2</sub>	3.71	Japan Dev Bk 7 00 E	200	98 <sup>1</sup> <sub>4</sub>	99 <sup>1</sup> <sub>2</sub>	+ $\frac{1}{2}$	7.58
30	102 <sup>2</sup> <sub>2</sub>	102 <sup>3</sup> <sub>2</sub>	3.42	Land Sess 9 $\frac{1}{2}$ 07 E	200	104 <sup>1</sup> <sub>4</sub>	104 <sup>1</sup> <sub>2</sub>		8.07

119 <sup>2</sup> <sub>4</sub>	119 <sup>4</sup> <sub>8</sub>	2.89	Drescher Finance $\frac{1}{2}$ 98 DM	1000	100.00	100.08	3.2812
115 <sup>2</sup> <sub>8</sub>	118 <sup>1</sup> <sub>8</sub>	2.21	Fed Nat Mort $\frac{1}{2}$ 00	1000	99.63	99.75	5.0377

	Lloyds Bank Corp S O 10	600	84.93	85.83	5.3500
	Melrose & Co	850	82.75	82.85	8.4000

Year	1014	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553
------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

103 <sup>1</sup> / <sub>8</sub>	103 <sup>5</sup> / <sub>8</sub>	8.77	Opten 6 02	290	4.33	119 <sup>3</sup> / <sub>8</sub>	120 <sup>3</sup> / <sub>4</sub>	-2.69
113 <sup>1</sup> / <sub>2</sub>	113 <sup>3</sup> / <sub>4</sub>	8.88	Remco 4 1/2	85	39.077	90 <sup>1</sup> / <sub>2</sub>	92	+83.71

per share expressed in currency of share at conversion rate fixed at issue. Premium/Percentage premium of the



## CURRENCIES AND MONEY

## MARKETS REPORT

## Market focus shifts towards G7 summit in Lyon

By Philip Gawth

It is a measure of the torpor which hangs over the foreign exchange markets that the dollar yesterday should already have turned to the G7 summit in Lyon later this week.

There was little by way of news or data releases for the markets to chew on, leaving prices to trade in a very narrow range.

The dollar finished in London at DM1.5315 and ¥108.105 from DM1.5289 and ¥108.990. Comments from Mr Robert Rubin, the US treasury secretary, that the US would be calling for a stronger dollar in Lyons served as an early dampener, but were later counteracted by comments from Mr Larry Summers, his deputy.

The Italian lira was initially a little softer after the government failed to live-up to pre-weekend hype that it might apply to re-enter the European exchange rate mechanism. It later rallied to finish at L1,008.

off an intra-day low of L1,009.9. After starting the day weaker, sterling rallied to finish with the trade weighted index unchanged at 85.9. It closed at DM2.3580 and £1.5388 from DM2.3551 and £1.5403.

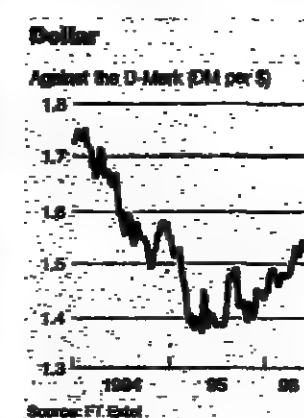
The one piece of data which was being discussed was German cost of living figures for June. Mr Tony Norfield, UK treasury economist at ABN AMRO in London, said releases from some of the Lander suggested overall inflation was likely to be around 1.3 per cent in June, compared to 1.5 per cent in May. This would keep the way open for a cut in the repo rate, which should underpin the dollar.

Analysts have also taken comfort from the dollar's

recent resilience. Adverse factors included the outcome of the Russian election, the Japanese growth shock, comments from Bundesbank officials suggesting the revaluation of the dollar was over, and the pace of M3 growth.

Mr Klaus Rieber, an analyst in the Dresdner Bank group said the fact that a sell-off had failed to materialise, and buying interest resurged amid falling prices, pointed in favour of the underlying strength of the US dollar currently.

The technical outlook is not wholly encouraging. Mr Brian Marber, a London based technical analyst, said he had come down to advocating short dollar positions last week for the first time this year. He said the daily close chart showed a potential head and shoulders top, subject to confirmation on the high, although only 1.4 per cent above April 1995's low. He said the dollar advance last week since April 1995's low, or about the size of BOJ support."



Source: FT Data

been shorter than the current one's 14 months." Mr Marber is still instructing clients to stay long the dollar.

With current exchange rates at levels which engender little dispute, there does not seem to be room for the G7 to add much of use. This is the line taken by Mr Robin Marshall, chief economist at Chase in London: "G7 gatherings are not what they were and their impact on global markets is easily exaggerated."

Some observers disparage the G7 gatherings. Mr Robin Marshall, strategist at National Australia Bank in London predicted "little more than a self-congratulatory sentence about currency movements... Such smugness is appropriate - provided you do not look too far back into the dollar's performance, or look at its performance against any major currency other than the yen, or count the case of BOJ support."

His strictures seem harsh. The rally in the dollar last year can be traced almost directly to the statement of support from the Washington meeting of G7 finance ministers and central bankers in April.

Mr Carl Weinberg, chief economist at High Frequency Economics in New York, is one who thinks the summit may move markets. "We believe that if the summit communiqué does not explicitly show agreement that the 'appreciation of the dollar' has gone far enough, the greenback will immediately rise after the summit to the ¥115 level that senior Team Clinton people have deemed 'acceptable' in comments over the last few weeks."

Other currencies

## POUND SPOT FORWARD AGAINST THE POUND

Jan 24	Closing mid-point	Change on day	1 month	3 months	6 months	1 year	JP Morgan
Europe	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Australia	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Belgium	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Denmark	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
France	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Germany	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Greece	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Ireland	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Italy	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Japan	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Luxembourg	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Netherlands	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Norway	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Portugal	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Spain	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Sweden	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Switzerland	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
UK	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
USA	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 24	Closing mid-point	Change on day	1 month	3 months	6 months	1 year	JP Morgan
Europe	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Australia	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Belgium	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Denmark	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
France	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Germany	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Greece	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Ireland	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Italy	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Japan	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Luxembourg	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Netherlands	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Norway	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Portugal	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Spain	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Sweden	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
Switzerland	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
UK	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7
USA	1.5289	+0.0002	0.0002	0.0002	0.0002	0.0002	104.7

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Jan 24	Mid	High	Low	1 month	3 months	6 months	1 year
Belgium	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Denmark	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
France	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Germany	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Greece	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Ireland	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Italy	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Netherlands	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Norway	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Portugal	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Spain	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Sweden	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Switzerland	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
UK	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
USA	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289

## UK EUROPEAN CURRENCY UNIT RATES

## UK EUROPEAN CURRENCY UNIT RATES

Jan 24	Mid	High	Low	1 month	3 months	6 months	1 year
Belgium	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Denmark	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
France	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Germany	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Greece	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Ireland	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Italy	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Netherlands	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Norway	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Portugal	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Spain	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Sweden	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
Switzerland	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
UK	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289
USA	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289	1.5289

## UK INTEREST RATES

## LONDON MONEY RATES

Jan 24	Overnight	7 days	1 month	3 months	6 months	1 year
Interbank	5.5	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Ireland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Scotland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Wales	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Cyprus	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Greece	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Spain	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Sweden	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Switzerland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of USA	5.5	5.5	5.5	5.5	5.5	5.5

## UK EUROPEAN CURRENCY UNIT RATES

## UK EUROPEAN CURRENCY UNIT RATES

Jan 24	Overnight	7 days	1 month	3 months	6 months	1 year
Interbank	5.5	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Ireland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Scotland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Wales	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Cyprus	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Greece	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Spain	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Sweden	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Switzerland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of USA	5.5	5.5	5.5	5.5	5.5	5.5

## UK EUROPEAN CURRENCY UNIT RATES

## UK EUROPEAN CURRENCY UNIT RATES

Jan 24	Overnight	7 days	1 month	3 months	6 months	1 year
Interbank	5.5	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Ireland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Scotland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Wales	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Cyprus	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Greece	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Spain	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Sweden	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Switzerland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of USA	5.5	5.5	5.5	5.5	5.5	5.5

## UK EUROPEAN CURRENCY UNIT RATES

## UK EUROPEAN CURRENCY UNIT RATES

Jan 24	Overnight	7 days	1 month	3 months	6 months	1 year
Interbank	5.5	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Ireland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Scotland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Wales	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Cyprus	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Greece	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Spain	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Sweden	5.5	5.5	5.5	5.5	5.5	5.5
Bank of Switzerland	5.5	5.5	5.5	5.5	5.5	5.5
Bank of USA	5.5	5.5	5.5	5.5	5.5	5.5

## UK EUROPEAN CURRENCY UNIT RATES

## UK EUROPEAN CURRENCY UNIT RATES

Sep	92.84	92.83	+0.01	92.87	92.83	92.84	92.84
Also traded on APT. All Open Interest figs. are for previous day.							
<b>■ SHORT STERLING OPTIONS (LIFFE) 2500.00 points of 100%</b>							
Strike	CALLS			PUTS			
Price	Sep	Dec	Mar	Sep	Dec	Mar	
9400	0.27	0.25	0.21	0.04	0.18	0.51	
			0.15	0.15	0.70	0.87	







**AIM - Cont.**

1000  
 1001  
 1002  
 1003  
 1004  
 1005  
 1006  
 1007  
 1008  
 1009  
 1010  
 1011  
 1012  
 1013  
 1014  
 1015  
 1016  
 1017  
 1018  
 1019  
 1020  
 1021  
 1022  
 1023  
 1024  
 1025  
 1026  
 1027  
 1028  
 1029  
 1030  
 1031  
 1032  
 1033  
 1034  
 1035  
 1036  
 1037  
 1038  
 1039  
 1040  
 1041  
 1042  
 1043  
 1044  
 1045  
 1046  
 1047  
 1048  
 1049  
 1050  
 1051  
 1052  
 1053  
 1054  
 1055  
 1056  
 1057  
 1058  
 1059  
 1060  
 1061  
 1062  
 1063  
 1064  
 1065  
 1066  
 1067  
 1068  
 1069  
 1070  
 1071  
 1072  
 1073  
 1074  
 1075  
 1076  
 1077  
 1078  
 1079  
 1080  
 1081  
 1082  
 1083  
 1084  
 1085  
 1086  
 1087  
 1088  
 1089  
 1090  
 1091  
 1092  
 1093  
 1094  
 1095  
 1096  
 1097  
 1098  
 1099  
 1100  
 1101  
 1102  
 1103  
 1104  
 1105  
 1106  
 1107  
 1108  
 1109  
 1110  
 1111  
 1112  
 1113  
 1114  
 1115  
 1116  
 1117  
 1118  
 1119  
 1120  
 1121  
 1122  
 1123  
 1124  
 1125  
 1126  
 1127  
 1128  
 1129  
 1130  
 1131  
 1132  
 1133  
 1134  
 1135  
 1136  
 1137  
 1138  
 1139  
 1140  
 1141  
 1142  
 1143  
 1144  
 1145  
 1146  
 1147  
 1148  
 1149  
 1150  
 1151  
 1152  
 1153  
 1154  
 1155  
 1156  
 1157  
 1158  
 1159  
 1160  
 1161  
 1162  
 1163  
 1164  
 1165  
 1166  
 1167  
 1168  
 1169  
 1170  
 1171  
 1172  
 1173  
 1174  
 1175  
 1176  
 1177  
 1178  
 1179  
 1180  
 1181  
 1182  
 1183  
 1184  
 1185  
 1186  
 1187  
 1188  
 1189  
 1190  
 1191  
 1192  
 1193  
 1194  
 1195  
 1196  
 1197  
 1198  
 1199  
 1200  
 1201  
 1202  
 1203  
 1204  
 1205  
 1206  
 1207  
 1208  
 1209  
 1210  
 1211  
 1212  
 1213  
 1214  
 1215  
 1216  
 1217  
 1218  
 1219  
 1220  
 1221  
 1222  
 1223  
 1224  
 1225  
 1226  
 1227  
 1228  
 1229  
 1230  
 1231  
 1232  
 1233  
 1234  
 1235  
 1236  
 1237  
 1238  
 1239  
 1240  
 1241  
 1242  
 1243  
 1244  
 1245  
 1246  
 1247  
 1248  
 1249  
 1250  
 1251  
 1252  
 1253  
 1254  
 1255  
 1256  
 1257  
 1258  
 1259  
 1260  
 1261  
 1262  
 1263  
 1264  
 1265  
 1266  
 1267  
 1268  
 1269  
 1270  
 1271  
 1272  
 1273  
 1274  
 1275  
 1276  
 1277  
 1278  
 1279  
 1280  
 1281  
 1282  
 1283  
 1284  
 1285  
 1286  
 1287  
 1288  
 1289  
 1290  
 1291  
 1292  
 1293  
 1294  
 1295  
 1296  
 1297  
 1298  
 1299  
 1300  
 1301  
 1302  
 1303  
 1304  
 1305  
 1306  
 1307  
 1308  
 1309  
 1310  
 1311  
 1312  
 1313  
 1314  
 1315  
 1316  
 1317  
 1318  
 1319  
 1320  
 1321  
 1322  
 1323  
 1324  
 1325  
 1326  
 1327  
 1328  
 1329  
 1330  
 1331  
 1332  
 1333  
 1334  
 1335  
 1336  
 1337  
 1338  
 1339  
 1340  
 1341  
 1342  
 1343  
 1344  
 1345  
 1346  
 1347  
 1348  
 1349  
 1350  
 1351  
 1352  
 1353  
 1354  
 1355  
 1356  
 1357  
 1358  
 1359  
 1360  
 1361  
 1362  
 1363  
 1364  
 1365  
 1366  
 1367  
 1368  
 1369  
 1370  
 1371  
 1372  
 1373  
 1374  
 1375  
 1376  
 1377  
 1378  
 1379  
 1380  
 1381  
 1382  
 1383  
 1384  
 1385  
 1386  
 1387  
 1388  
 1389  
 1390  
 1391  
 1392  
 1393  
 1394  
 1395  
 1396  
 1397  
 1398  
 1399  
 1400  
 1401  
 1402  
 1403  
 1404  
 1405  
 1406  
 1407  
 1408  
 1409  
 1410  
 1411  
 1412  
 1413  
 1414  
 1415  
 1416  
 1417  
 1418  
 1419  
 1420  
 1421  
 1422  
 1423  
 1424  
 1425  
 1426  
 1427  
 1428  
 1429  
 1430  
 1431  
 1432  
 1433  
 1434  
 1435  
 1436  
 1437  
 1438  
 1439  
 1440  
 1441  
 1442  
 1443  
 1444  
 1445  
 1446  
 1447  
 1448  
 1449  
 1450  
 1451  
 1452  
 1453  
 1454

[illegible][illegible]

share price p  
profit and loss  
announcement  
To order, call  
Reports publi  
**FT Cityline**  
Up-to-the-se  
telephone from  
share price p  
An internation  
the UK, annu  
Call 0171 87  
Cityline.  
For readers  
+44 in place  
The share p  
available on


**Rockwell**



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 875 4376 for more details.

**BERMUDA (SIB RECOGNISED)**

[illegible]

**VERNISEY (SIB RECOGNISED)**

[illegible]

**GUERNSEY** (REGULATED)

[illegible]

**ELAND (SAB RECOGNISED)**

[illegible]

**LGT Asset Management Ltd**  
44-171 710 4007 London 0873 8 67 7000

1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

Lower House Dept. Date 2 10 2011 7:00 PM  
10.20 1.001

[illegible]

**Dragon Kerosene Fuel Pte**

[illegible]

日期: \_\_\_\_\_ 时间: \_\_\_\_\_ 地点: \_\_\_\_\_

[illegible]

## - ISLE OF MAN REGULATORY

[illegible]

## JERSEY SUB RECOGNIZED

[illegible]

## JERSEY REGULATION

[illegible]

**James E. Schmitt, President**

[illegible]

**LUXEMBOURG (SMB RECOGNISED)**

[illegible]

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----

[illegible]

Days	Price	Price	x	Gr
1	100	100	1	100
2	100	100	1	100
3	100	100	1	100
4	100	100	1	100
5	100	100	1	100
6	100	100	1	100
7	100	100	1	100
8	100	100	1	100
9	100	100	1	100
10	100	100	1	100
11	100	100	1	100
12	100	100	1	100
13	100	100	1	100
14	100	100	1	100
15	100	100	1	100
16	100	100	1	100
17	100	100	1	100
18	100	100	1	100
19	100	100	1	100
20	100	100	1	100
21	100	100	1	100
22	100	100	1	100
23	100	100	1	100
24	100	100	1	100
25	100	100	1	100
26	100	100	1	100
27	100	100	1	100
28	100	100	1	100
29	100	100	1	100
30	100	100	1	100
31	100	100	1	100
32	100	100	1	100
33	100	100	1	100
34	100	100	1	100
35	100	100	1	100
36	100	100	1	100
37	100	100	1	100
38	100	100	1	100
39	100	100	1	100
40	100	100	1	100
41	100	100	1	100
42	100	100	1	100
43	100	100	1	100
44	100	100	1	100
45	100	100	1	100
46	100	100	1	100
47	100	100	1	100
48	100	100	1	100
49	100	100	1	100
50	100	100	1	100
51	100	100	1	100
52	100	100	1	100
53	100	100	1	100
54	100	100	1	100
55	100	100	1	100
56	100	100	1	100
57	100	100	1	100
58	100	100	1	100
59	100	100	1	100
60	100	100	1	100
61	100	100	1	100
62	100	100	1	100
63	100	100	1	100
64	100	100	1	100
65	100	100	1	100
66	100	100	1	100
67	100	100	1	100
68	100	100	1	100
69	100	100	1	100
70	100	100	1	100
71	100	100	1	100
72	100	100	1	100
73	100	100	1	100
74	100	100	1	100
75	100	100	1	100
76	100	100	1	100
77	100	100	1	100
78	100	100	1	100
79	100	100	1	100
80	100	100	1	100
81	100	100	1	100
82	100	100	1	100
83	100	100		

[illegible]

11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----

[illegible]

\_\_\_\_\_

[illegible]

## Schneider International Selection Fd - Cont'd

[illegible]

Draxton Investment Management Ltd  
Dawn Street, London EC4A 1AX 0773 246 2000  
EC Inv EA Ltd £14.00  
EC Inv EA Dist Ltd 100.00

[illegible]

Paul	\$108.97		6
Donny	\$108.97		6
Donny	\$108.97		7

[illegible]



■ FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Worries over earnings downgrades hit shares

By Steve Thompson, UK Stock Market Editor

Traders in London's equity market were fighting over the few scraps of institutional business being transacted, at the start of what promises to be a quiet week.

Apart from the dearth of customer business, as opposed to trading between marketmakers, there was a growing feeling that the close of the second quarter could bring a series of substantial profits downgrades in the manufacturing sectors.

Also worrying for market observers was London's latest refusal to follow the lead of Wall Street. Up 45

points on Friday, the Dow Jones Industrial Average made further rapid progress at the outset yesterday, climbing some 30 points in response to a comforting performance by US bonds. Gilt did their best to support the UK equity market, holding up well ahead of tomorrow's 53m auction.

As was the case last week, there was no shortage of sporting distractions: for the next two weeks, investors' interest, already minimal after Royal Ascot and the Test Match, will be further diluted by tennis at Wimbledon.

"Institutional dealers prefer the sports screens to the trading screens at the moment, and there is

precious little we can do about it," noted the head of marketmaking at one UK securities house.

Important economic news items are thin on the ground and while there is a long list of company news items, only one FT-SE 100 index constituent, Asda, the food retailing group, is expected to report.

At the close of one of the quietest sessions for many weeks, the Footsie had given ground for the fifth consecutive trading day, ending 11.5 off at 3,710.8, while the FT-SE Mid 250, representing the market's second-line stocks, fell for the sixth out of the last seven days. That index settled 7.4 down at 4,433.3.

Dealers noted that the market

had been unhappy with downgrades of ICI and BTR last week, and adopted the view that there were more cuts in earnings forecasts to come in the next few weeks.

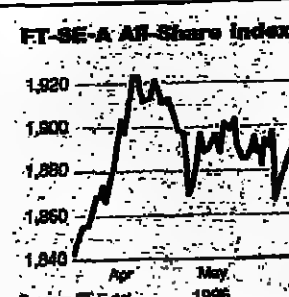
"Analysts will be talking to managers and the feeling is that there will be a lot more bad news on profits than good news," said one senior salesman.

The market kicked off the session in reasonable fashion, with the Footsie opening some 7 points higher, as marketmakers lifted their opening levels to accommodate Wall Street's rise on Friday night. But with no evidence of any substantial buying interest from the big funds, prices began to fall,

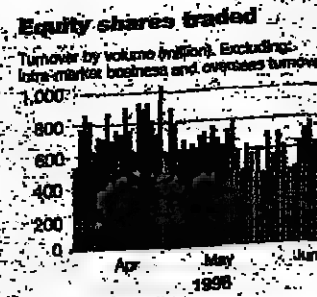
driving the index into the red within 15 minutes of the opening. The Footsie future gave no assistance to the cash market, trading at a discount all day and undermining confidence among dealers.

The prospect of a series of lucrative Ministry of Defence contracts drove British Aerospace to the top of the Footsie performance table. But shares in British Steel were hampered by rumours that the company may be considering the purchase of Hoogovens' steel business, valued in excess of £750m by some industry observers.

Turnover at 6pm had reached 589.4m shares. Retail business on Friday was valued at £1.7bn.



Source: FT Index



Source: FT Index

## Indices and ratios

FT-SE 100	3710.8	-11.5
FT-SE Mid 250	4433.3	-7.4
FT-SE-A 350	1578.4	-5.0
FT-SE-A All-Share	1855.79	-5.01
FT-SE-A All-Share yield	3.84	3.86

## Best performing sectors

Food Producers	+0.3
Distributors	+0.3
Engineering Vehicles	+0.3
Building & Construction	+0.2
Oil Exploration	+0.2

## Worst performing sectors

Transport	-0.7
Building Materials	-0.6
Textiles & Apparel	-0.6
Electricity	-0.6
Gas Distribution	-0.6

## Tough start for Sun Life

Volume in London was dominated by the first day of trading in Sun Life & Provincial Holdings, the UK and Ireland arm of UAP, the French insurer.

Some 41m "when issued" shares changed hands as Robert Fleming Securities, the global co-ordinator of the offer, struggled to maintain the share price by buying back in the market through the so-called "green shoe" share stabilisation process.

Analysts said a number of institutions had shied away from the offer, feeling that the strike price of 35p a share was too high.

Consequently, institutions which had put in bids for stock through the book-building process, and assumed that their bids would be scaled back, were left with more shares than they bargained for. They offloaded the surplus in the market and Fleming was said to have been bidding for stock all day. Some dealers said the broker had used up most of its green shoe allocation, which has another 29 days to run.

However, there was praise for both Fleming and UAP for getting the offer away under difficult circumstances. The shares ended the day at 28p.

## Mirror dented

A focus on the return of a price war among the tabloids

hit Mirror Group, which saw its share price fall by more than 3 per cent at one stage.

On Saturday, News International launched an offer to buy the News of the World for 10p a copy with a voucher in the Sun. This is expected to hit sales of the competing Sunday Mirror and, consequently, profits at the parent.

Panmure Gordon removed Mirror Group from the buy list and reduced its forecasts. It has moved its current year figure down by 55.5m to £90m and next year's prediction by £7.5m to £115m. The shares dipped 4 to 30p.

Advertising group WPP received a boost from a very positive annual meeting statement. Mr Burt Manning, the experienced head of the J. Walter Thompson subsidiary, was reported to have said business was better than he had ever seen it. WPP rose 7 before settling 3 ahead at 31p.

## Oils supported

Lesmo and Enterprise Oil, the UK's principal oil exploration and production companies, were supported by an enthusiastic broker note.

Mr Alan Marshall, oil analyst at Flemings Research, has turned buyer of Lesmo following recent underperformance by the shares and has reiterated his buy stance on Enterprise. The companies are drilling, respectively in Algeria and Italy. Mr Marshall argued that "Both regions clearly provide enormous upside potential in terms of reserves and longer term production trends."

Lesmo shares finished steady at 174p and Enterprise Oil a penny to end at 463p.

British Borneo rose 20 to 571p on the back of an announcement that a subsidiary of the exploration and production company has leased a deep-water drilling rig. The announcement carried the implication that British Borneo is making big strides at one of its exploration fields, probably in the Gulf of Mexico.

Asda edged up to 118.5p on trading of 8.4m shares ahead of Thursday's figures. Analysts said that the market would not be surprised if results came in above the most optimistic of forecasts. "Nobody wants to be short," said one analyst.

Carpetright declined 6 to 571p, with an agency cross of 4.8m shares following a placing of Employee Share Option Plan (ESOP) shares by SBC Warburg at less than the prevailing market price.

There was some profit-taking in Next, which shed 7 to 589p in spite of its inclusion in the

FT-SE 100 index and an SBC Warburg upgraded forecast.

House of Fraser firmed to 181p after the announcement of three new board members, with Mr Tony Hancock, the current operations director, leaving the group.

Liberty jumped 20 to 415p, with recent press reports fueling speculation about the future of the family's stake in the business.

Growing concern over the dividend of BTR saw the shares shed a further 2 in early trading yesterday. However, the company held a lunch for analysts which appeared to staunch some of the blood-letting. Following a 20 per cent slide since the middle of May, the shares finished steady yesterday at 255p.

Zeneca was lifted 3 to 138p as the US Food and Drug Administration gave approval for the company's new antibiotic, Martram. ICI fell 7 to 806p

on concern about overcapacity in its important polyester and titanium dioxide markets.

Speciality chemicals group BTP rose 16 to 294p following well received full-year figures.

British Biotech had some of the wind taken out of its sails as the cautious sentiment in the market led to a certain amount of profit-taking. The shares lost 108 to 2400p.

Relief that Scottish Power is out of the battle zone and has practically achieved its target of acquiring Southern Water sent the former's shares 4 higher to 315p.

Southern Water, which said it was advising shareholders to accept the new Scottish offer, eased 8 to 1001p. Southern Electric, the apparent loser in the battle, fell 9 to 709p.

Wessex Water, viewed by many cautious analysts as the next takeover target in the water stocks, moved forward 18 to 367p.

British Aerospace improved 14 to 990p in anticipation of replacement orders for Nimrod aircraft and reports that the UK government plans to boost spending on defence by 200m over the next five years, favouring British companies in the process. Several brokers, including ABN Amro Hoare Govett and SBC Warburg, reiterated their enthusiasm for the stock.

British Airways retreated 6 to 549p on a slightly belated reaction to a statement on Friday by the director general of Fair Trading. The OFT said the airline's plans to link up on marketing with American Airlines merited an investigation. And comment in the weekend press reinforced uncertainty among investors.

Orange, the mobile telephone group, was heavily dented on its first day of trading in the Footsie. The shares fell 6 to 287p on volume of 10m.

BTZ, one of the world's largest mining companies, slipped 5 to 97p as the price of copper dropped to a 24-year low.

## FUTURES AND OPTIONS

## FT-SE 100 INDEX FUTURES (LFF) 125 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Sep	3742.0	3740.0	-14.0	3750.0	3730.0	7218	56288
Dec	3742.0	3740.0	-15.0	3742.0	3740.0	50	1010

## FT-SE MID 250 INDEX FUTURES (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Sep	4450.0	4450.0	-10.0	4450.0	4450.0	0	3000

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open	Settle	Change	High	Low	Est. Vol.	Open Int.
Jul	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Aug	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Sep	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Oct	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Nov	3750.0	3750.0	0.0	3750.0	3750.0	1	201
Dec	3750.0	3750.0	0.0	3750.0	3750.0	1	201

## FT-SE 100 INDEX OPTION (LFF) 10 per full index point

	Open</
--	--------



[illegible]

	Jan 24	Jan 31	Jan 30	High	1995	Low
genotype G2012/177					18885.61	1933
wtRNA						
G2012/177	229.7	225.6	224.5	228.0	254	2147.0
H2012/177	102.6	104.7	104.2	111.0	183.0	1491
wtRNA						
G2012/177	278.1	272.7	280.5	294.0	318	332.8
H2012/177	130.2	108.5	1101.38	114.5	215	975.37
wtRNA						
G2012/177	1728.79	1717.37	1716.36	1772.36	216	1474.8
H2012/177						
G2012/177		608.01	682.00	688.01	81	4381.08
wtRNA						
G2012/177		511.01	616.61	688.01	81	4867.47
H2012/177		507.54	3057.38	633.00	225	4732.30
G2012/177		240.73	2485.42	2485.42	275	3739.13
wtRNA						
G2012/177		650.73	5483.07	5894.32	81	5215.58
wtRNA						
G2012/177	408.84	405.96	404.37	407.87	81	388.88
wtRNA						
G2012/177	201.21		2012.92	2012.92	315	1801.37
wtRNA						
G2012/177	1432.75	1422.84	1422.32	1487.08	81	1235.07
wtRNA						
G2012/177	206.93	206.16	207.78	214.57	304	187.85
wtRNA						
G2012/177	505.87	687.80	687.07	605.87	245	811.05
wtRNA						
G2012/177	2068.50	2387.80	2385.8	2380.50	246	2293.0
wtRNA						
G2012/177	2506.43	2540.11	2550.97	2550.97	246	2293.0
wtRNA						
G2012/177	881.83	886.66	908.52	1817.45	81	881.83
wtRNA						
G2012/177	10659.72	10655.29		11594.88	182	10654.82
wtRNA						
G2012/177	5828.59	5854.65	5885.20	5848.88	186	5885.20
wtRNA						
G2012/177	573.57	572.86	580.57	600.21	244	582.86
wtRNA						
G2012/177	2584.08	2580.02	2588.07	2585.15	186	2584.08
wtRNA						
G2012/177	660.31	664.75	685.54	688.01	205	660.31
wtRNA						
G2012/177	1120.0	1127.0	1135.0	1142.0	205	1120.0
wtRNA						
G2012/177	2280.20	2282.55	2247.30	2280.20	246	18734.0
wtRNA						
G2012/177	313.32	317.35	317.35	318.32	246	314.35

[illegible][illegible]

IN OMEGA						
Jun	1561.00	1560.00	+6.00	1567.00	1568.00	7,971
Jul	1567.75	1569.70	+2.70	1569.50	1566.50	5,881
IN SIOFFEX						
Jun	3700.0	3700.0	+11.0	3703.5	3696.1	5,181
Jul	3710.0	3705.0	+42.0	3725.0	3710.0	4

Jun = 1000 metric Auroville All Ordinary and  
 +100, 1850 Omege; Toromo Comp/Metals &  
 Iron - 50 and Standard and Poor's - 10 SS  
 32.19 - 14.41.

† Conversion - Calculated at 15:00 OMEGA  
 ‡ The DJI has index forward of 7,971.88  
 which is the actual day's high and  
 closing the day. (The figures in brackets are

[illegible]

\$B	Midweek 2285	Open	Settle price	Change	High	Low	Est. vol.	Open int.
Jun	22970.0	22700.0	+110.0	22740.0	22580.0	35,680	217,548	
Sep	22590.0	22400.0	+10.0	22590.0	22380.0	100	4,154	

Open interest figures for previous day.  
 Excluding bonds, \$ included, plus Highways, Financial and Transportation.  
 \* Includes futures contracts for two different types of oil which were traded during the day by one or more companies.  
 † Includes futures contracts for oil which were traded during the day by one or more companies.  
 ‡ Includes futures contracts for oil which were traded during the day by one or more companies.  
 § Subject to official modification.

[illegible]

5. <b>THREE - BEST ACTIVE STOCKS:</b> Monday, June 24, 1996			
	Stocks Traded	Closing Prices	Change on day
Hokkaido Tokai Bk .....	18.0m	359	+14
Nip Steel .....	13.4m	378	+4
NIKK Corp .....	11.1m	393	+4
Mitsubishi Hyv .....	7.0m	955	+14
Suntomo Int'l Ind .....	6.5m	340	+4
			Isuzu Motors .....
			Ishi-Har Hyv in .....
			Kanagaki Steel .....
			Toyoko Motor Co .....
			Kobe Steel .....

[illegible]

	Stocks Traded	Closing Prices	Change on day
.....	6.1m	850	+19
.....	5.9m	828	+6
.....	5.9m	387	+2
.....	5.2m	2780	+80
.....	5.0m	320	+8



**Luxe**







AMERICA

# Improving tech shares boost Dow

Wall Street

Technology companies staged a second session of gains in thin trading after the sharp weakness seen since the Nasdaq index set a record high of 1,249.15 on June 5, writes Lisa Brumstein in New York.

In early afternoon trading, the Nasdaq composite, with about a 40 per cent technology issues content, was 8.96 ahead at 1,184.40 and the Pacific Stock Exchange technology index had gained 0.3 per cent.

Internet-related companies, which had borne much of the market's recent weakness, were among the strongest performers yesterday. Netscape Communications rose 3.34, or 6 per cent, to \$65.4, Cybercash up 3.7, or 7 per cent, to \$49.7, and America Online by 3.6, or 5 per cent, to \$42.

Rising technology shares also boosted the Dow. IBM gained 1.14, or 0.99%, helping the blue chip index add 30.29 at 5,735.52 by 1 pm. The Standard & Poor's 500 rose 2.67 to 659.71 and the American Stock Exchange composite firmed 0.10 to 565.05. Volume on the NYSE was 187m shares.

Most technology stocks showed little reaction to an announcement made late on Friday by Cyrix, the semiconductor manufacturer, that its second-quarter loss would probably be larger than the expected \$15m. Shares of Cyrix slid 5.5, or 24 per cent, to \$16.4 and Intel, which is Cyrix's primary competitor, added 0.24, or 4 per cent, to \$7.4.

Elsewhere, ValueJet rallied 1.14, or 15 per cent, to \$8.74 on news reports that the company's chief executive expected the airline to resume operations in 30 to 60 days.

ValueJet was grounded by the Federal Aviation Administration on June 17 after a stepped-up inspection programme, mounted by the FAA in the wake of the airline's May 11 crash, found serious safety deficiencies.

Morgan Stanley, the US investment bank, added \$1 at \$49.4, it agreed to buy Van Kampen/American Capital, a mutual fund company, for \$745m. Nabisco rose 3/4 to \$36 on a restructuring plan that would result in a \$350m decrease in 1996 net income but cut costs over the longer term. RJR Nabisco, which owns about 80 per cent of Nabisco, was 3/4 stronger at \$33.

**Canada**  
Toronto saw gains in financials and industrials but golds fell further after a drop of almost 2.4 per cent last Friday. The upshot was a TSE 300 composite index virtually unchanged at 5,043.72, up just 1.18, in turnover down from 54.4m shares to 25.4m after Friday's triple witching effect.

Dia Met Minerals put on C\$1.75 at C\$22.75 after an environmental assessment panel's recommendation, last Friday, of a diamond mine proposal put forward jointly by the company and Australia's BHP.

In industrial, Bombardier rose 60 cents to C\$90.50 after it said that LIAAT, a Caribbean regional airline, had agreed to purchase three 50-passenger de Havilland Dash 6 Series 300 aircraft for about C\$53.9m; and after its Bombardier Rural subsidiary said it had won a FI 110m (C\$88m) order from Rotterdamse Elektrische Tram for 18 two-carriage trams.

**Brazil up further 2%**  
Latin American markets made a quiet start to the day. The closure of the Venezuela market helped to keep the mood subdued and trading during the early morning contained few features.

Brazil was the most prominent performer, the S&P PAULO market building on Friday's gains. By lunchtime the Bovespa index was showing an improvement of almost 2 per cent.

In BUENOS AIRES, the Mercar index had notched up an early gain of 0.7 per cent.

In contrast, MEXICO's stock market stayed flat. The IPC index was lagging by 0.2 per cent after a dull morning session. Telcel and Cemex, both visibly weak on Friday, stayed on the downside.

EUROPE

# Paris stages retail rally on Docks de France bid

A bid of FF1,250 a share for Docks De France by the privately owned stores group Auchan allowed PARIS to stage a rally in the retail sector.

Docks De France was suspended for the day after closing at FF1,050 on Friday; but Casino, also seen as a takeover target, rose FF1.60, or 4.2 per cent, to FF121.50. From modes put on FF1.22 at FF1,410 and Pinault Printemps Redoute gained FF1.35 at FF1,886.

The CAC-40 index rose 13.45 to 2,097.63. There was action, too, in banks, and for more than one reason: Morgan Stanley was bullish on the sector last week and, yesterday, BNP rejected an SBC Warburg offer for its 83.9 per cent stake in Cie d'Investissement de Paris.

BNP climbed FF1.30, or 4.6 per cent, to FF1,083.30. Bancaparc FF1.11 to FF1,054 and CCF FF1.10 to FF1,238.30.

Elsewhere, Canal Plus rose another FF1.36, or 2.8 per cent, to FF1,302 after last week's C5 First Boston buy recommendation, and Michelin ended FF1.50 higher at FF1,541.0 on weekend talk that the time was approaching for a revival in European consumer stocks.

FRANKFURT had the dollar, bonds and the Dow on its side, but the blue chip Dax 30 index was relatively subdued. It closed 14.41, or 0.6 per cent, higher at an all-time high of 2,662.9 in turnover of DM8.4m.

In contrast, the MDAX, covering the 70 stocks immediately below the 30 in the Dax 100 list, stayed relatively ebullient with a rise of 42.80, or 1.5 per cent, to 2,835.90, taking its gain to around 11 per cent over the past two months.

Mr Ralf Conen at Salomon Brothers in Frankfurt said that medium caps, until recently, had substantially underperformed the Dax 30 throughout the 1990s, but especially since the autumn of last year.

Now, however, there were a number of global niche players in the Dax with high export ratios and good market positions, he said. If one went to leave out the "turpido" stocks, which had driven almost to oblivion, and perhaps construction and insurance shares, a portfolio of these stocks might be a safer haven than

FT-SE Actuaries Share Indices

FT-SE Actuaries Share Indices										THE EUROPEAN SERIES									
Index	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12
Heavy	Changes	Open	10.20	71.00	12.00	14.00	15.00	Close											
FT-SE European 100	1680.22	1680.99	1680.53	1691.00	1691.84	1690.79	1689.20	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56	1688.56
FT-SE European 200	1720.48	1720.80	1722.34	1723.74	1724.52	1723.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54	1722.54
	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 09	Jan 08	Jan 07	Jan 06	Jan 05	Jan 04	Jan 03
FT-SE European 100	1688.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00	1684.00
FT-SE European 200	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85	1723.85



Foreign investment by Manuela Saragosa

# Car makers get the jitters

Plans for a national car have shaken confidence in Indonesia's support for free trade

When Indonesia announced it would develop a national car - leaving established investors in the country's automotive sector at a disadvantage - alarmists warned it would mark the end of two years of record foreign investment levels.

Japanese trade officials, representing Japan's dominant role in Indonesia's automotive sector, arrived in the country to complain that the policy breached tenets of the World Trade Organisation. Sir Leon Brittan, the European Union's trade commissioner, in Jakarta in April asked: "Who's to say that if this is done in the car sector it could not be done in other sectors?"

But Santyoto Sasrowardoyo, the country's investment minister, tells a different story. Touring record foreign investment approval figures for the first five months of this year, he says confidently: "We have lost nothing. Nothing at all."

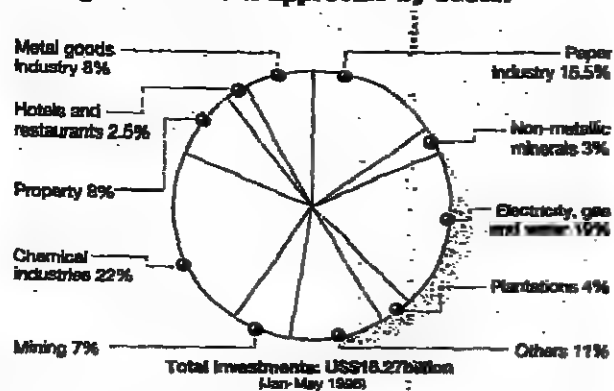
Indonesia approved foreign investment projects worth \$18.3bn in the first five months of this year compared with \$16.2bn in the same period a year earlier. Japanese investment approvals accounted for 26 per cent of the five-month figure. If things continue in this vein, this year's total approvals figure will exceed 1995's record \$39.9bn.

But Indonesia cannot afford to be nonchalant in its attitude to outside capital inflows which are needed to finance the bulk of its non-oil trade and current account deficits.

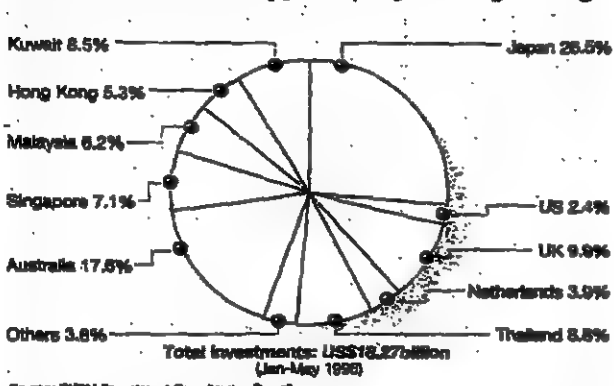
Critics of the car policy - under which a company owned by President Suharto's youngest son was awarded tax and tariff breaks not available to existing automotive companies to manufacture what is being touted as a national car in co-operation with South Korea's Kia Motors - say it flies in the face of Indonesia's commitments to free trade agreements.

The project threatens to violate a World Trade Organisation article which stipulates that imports cannot be treated differently from locally-made products. In addition, a change in the tariff treatment according

Foreign investment approvals by sector



Foreign investment approvals by country of origin



to a car's local content - initially aimed at placating international criticism of the project but with no immediate benefit to existing investors - is believed to breach a WTO "standstill" agreement under which Indonesia vowed not to add new rules to the tariff and tax structure for its automotive industry.

Mr Santyoto says the government has prepared its case should the issue be taken to the WTO. "Japanese businesses are okay about it, they make a lot of fuss. But that's because... they have made big money out of the automotive industry and all of a sudden they have to share it with others," he says.

One point of resentment is that Japanese investors in the country's automotive industry produce cars only for the domestic market. "They would not allow us to export," Mr Santyoto says. "So we are in a position to be dominated by them."

Mr Santyoto argues that "infant industries need protection". But Indonesia also has

international commitments. Mr Suharto himself pushed for an early free trade schedule under the Asia Pacific Economic Co-operation forum, committing Indonesia to liberalise trade in the region by the year 2000. And under the Association of Southeast Asian Nations Free Trade Agreement (Afta), Indonesia has pledged to reduce tariffs to a maximum of 5 per cent by the year 2003.

The government believes Indonesia has already made significant headway in liberalising its economy and securing its comparative advantage. Mr Santyoto cites political stability over the past 30 years, a wealth of natural resources, a large population and workforce and the absence of controls over capital flows as examples.

Deepak Sabharwal, president director of ICI in Indonesia, says the biggest boost came from the 1994 deregulation package abolishing investment requirements, under which foreign companies were obliged to hand over majority shareholding to an Indonesian partner after 10-15 years of operating in

the country.

Following the 1994 deregulation package, ICI invested \$10m in a surfactants plant and \$24m in an expansion of its paints manufacturing unit. The company is considering further expansion of its presence in Indonesia.

The car policy has taken the focus away from other concerns. For example, the minimum wage was increased by about 30 per cent this year after doubling in real terms between 1989 and 1994. "Wage increases have begun to reduce competitiveness in labour-intensive manufacturing," the World Bank noted in its annual report on Indonesia.

Tax collection is another concern. "There is a lot of pressure on tax officials to meet the budget on tax collection and foreign companies are an easy target," says one investor. According to a Japan External Trade Organisation survey of Japanese manufacturers investing in Indonesia, the top four problems encountered included tariff customs procedures, wage increases, tax and bureaucracy.

Some investors are also starting to demand more competitive terms in line with neighbouring countries. Malaysia, for example, is offering investors 10-year tax holidays depending on where they invest in the country. "We are working on how we could give additional tax facilities," says Mr Santyoto.

The government has already extended a facility waiving value added tax and luxury tax payments on imports of capital goods for the first three years of new investments.

The issue becomes pressing in light of the country's tariff reduction requirements under Afta which is likely to affect investors' decisions on regional sourcing of raw materials and products. ICI's Mr Sabharwal, although bullish about Indonesia's potential, expresses concern that under the conditions that would prevail in 2003 under Afta, large ICI investments may be drawn to other Asian countries by better incentives.

The risk is that comfortable levels of investments will allow for complacency: what some economists refer to as Indonesia's irregular bouts of "deregulation fatigue". Mr Santyoto dismisses this. "Our government is committed to improve the business climate," he says.

Foreign policy by Manuela Saragosa

# Ready for a showdown

Continued trouble in East Timor will not hamper global ambitions, insists the foreign minister

Despite Indonesia's sprawling size and a population which ranks as the world's fourth largest, many still regard the country an inward-looking nation with little international political weight. But this is a tag which Ali Alatas, Indonesia's energetic foreign minister, does not subscribe to.

"There was a period from 1969 until the beginning of the 1980s when indeed almost all our attention was directed towards economic and social rehabilitation of the country," says Mr Alatas. "Now, on the contrary, we are being over-extended. I don't think [the description] applies any more."

Since his appointment as foreign minister in 1988, Mr Alatas has been widely credited with steering Indonesian foreign policy away from the dominance of the security-oriented military and creating a bigger, more pro-active role for the foreign ministry.

Under Mr Alatas, Indonesia has become a member of the United Nations Security Council, has spearheaded calls for a nuclear-free zone in the Pacific, headed the Non-Aligned Movement (NAM) for three years until January this year, played a pivotal role in the Cambodian peace talks, hosted South China Sea workshops to facilitate a solution to overlapping claims on the Spratly Islands and assumed a higher profile in regional trade agreements.

Nevertheless, the politically disputed territory of East Timor remains one of the most serious obstacles to Indonesia's international ambitions; wherever he goes, Mr Alatas is confronted with the issue. The former Portuguese colony was invaded by the Indonesian military in 1975 and annexed a year later, in a move condemned by the United Nations which still recognises Portugal as the administering power over the territory.

International human rights organisations regularly accuse Indonesia of violating human



Ali Alatas: 'The cornerstone of our foreign policy will remain Asean'

rights in the territory where local dissidence often erupts into bloody conflict.

Mr Alatas plays down the East Timor's impact on Indonesia's foreign policy. "It is a stone in my shoe rather than a big abscess as some people describe it. Sometimes it makes walking a bit difficult. If East Timor really has been such a dead weight could we have become a member of the UN Security Council and headed the NAM?"

Observers say the fact that Indonesia has been able to pursue a more active role in the international arena despite a dubious record on human rights is largely the result of the country's economic development and the growing political importance of the region which groups some of the world's fastest growing economies.

The Association of Southeast Asian Nations (Asean), which groups Indonesia, Malaysia, Singapore, Vietnam, Brunei, Thailand and the Philippines, has pushed its own free trade agenda and agreed to lower tariffs to a maximum of 6 per cent by 2003. "The cornerstone of our foreign policy will remain Asean. It is our neighbourhood," says Mr Alatas.

More recently, leaders of the seven Asean member states unanimously endorsed the expansion of the organisation's

membership to include Burma, Cambodia and Laos. With all 10 countries of the region likely to be incorporated into Asean before implementation of the Asean Free Trade Area (Afta), the grouping would become the largest free trade zone in the world, totalling more than 450m people.

Despite protests by dissident groups in Burma and Cambodia - both increasingly politically unstable - Indonesia was among the Asean members advocating that internal political questions be ignored when considering entrance for new members.

"For a few years now, whenever Asean met with its dialogue partners we have had discussions on how to approach Myanmar [Burma]," says Mr Alatas. "Major [Asean] dialogue partners tend to want to apply sanctions or isolate it until it falls into line. We believe in Asean that such an approach will be counter-productive. We know Myanmar. They are part of our world. To now denounce Myanmar will not work. What will work is to quietly sit down with them and talk with them."

Cynics note that there are other interests at stake. The addition of Burma, Cambodia and Laos in Asean will expand the organisation to include all

countries along China's southern border. Most Asean nations, some of which have overlapping territorial claims with China in the South China Sea, consider China their most immediate security threat.

Until recently, conflicting claims over the Spratly Islands in the South China Sea threatened to embroil Indonesia which had been hosting workshops between claimant parties to defuse tensions. Chinese maps started to show a dotted line which extended to near Indonesia's Natuna Islands, the location of a giant gas field development between the US's Exxon and Indonesia's state-owned oil and gas company, Pertamina.

Mr Alatas says China has responded orally to a diplomatic note he sent to Beijing on the matter and that he is satisfied with the response. "We got an assurance that if there ever was going to be a difference of opinion with regard to the seas between Natuna and the Spratly Islands, China would be prepared to negotiate such issues peacefully and on the basis of the International Law of the Sea Convention," Mr Alatas says.

"I welcomed that statement because we are confident that, based on the articles of the convention, there is no way that China's [claims] could extend so far south." It is a sign of Indonesia's awareness of the south-east Asian region's growing political weight that Mr Alatas is confident Indonesia would win a vote in the UN General Assembly if the issue of East Timor were brought there. Backing it would be members of Asean and NAM where Indonesia has been actively pushing for a solution with the World Bank and International Monetary Fund to the debt problems faced by 80 of the world's least developed countries.

"We're ready for a showdown [in the UN General Assembly] any time," he says. "We have the numbers and they [Portugal] know that. But we want a solution which is more or less durable and where no one feels a loser. East Timor is not going to pull Indonesia down in its activities in the world."

Telecommunications by Manuela Saragosa

# Upwardly mobile

Growing foreign interest is an indication of the market's perceived potential

In Indonesia, mobile phones are becoming as common as the ubiquitous satellite dishes which dot the countryside in even the more remote regions of Sumatra and Kalimantan.

Rising average incomes and a corresponding thirst for communication prompted the government to open up the telecommunications sector to foreign investment two years ago to speed up and finance its development.

The high level of foreign interest for what at present amounts to a tiny market - only about 1.7 lines per 100 inhabitants and an estimated 200,000 subscribers to mobile phone networks - is a sign of the market's perceived potential.

The overhaul of Indonesia's telecoms sector has seen two state-controlled companies - Telkom, the domestic carrier, and Indosat, the international carrier - list overseas in the past year while foreign investors have invested in expanding local line networks, cellular operations and satellite links.

The jury is still out on whether prices paid by foreign investors to secure a slice of the market are justified, particularly in a country where regulatory risks are part of the gamble. "How can something that has nothing today be worth so much?" asks one Singapore-based analyst.

In addition, a law giving Telkom the right to own a stake in all companies offering telecoms services and Indosat a minority stake in its direct competitor, Satelindo, will, say analysts, create conflicts of interest as competition between Indonesia's various telecoms services providers intensifies.

But there is little doubt surrounding the sector's perceived potential. In a report on Telkom earlier this year, Merrill Lynch estimates Indonesia's

mobile phone penetration "could conceivably be 10 times current levels even at current levels of economic wealth", but that growth "has been restrained by abnormally high entry barriers".

The government predicts there will be a million subscribers in the Indonesian cellular market by 2000 and that operators of the Global System for Mobile (GSM) network - a digital network with international roaming capability - will account for two thirds of market share.

In February this year, PTT Nederland paid \$30m in cash for a 17.3 per cent stake in Telkom, an Indonesian GSM operator which is partly owned by Telkom and Indosat, the state-controlled domestic and international carriers respectively.

Indosat estimates the number of subscribers at Telkom, which launched its services in Jakarta in May this year, will rise to 120,000 nationally at the end of 1996 compared with 55,000 now. The Telkom deal completed a \$1bn triangle linking foreign operators to an Indonesian GSM operator. Last year, Deutsche Telekom's unit DeTeMobil paid \$58m for a 25 per cent stake in Satelindo, which is partly owned by President Suharto's youngest son Bambang Trihatmodjo.

That deal was followed by Nynex of the US joining Japan's Mitsu and the Asian Infrastructure Fund to buy a 23 per cent stake for \$250m in another GSM operator called Excelcomindo.

Highlighting some of the regulatory risks faced by investors, the Nynex stake caused some consternation because the government had initially stated that only two companies - Satelindo and Telkom - would be given GSM licences. Outside the GSM operators, there are three AMPS 900 analogues - regional mobile phone operators and Mobilis, also an analogue network operator, which was awarded a nationwide licence.

So far the government has indicated that no capacity is left for additional GSM operators although it is investigating



Tricky business: regulatory risks are part of the gamble for investors

introducing further cellular operators on PCN/PCS - digital high frequency - services. But uncertainty remains because "the government has given no indication as to the number of potential licences it may in future award or their coverage", Merrill Lynch's report on Telkom noted.

Indosat is selling 25 per cent of its minority stake in Telkom from which it expects to raise between \$40m and \$50m to prepare financing for new PCN/PCS cellular ventures. The company, like Telkom, is working on being included in a pilot project for such a system in east Java.

The introduction of foreign investment in expanding fixed lines has also been an important development in the past year. Ahead of Telkom's privatisation last November, Indonesia introduced a completely novel way of doing this.

So-called joint-operating schemes were set up, giving five consortia, each of which includes at least one international telecom company, the task of installing and managing 2m additional lines for the next 15 years in five different regions of the country in revenue-sharing arrangements with Telkom.

Under the scheme, Telkom alleviated the burden of financing the installation of new lines. Financial benefits included an initial payment from each international consortium operating a regional franchise and monthly guaranteed payments throughout the

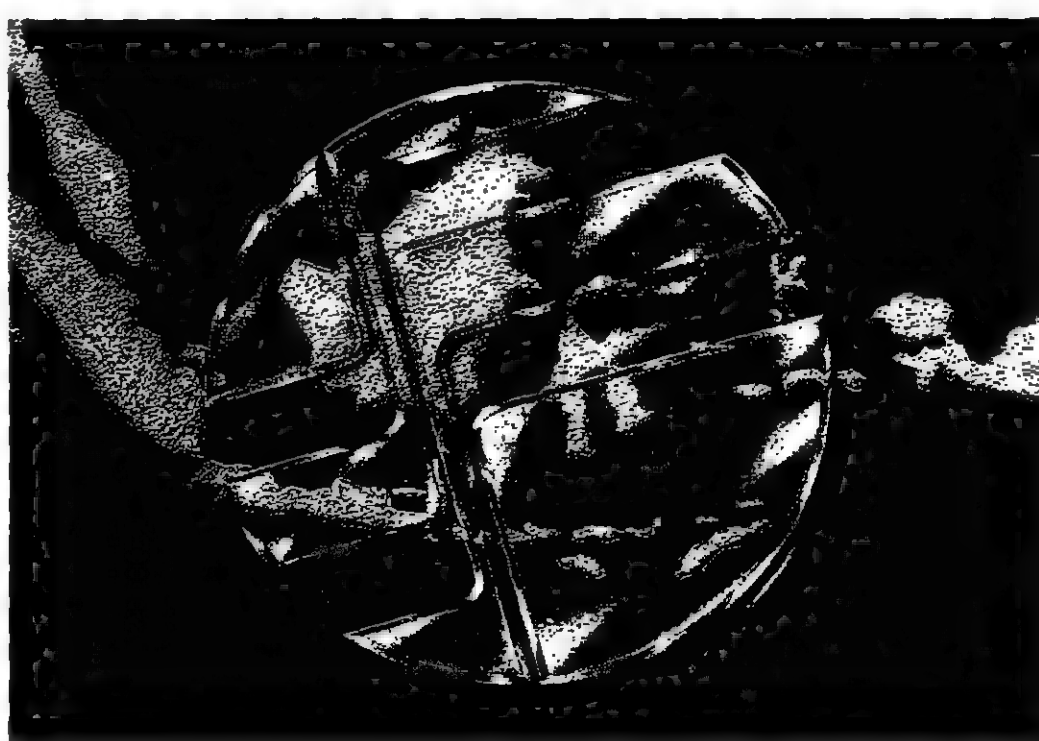
15-year period. Telephone tariffs are reviewed roughly every three years and are due for renewal later this year but there is no explicit regime on the issue.

Competition between mobile phone operators is limited because tariffs are regulated by the government but market participants are finding alternative ways of competing. "Right now there's only one pricing plan for air time but we see that in the future there will be much more need for flexibility," says Carlson Smith, executive adviser to Mobilis. In the meantime, "you can tailor your packages differently to target different market segments like a different up front cost or security deposits or do some financing depending on customers' ability to pay".

But like all Indonesia's mobile phone operators, Mobilis is partly owned by Telkom which along with Indosat is the industry's designated "service co-ordinator".

"Who's to say that Telkom may not at some point be favourably inclined towards a mobile phone operator in which it has the largest stake?" asks a Singapore-based analyst.

Others brush off these concerns. "Because the expansion of private sector investment has been so rapid, the government is on a learning curve and is likely to be conservative in its application of regulatory changes," says James Spence, head of research at WCI Curr Indonesia in Jakarta.



## THE LEADING EDGE IN INDONESIA

- Indonesia's first foreign joint venture securities company
- A leading stockbroker on the Jakarta Stock Exchange
- A leading underwriter of new issues on the Jakarta Stock Exchange
- A leading financial adviser to Indonesian companies
- No. 1 All Asian Research Team\*
- No. 1 Indonesian Research\*

\*Institutional Investor 1995



**Jardine Fleming**  
The Leading Edge in Asia-Pacific

HONG KONG • TOKYO • BANGKOK • BEIJING • BOMBAY • COLOMBO • DELHI • HANOI • HO CHI MINH • JAKARTA • KARACHI • KUALA LUMPUR • MANILA • MELBOURNE • OSAKA • SEOUL • SHANGHAI • SHENZHEN • SINGAPORE • SYDNEY • TAIPEI • WELLINGTON • AUCKLAND

For institutional and professional investors only.

U.S. investors should contact Robert Fleming Inc., NASD member, Tel (212) 508 5841 Fax (212) 508 5619

Approved by Robert Fleming & Co. Ltd., regulated by the SFA.



## 4 Indonesia: Energy

■ **Power** by Manuela Saragosa and Robert Corzine

## Growing demand whets appetites

Private projects have flooded in but distribution must be improved if they are to pay off

Ever since Indonesia kicked off its privatisation program for power generation 1990, solicited and unsolicited private power projects have poured into the country.

Indonesia is estimated to need about \$11.5bn in private investment for power sector expansion over the next 10 years and investors' appetites have been whetted by the rapid growth in energy demand.

Industrial demand has been growing at about 25 per cent per year and with a population of more than 190m people and low per capita consumption of 380kWh per year, rapid demand growth is expected to continue well into the future.

Brown-outs in most urban centres have become a thing of the past. But industry executives warn that unless PLN, the state electricity company, works rapidly over the next few years to improve its transmission and distribution system, the time and energy being devoted to getting private power projects off the ground could prove futile.

Part of the problem is the way in which the privatisation programme has proceeded.

Industry analysts say many of the private power projects which have been finalised are not necessarily the most efficient or cost-effective, raising

questions about PLN's ability to fulfil its obligations to buy electricity from private power plants.

The closest private power projects come to a government guarantee of PLN's obligations is a so-called "soft comfort" letter from the ministry of finance which states that PLN, as a public utility, is supposed to buy electricity from private power plants.

In addition, the system of awarding contracts for projects is not transparent and there are hurdles to finalising contracts which are difficult to overcome without a politically well-connected local joint-venture partner.

"Project-by-project implementation involving powerful, politically well-connected business groups, without clearly defined objectives and plans, make national consensus on the appropriateness of private power and privatisation difficult, if not impossible," says Peter Jessick, a former private power adviser to the government.

Palton I, the \$2.5bn coal-fired 1,230MW project awarded to a Mission Energy-led consortium of Mitsui & Co, GE Power Funding and Batu Hitam Perkasa, in which the prominent businessman Hashim Djojohadikusumo has a stake, was Indonesia's first private power "experiment".

Negotiations to finalise its financing and conclude a power purchase agreement (PPA) with PLN dragged on for two and a half years. Palton I set out that PLN must buy at

least 83 per cent of the plant's capacity whatever the demand for electricity - termed a take-or-pay clause - at a PPA rate of \$0.0836 for the first six years, coming down eventually to \$0.0554. Government officials admit this is expensive but say that it was a necessary part of the learning experience.

The project was to have set a benchmark for the industry. PLN has been successful in bringing prices down in PPAs agreed since, partly because competition for projects has been intense.

Nevertheless, there is concern that once Palton I comes on line in 1998 and other projects follow soon after, PLN will face transmission bottlenecks.

Unless investments are made to resolve these bottlenecks and if demand growth is less than expected, the take-or-pay contracts PLN has signed with private power projects will force the cash-strapped organisation to buy power from private plants while reducing generation at its lower cost hydro-electric and coal-fired plants.

PLN is currently separating generation from distribution with the aim of publicly listing its power generation subsidiaries in the next two years.

But critics say that, as the power sector is partially privatised, PLN must become a commercially viable operation. Yet as long as electricity tariffs are set by the president, this is not possible. At present tariffs are uniform throughout Indonesia and do not reflect the cost of

providing the service.

In the meantime, negotiations continue for the setting up of gas-fired, combined-cycle power projects. Most of the private power projects signed to date have been for coal-fired plants, partly because the government wants oil and gas exports to earn the country foreign exchange but also because the issue of risk allocation for gas-fired power plants has stalled negotiations.

The most high-profile of the combined cycle projects under negotiation are Enron's 400MW plant in east Java and the British Gas 500MW Serpong plant in west Java.

The difficulty in getting a combined-cycle project off the ground is that in order to obtain financing, someone must guarantee the gas supply for the life of the power plant.

"No-one wants to take that risk," says one industry executive. "The independent power project operator tries to push it on to the fuel supplier but Pertamina, which works with the production-sharing contractor to develop the gas field, doesn't want to take the risk either and PLN is not prepared to guarantee any energy off take."

Matters would be different if Indonesia had a gas pipeline grid with a number of different fields ensuring a constant flow of gas.

Natural gas provides just 2 per cent of total domestic energy consumption. Perusahaan Gas Negara (PGN), the state-owned national gas company, has ambitious plans to

raise that figure to 20 per cent within 10 years.

It also intends to restructure its operations to encourage wider gas use and to allow private companies into the gas market. Separate transmission and distribution arms will oversee the movement of gas, while a new PGN subsidiary, PT Co-Generation, will promote gas use in small-scale power plants, such as those for high-rise buildings.

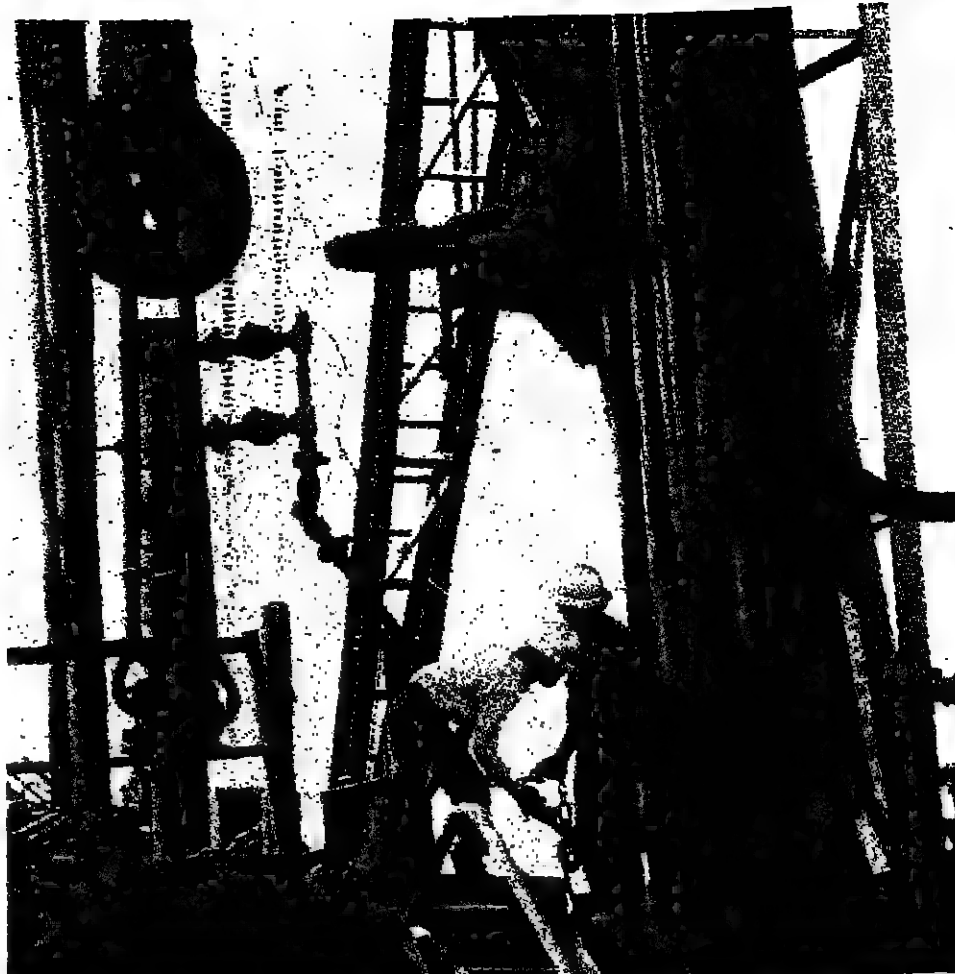
PGN has also announced plans for two large pipeline projects that would help form the basis for a domestic gas grid. The first would be an 800km, \$600m pipeline to carry gas from the Asamara field to the Duri oil field in Sumatra and on to Batam island.

It will be followed by construction of a second pipeline to take Asamara gas to Palembang in southern Sumatra and Cileng in west Java.

But many industry executives doubt whether a comprehensive domestic pipeline network will ever be put in place. "A domestic gas grid is a dream," says one US executive in Jakarta.

He says that in a tropical climate, demand for gas from households would be limited to cooking, not justifying the expense of installing a distribution system, even in densely populated areas such as Java. There is also uncertainty as to whether there are sufficient reserves near Java and Sumatra to support a gas grid for larger consumers.

In addition, producers say the government is providing



Generating concern: Industry analysts say many private projects are not necessarily the most efficient. Paul Foster

no incentive to explore for more gas near Java, given the uncertainty over what price they will be paid.

Pertamina, as guardian of the country's oil and gas resources, stands between producers and potential gas consumers and sets the price those customers will pay. "There is

no free access between producer and consumer," complains one foreign oil company which has seen its gas sales plans fall through.

There are also uncertainties about how much it would cost to build a domestic gas grid. "Gas needs a champion in government," says one producer.

He adds that that plans to expand gas usage have also run into opposition from existing importers of diesel fuel. "Diesel costs around \$4 per million BTU... gas could be sold for around \$3 per million BTU. But diesel importers get a \$1 mark-up, and they are politically well-connected."

■ **Oil and gas** by Robert Corzine

## Uncertainty hangs over Natuna

Questions over the gas industry's structure have eclipsed oil sector developments

The future of Natuna, the proposed multi-billion dollar natural gas project in the South China Sea, is still the main topic of conversation among government energy officials in the Indonesian oil industry.

Natuna is the largest untapped hydrocarbon resource in south-east Asia, and its development would be one of the biggest single energy projects ever undertaken. But much of Natuna's gas consists of carbon dioxide that must be separated from the valuable methane and re-injected back into the ground. Critics say that will make gas from Natuna uncompetitive with other liquefied natural gas projects aimed at the Asian market.

The big problem, say oil equipment contractors, is that heavy machinery normally be located on land must be

installed offshore and added weight on offshore platforms means higher costs.

But Indonesian officials and executives from Exxon, the largest US oil company and the main partner of Pertamina, Indonesia's state oil group, say they are confident cost-cutting efforts will succeed in making the project competitive.

The notion of having to charge LNG buyers a "premium" for Natuna gas is outdated, say project managers. "We haven't used the word

'premium' for three years," says one. "Natuna's costs must be internationally competitive if the project is to work."

The focus of the managers has shifted in recent months from defining the initial phase of the development to project execution. That means more detailed discussions with the contractors that will bear much of the burden for ensuring that costs are contained.

Promoters say the project is gaining momentum even though no buyers have yet

come forward. A contract for a conceptual engineering study will soon be awarded, "with or without any buyers lined up to take Natuna gas," says G.A.S. Nayan, the Pertamina executive in charge of the project.

He says Natuna managers have been encouraged by examples of successful cost reduction strategies in the UK and elsewhere. Project officials recently visited a number of British offshore fabrication and oil service companies to learn more about alliance contracts, under which contractors receive financial incentives to make cost savings.

Increasing attention is also being paid to ways to lower operating costs as well as capital costs, in order to lower the important unit of field costs. But many observers still believe the Indonesian government will have to make substantial financial sacrifices to ensure that the project goes ahead. "Higher cost energy projects have succeeded if the government involved accepts a lower take," says one executive close to the project.

Mr Nayan says the Jakarta government does require a financial return from Natuna. "The intention is that Natuna will make money for the government," he says. "But at what time? It may not be at the front end of the project."

Certainly some in the Indonesian government see the development of the gas field and nearby Natuna island as a geopolitical, rather than financial priority. The island sits into the South China Sea, scene of a series of confrontations in recent years between China and a number of other Asian governments. Some officials even see the spectre of a resurgent Japan as justification for Natuna's urgent development. They see an eventual lifting of Tokyo's constitutional ban on the use of military forces operating outside of Japan as a further reason to bolster Indonesia's presence in the South China Sea.

Another, non-financial argument used by promoters of the project is that it will lead to a large-scale transfer of technology to Indonesia.

But the big uncertainty about Natuna is whether demand for its gas will materialise in the early part of the next decade. The question industry executives are asking is whether Japanese demand will be sufficient to justify a 2002-2003 start-up date for Natuna, or whether it will be pushed back towards the end of the next decade. Similar uncertainty surrounds demand from power generators in Thailand, another potential market which could be linked to Natuna by pipeline. "I have no doubt that Natuna will eventually be developed," says an executive from a rival oil company. "The question is when."

Other international companies are putting forth alternatives they say will meet demand in the early part of the next decade, and that would enable Indonesia to retain its ranking as the world's leading LNG exporter. These range from adding a ninth train to the existing LNG plant at Bon-

lang on the east Kalimantan coast, to constructing a new LNG plant on Irian Jaya to exploit the big Wiriang Deep gas reservoir discovered by Arco, the Los Angeles based US company.

Mr Nayan dismisses suggestions that such projects will undermine Natuna. Asked, for example, whether Indonesia could justify two greenfield LNG projects, he says simply: "Why not?"

The debate over the structure of Indonesia's gas industry has eclipsed developments in the oil industry. Oil is still the country's primary energy source, and it remains an important contributor to government revenues and export earnings.

Pertamina, the state oil company, says proven reserves in 1996 amounted to 8.8bn barrels, while total oil resources might be as much as 68bn barrels. Production capacity this year is about 1.8m barrels a day. But buoyant domestic demand means oil exports are falling, and some industry executives predict that Indonesia could become a net oil importer by 2000, a forecast government officials generally dispute.

Faisal Abba'oe, Pertamina's chief executive, believes there is scope for further large discoveries in spite of the fact that much of Sumatra and Java, where the country's most prolific oil fields are situated, have been extensively studied.

He notes that only 35 out of 80 sedimentary basins in Indonesia have been explored. But international oil company executives say much of the unexplored acreage is in remote eastern Indonesia, where operating costs are high.

Individual wells in eastern Indonesia can have exploration costs of \$15m-\$40m because of the lack of infrastructure and shore support facilities in the area. "It can take three weeks for an ocean-going barge just to get the equipment out there," says one executive.

Many international companies say the government could offer greater incentives to tap the many small, marginal fields known to exist around producing reservoirs. But executives say they are not optimistic about early progress, given the slow speed at which most proposals pass through government bureaucracy.

"There will be a crisis one of these days, when production falls and export earnings drop. Then maybe they will act," says one Jakarta-based western executive. Frustration with the present system is shared by some Indonesians. Dr Subroto, a former energy minister and secretary general of the Organisation of Petroleum Exporting Countries, says the government "needs to be more bold, and do more to push out the point at which we become a net importer."

He says competition for international investment in oil projects is now so keen that competing countries regularly adjust their fiscal and regulatory regimes. "The government here has to adjust the rules continuously, and not just say we did so last year," he says.

## CASE STUDY Kondur Petroleum

## In the same boat

Being Indonesian does not give oil companies a much easier ride than foreign operators

Foreign oil companies operating in Indonesia have for many years complained of the difficulty in gaining access to the ministers and officials who can make decisions affecting their projects. But can a private Indonesian oil company do any better?

Kondur Petroleum, a company connected to the Bakrie Brothers industrial and commercial conglomerate, last year took over the Indonesian oil interests of Lasso, the UK explorer, and installed an Indonesian management team.

Since then it has boosted oil production at the group by a 1,000 barrels a day to 18,000 bpd. However, senior managers say that its achievements so far have had little to do with any special treatment by the authorities in Jakarta.

"Sometimes being Indonesian can even work against us," says M. Suhududin Noor, Kondur's general manager.

But being Indonesian can be a definite advantage during the course of negotiations with government or Pertamina officials.

"We know when not to push them to the wall,"

explains Mr Noor. "And we also know the right time to drag them to the negotiating table."

Nor does Kondur enjoy any extra leeway when it comes to rationalisation, a task which many foreign companies operating in the country say is difficult, given Indonesia's strict labour laws.

"As far as employees are concerned, we are in a period of negative growth," says Rennie Latief, Kondur's chief executive. "But we can't just cut employees."

Kondur has so far adopted a deliberately low-key

**Kondur has been trying to cut operating costs in an uncertain price environment**

approach to business. Its focus since last year has been placed on encouraging the group's 500 or so employees, many of whom were demoralised as a result of a long period of inactivity towards the end of Lasso's ownership.

"People just sat around with nothing to do," says Mr Latief.

In addition, Kondur, in common with most international exploration and production companies, has been busy trying to cut

operating costs in an uncertain oil price environment.

But in coming years the pace at Kondur is likely to quicken, say the two executives. "If we grow, we will grow fast," says Mr Latief.

The company has already set an ambitious goal for itself of becoming a fully integrated oil organisation once the Indonesian government has followed through on its promise to liberalise the downstream sector.

But unlike some foreign companies, which rushed to secure permits for the building of refineries in order to persuade government officials of their seriousness, Kondur is content to wait for the right time to make its move.

"We don't want to hold permits and do nothing with them," says Mr Noor.

But are other private Indonesian companies likely to copy Kondur's example and enter the oil industry? Neither Mr Noor nor Mr Latief expects a rush into the industry, even though there is a perception among many Indonesian businessmen that it is a particularly lucrative one.

The problem, the businessmen say, is that the capital costs are simply too high and the payback too drawn out to satisfy the ambitions of most Indonesian entrepreneurs.

Robert Corzine

FT

FINANCIAL TIMES  
Telecoms & Media Publishing

## FT ASIA-PACIFIC TELECOMS ANALYST

What's happening in Asia-Pacific Telecoms this week?

Asia-Pacific Telecoms Analyst has the answer. The FT Telecoms twice monthly newsletter is packed with vital statistics and information.

This authoritative newsletter ensures that you have hard to obtain, accurate and up-to-the-minute facts and figures at your fingertips.

For the latest free sample issue please complete below or attach your business card....

Please return this form to:

FT Telecoms & Media, Maple House, 149 Tottenham Court Road, London W1P 9LL Tel: +44 (0)171 896 2234 Fax: +44 (0)171 896 2256

Name .....  
Position .....  
Company .....  
Address .....  
Country .....  
Telephone ..... Fax .....

The Financial Times plans to publish a Survey on

IMF/World Bank:  
World Economy & Finance

on Friday, September 27.

● To coincide with the IMF/World Bank meetings in Washington in 1996 ● Special distribution to 6000 delegates at the meeting ● New emerging markets section.

The FT is judged as the world's most important financial publication worldwide. Source: ING Bank Survey 95.

For further information please contact

Hannah Pursall in London

on +44 171 873 4167 or Fax +44 171 873 4296

or Tim Hart in the USA on +1 212 752 4500

Liz Vaughan in Hong Kong on +852 2868 2863.

FT Surveys



■ Tourism: by Robert Corzine

## Beyond the Bali experience

The sector is a top source of foreign exchange but many worry about mass development

To many foreigners the picture postcard view of Indonesia is one of lazy days spent on deserted palm-fringed beaches, or of adventurous treks into the deep jungles and rainforests of Kalimantan and Irian Jaya. And for those who are willing to spend the time or money needed to get to the more remote islands, that dream can still be realised relatively easily.

But in the case of Bali, the country's most popular tourist destination, that vision has fallen victim to mass development aimed at the package tour market.

The island's famous resort of Kuta beach now resembles an Asian version of Spain's Costa Del Sol, with dozens of bars, discotheques and fast food outlets lining the resort's main street, and hundreds of hawkers try to waylay tourists with dubious bargains.

For the Indonesian government, tourism promises to be a top money earner, with revenues from visitors expected to be one of the country's main sources of foreign exchange by the early part of the next decade.

It is also seen as a big employer, especially for the increasing number of educated young people who cannot find work elsewhere.

The country earned \$5.9bn last year from 4.32m foreign tourists. Official estimates suggest those numbers could rise sharply over the next decade, with as many as 11m visitors spending \$15bn by 2005, according to officials.

But it will take more than natural beauty and a tropical climate to turn the government's goal into a reality, say industry experts.

In recent years Indonesia has managed to attract relatively large numbers of tourists. But many of them were young western backpackers, with more time on their hands than money in their pockets.

The time and trouble of travelling between distant island groups, the sheer size of the country and its relatively undeveloped infrastructure suited their style of travel. However, the incomplete infrastructure has proved to be a big barrier to attracting more affluent, but less adventurous travellers.

One government minister recently claimed that "the country's infrastructure, including telecommunications and transportation, especially in Sumatra and Java, are already appropriate for convenient travel."

But travel in Indonesia can still be daunting for many for-



Top corner: statues of Hindu gods on Bali. The island has fallen victim to mass development aimed at the package tour market

signers. "Jakarta is like Los Angeles without the freeways," says one foreign businessman in the capital. Exchanging stories of nightmarish traffic jams in the sprawling capital city has become a standard introduction to business conversations.

The perceived dangers on Jakarta's streets are such that many international companies bar their foreign employees from driving in the capital. And even short taxi rides in the city centre can often deteriorate into "dodgem" contests.

### Critics of the programme question how much the local population gains

that test the driver's iron will and the passenger's patience and nerves.

Air travel is relatively convenient, although passengers often have to make several connecting flights in order to reach some of Indonesia's more unspoiled tourist destinations. In addition, frequent users of the domestic air network report numerous flight delays or cancellations. The sight of late tourists engaging in animated arguments with airline officials is all too common, say officials.

The absence of direct air

links to the outside world is seen as one of the main barriers to the development of Lombok, the island east of Bali which is seen by the government as one of the next big tourist destinations.

The island has long been a favourite of backpackers. But in recent years, the construction of a small number of luxury hotels has attracted more affluent visitors from elsewhere in Asia, Europe and North America.

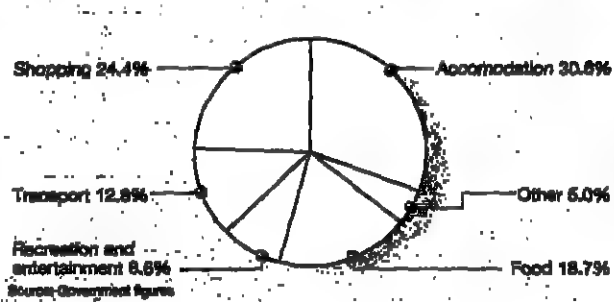
In 1983, only about 45,000 foreign tourists arrived in Nusa Tenggara Barat, the province in which Lombok is located. But in the year up to November 1995 some 161,333 tourists arrived.

At present, resorts such as those on Lombok can offer foreign tourists a distinct cost advantage over other luxury holiday destinations, with room rates three times lower than those charged at similar resorts in the US and Europe.

The island has succeeded in attracting a growing number of long distance travellers from Europe, which accounted for almost two-thirds of all arrivals in 1994. Local officials say that those numbers could rise substantially if the island had an airport capable of receiving jumbo jets, although there are those who worry that such a development could lead to over-development of the type that has occurred in parts of Bali.

Some critics of the government's tourism programme also question how much the

### What tourists spend money on



Source: Government figures

local population actually gains from such developments. At the Sheraton hotel on Senggigi Beach, managers say they have tried to ensure that local people benefit directly from tourism.

"People from Lombok have a slight advantage in securing a job here," say hotel managers. But they concede that much of the hotel's expenditure on food and drink goes to foreign companies, especially those in Australia.

"It's a question of consistency. Indonesian suppliers just aren't geared to supply all year round," the hotel has, however, begun experimental projects with some local farmers to see whether they can supply some of its needs.

Although much attention is currently focused on the tourist potential of Lombok and the other islands of eastern Indonesia, there have also been moves to open up new resorts on the other end of the archipelago. Bintan Island, near

Singapore, was designated as a joint tourist area by the two governments in 1990.

The area is expected to draw as many as 1m tourists a year by the end of the decade. About 23,000 hectares on the northern part of the island have been designated for tourism development, with most projects due to be built on a 70km long stretch of white sand beach.

■ Mining: by Robert Corzine

## Rich in reserves

The extent of the country's mineral deposits is an indication of the sector's potential

Indonesia may be banking on manufacturing as its future engine of economic growth. But intense international interest in its mining sector suggests resource-based industries will continue to expand for some years to come.

Last year the value of mineral exports rose by almost 50 per cent to \$2.7bn. Over the past six years production of coal and gold has increased by more than 700 per cent.

Predictions of further sharp increases have been fuelled by rising production at existing mines and relatively high levels of exploration, with the potential of many remote areas on Irian Jaya and Kalimantan only now being realised.

The speed with which new mining projects have been organised contrasts sharply with the slow pace of approvals in the oil industry. International mining companies say the government is far more flexible when it comes to negotiating mining contracts than it is with oil.

Last year's rise in mineral exports was attributed in large part to the performance of the giant gold and copper mine run by F.T. Freeport Indonesia in Irian Jaya.

The extent and richness of its reserves symbolises the potential of Indonesia's mining sector. It has the world's single largest gold reserve of 50m ounces, and the third largest copper reserve of more than 14m tonnes. It employs some 15,000 workers and last year contributed \$213m a year in taxes and royalties to the government.

Further exploration could uncover even greater riches, say Freeport executives. "Irian Jaya is one of the most attractive exploration areas left in the world for base and precious metals," says Paul Murphy, Freeport's senior executive in Indonesia.

But the Freeport mine also reflects the problems which can beset large resource projects in pristine, remote areas. In recent years the company

has found itself in the midst of civil unrest and the subject of an international environmental campaign.

The latter resulted in the termination last year of \$100m in political risk insurance from the Overseas Private Investment Corporation (Opic), an independent US government agency.

A compromise settlement was reached with Opic earlier this year, under which Freeport will make annual contributions to a trust fund that will eventually reach \$100m, in order to pay for the environmental remediation efforts taking place around the company's Grasberg mine.

Opic will also monitor the implementation of recommendations which are contained in a recent independent report into the company's impact on

performed its role as the effective government of a vast area of Irian Jaya in a "top down" fashion.

"Our biggest mistake was not getting the people to participate," says Mr Murphy.

But he questions the wisdom of having a foreign company as the administrator of such a culturally and ethnically complex area. "It's not an appropriate role for foreign investors," he says.

Civil unrest and an upsurge in activity by separatist rebels in the area in recent months, including the kidnapping of foreign scientists working in the nearby Lorentz national park, has resulted in increased government presence. That, says Mr Murphy, should eventually help to improve relations with local tribal groups.

Environmental and social concerns are also evident around mines in Kalimantan, another mineral-rich island which has attracted intense international interest.

But they are not the only issues facing the industry. A shortage of skilled workers threatens to hold back mining operations across the country.

### A shortage of skilled workers threatens to hold back operations across the country

the local environment.

The study said that "until recently FTPI was slow to meet its environmental challenges, adopting a reactive rather than a proactive response."

The company, which has also been threatened with a lawsuit in the US, concedes that it made mistakes in the past. "But they were honest mistakes," says Mr Murphy.

Many of the social problems which have beset the operation stem from the population increase that accompanies any large-scale industrial enterprise in Indonesia, even those located on the most remote islands.

In the late 1980s, when Freeport first signed an agreement with the Indonesian government, there were less than 400 people living in the area around the mine. Now there are 50,000-60,000 people in the immediate area, including thousands of migrants from Java.

The company accepts that it

■ Forestry: by Manuela Saragosa

## Feeding a giant appetite

Sustainable management is needed if the country is preserve its resources

Douglas Benton, manager of one of the forest concessions operated by the New York-listed pulp and rayon producer April, can reasonably claim to have a forest in his garden in Sumatra. He and his wife live in a clearing in the concession overseeing some 30,300 hectares of forested land which will eventually be converted to tree plantations to feed April's Riau pulp mill.

Forested land around his house, however, will be left intact for aesthetic reasons. As such it is set to become more valuable over time, donor organisations estimate 1m hectares of forested land are being irretrievably lost in Indonesia every year.

Few, however, would advocate total conservation. Forest products have played an essential role in fuelling Indonesia's economic growth. But in its most recent report, the World Bank warns that without sustainable forest management, Indonesia's "volume of forest-based exports will begin to decline sharply around the end of the century".

Plywood is still Indonesia's largest non-oil foreign exchange earner. Indonesia has installed capacity of about 11m cubic metres a year. Chandra Lienandjaja, analyst at brokers ING Barings in Jakarta, expects Indonesia's installed pulp capacity to rise to between 5m and 6m tonnes by the year 2000 from 2.6m tonnes currently, enough to make Indonesia the world's largest producer and exporter.

This has raised concerns among some analysts of an industry-wide shortage of raw

materials as demand for logs starts to outstrip sustainable supplies.

For some investors, this will raise ethical issues. For others, the concern will be whether deforestation will result in higher log prices, say analysts Widyaka Nusapati and William Keeling, Kleinwort Benson representatives in Jakarta.

However, the investment needed to set up a pulp mill - in April's case its \$1.3bn Riau pulp mill - makes it an industry unlikely to attract fly-by-night operators.

"People have to think long-term in the pulp industry. They have to think how we are going to feed this monstrous appetite for the next 30 or 40 years."

And because the wood yield per hectare of a plantation can be 30 times what you would get from a natural forest, you need deforestation, you need more hectares, says Dr Neil Byron, assistant director at the Centre for International Forestry Research, headquartered in Indonesia.

But there is concern that some pulp producers lack the scientific knowledge to ensure sustainability of their forest resources and will be forced to log outside their concessions to ensure constant supplies for their mills. The plywood industry has not set an encouraging precedent. Plywood mills can be easily dismantled and moved and the industry's planning horizon does not extend to more than eight years, a time frame which does not accommodate the long growing cycles of most tropical hardwood trees. Kleinwort Benson's representatives in Jakarta say Barito Pacific, Indonesia's largest plywood producer, has had to increase the number of logs it buys from outside its concessions while cutting its own capacity utilisation to just 65 per cent. The company is

unable to source enough timber to feed its mills despite owning forest concessions equivalent to the size of Switzerland.

How a company plans to feed its mills will become an increasingly important criterion in securing investor confidence. James Cikahnik, general manager of April's Riau pulp mill which is set to increase its capacity to 2m tonnes a year by the year 2000 from the current 650,000 tonnes, says that by 2002 the company's plantation and reforestation programs will supply all of the mill's current fibre needs.

The company works with overseas researchers, local graduates with forestry or scientific backgrounds and technicians researching ways of increasing yield of wood per hectare. And with the number of hectares the government allocates for forest concessions diminishing annually, sustainable management of existing concessions will become even more important.

Apkindo, the country's plywood association controlled by the self-styled timber tycoon and close associate of President Suharto, Bob Hasan, estimates Indonesia has 143m ha of forested land left. Ministry of forestry figures put the number at 108m ha of which about 35m to 37m ha have been earmarked as conversion forest - that is for other land uses - and about 49m ha as protected forest.

But these figures are widely disputed by non-governmental organisations who argue that there are only 90m hectares of forested land left. One forestry expert remembers standing in the middle of a Kalimantan rice field which the ministry of forestry had recorded as protected forest. "The nearest tree was about 20km away," he says. "Who knows how much protected and conversion for-

est is already gone?"

Conventional wisdom has it that forest settlers are the innocent victims of deforestation. But the facts are more complicated. Shifting agriculture, where settlers move within the forest slashing and burning trees to make way for crops, is one of the main causes of deforestation in Indonesia.

Concessions need roads to transport logs which in turn invite farmers and settlers to move to new areas of the forest bringing the problem of shifting agriculture to places where it did not exist before.

Concessions are often awarded with no consideration for the settlers already living in the area. "Without a legal claim to the land, local communities have a powerful incentive to deforest and use the site for other purposes," the World Bank writes in its most recent report.

Illegal logging remains one of the biggest threats to the country's forests. The World Bank estimates sustainable yield from forests in Indonesia is about 22m cubic metres a year but the rate of felling is estimated by independent sources to be above 40m cubic metres a year. This suggests that the ministry of forestry is failing to enforce its annual allowable cut.

Over the past few years, the ministry has started revoking a concession licenses if there is evidence that a company is felling more trees than permitted.

But the sector is highly politicised. As a result, although the minister of forestry is credited for taking steps to tackle the issue, enforcement has been arbitrary. "It's not a question of rewriting the forestry manuals," says one forestry expert. "It's just a question of implementing the existing rules."

## A Proof of Timeless Solidity



Two among Indonesia's outstanding monuments.

One of the world's wonders, Borobudur Temple, is proof of our ancestors' great knowledge, meticulousness and dedication, even far back in the 8th century.

While today, in Indonesia's modern world of finance, Bank Dagang Negara is living proof of those admirable traits, further enhanced by Indonesia's famous friendliness. With its deep first-hand knowledge of Indonesia's people and business, Bank Dagang Negara exudes confidence as your solid, friendly partner.



**PT. BANK DAGANG NEGARA (PERSERO)**  
(STATE COMMERCIAL BANK)

HEAD OFFICE:

J. M.H. Thamrin No. 5 Jakarta 10340, Indonesia Tel. 2301107, 2300800

Telex 61648 BOMLIN JA 61049 BOMLIN JA, 61051 BOMLIN JKT 61040 BOMLIN JA, P.O. Box: 1334 JKT 10013, Indonesia

SINGAPORE (REPRESENTATIVE): 80 Raffles Place 22-22 UOB Plaza 2, Singapore 0104 Tel. 45-5349334, 5349220 Fax. 45-69298 Balar 424939 dagang

HONGKONG (REPRESENTATIVE): Penetration Bank Dagang Negara (PERSERO) Stock International Finance Limited (SIFL) 6/F Admiralty Centre, Tower 1 Greenway, Hongkong Tel. 582-24078, 2833233 Hsiao Penetration 5-294717 Fax. 5-856372 Telex 03322 bdn HK

LOS ANGELES (REPRESENTATIVE): 3457 Wilshire Boulevard, Suite 222 Los Angeles, California 90010, USA Tel. 213-3844404, 3844421, 3844974, 3844975, 3847099 Dagang Room 213-3847425 Fax. 213-3847473 Telex 226698 bdnry us, 226698 bdnry us

NEW YORK (AGENCY): 45 Broadway Room 25th Floor New York, NY 10006, USA Tel. 212-4096400 to 8417 Fax. 212-7991287 Telex 226698 bdnry us, 226698 bdnry us

CAYMAN ISLANDS (REPRESENTATIVE): c/o PT. Bank Dagang Negara (PERSERO) New York Agency

BON BANK AG DUESSELDORF: 19 D-40210 Düsseldorf, Germany Tel. 211-16420 Duesel Tel. 211-1642275, 1642276 Fax. 211-1642133 Telex 6567754



## 6 Indonesia

Nightlife and the social divide: by Manuela Saragosa

## New wealth paints the town red

Upmarket clubs all over the capital are evidence of a growing class of nouveau riche

With its population of 10m, tangled traffic jams, seas of steel, glass and concrete towering over sprawling shanty towns, Jakarta is Indonesia's "The Kota" (mother city) nurturing some of Asia's most ostentatiously wealthy and neglecting some of Indonesia's most miserably poor.

It is where satay sellers tirelessly push their mobile kitchens around the residential streets dodging air conditioned sedans and where lepers beg near luxury shopping malls and street children jangling tambourines at red lights peer into cars windows hoping for spare change.

Wealth and poverty, east and west, wrestle each other daily on Jakarta's streets and the city's nightlife reflects this.

Lower income groups go to "dangdut" bars featuring bands playing a hybrid of Indian popular music, country and western, and Malay percussions. This is the music of the masses, a chance for Indonesians to hear their strife, love and heartache expressed in weepy lyrics.

There is the upmarket "dangdut" - found in some of Jakarta's more exclusive hotels - and the seedier, more popular variety in neon-lit bars where power cuts are part of the package if not the entertainment. Female singers lead in hip-hugging lycra and male vocalists in white suits and black ties rarely fail to entice people on to the dance floor.

But the cheap beer at some "dangdut" bars is still too expensive for those Indonesians forced to eke out an existence on a minimum wage of about Rp5,100 per day. In east Jakarta, the grimy road underneath the Jatinegara train station features entertainment of another variety - "jaipong".

One side of the road is lined with makeshift stages where heavily made-up women clad

in exceptionally tight traditional "kebaya" costumes of sarongs and lace tops, sway to "dangdut" tunes. On the other side of the road, hundreds of men sit and gawk, sipping beer in the smoke of burning clove cigarettes. This is the closest Indonesian culture gets to a striptease. No clothes are shed; this, after all, is the world's largest Moslem country.

After Jakarta's hundreds of mosques have finished calling the faithful to prayer, those not lured out by the sound of "dangdut", hunt the bars and nightclubs for western-style entertainment and decadence.

Jakarta is where all the big contracts are signed, decisions are made and where most of

**Jakarta is the country's first port of call for the world's latest ideas and fashions**

the newly rich are settling. As such it is the country's first port of call for the world's latest ideas and fashions. Many of those who make up Indonesia's elusive, burgeoning middle class would not be seen dead in a "dangdut" bar.

Noli, a 22-year-old secretary fluent in English, likes everything western, including her boyfriend. Jakarta's Hard Rock Cafe is her favourite hangout, and the louder the music the better. "I come here almost every night because I want to meet foreign guys. We meet Indonesians guys every day. I want a foreign boyfriend," she says.

Age is not an issue, but money is. Noli believes a "bule" - literally albino but slang for "western" - boyfriend is a ticket out of Indonesia and into the world.

More recently, Noli and her friends have discovered the Tanamur, probably the only nightclub in Jakarta where social class is irrelevant. Scantily dressed dancers gyrate to

technopop and house music on a wooden catwalk above a crowded, sweaty den where government ministers' children and relatives rub shoulders with actors, diplomats, prostitutes and transvestites.

Indonesia's Moslem majority will ensure that Jakarta's sex industry is unlikely to ever match Bangkok's excesses. Meanwhile, however, massage parlours offering ambiguous services abound. And along a road only a short walk from President Suharto's residence in the exclusive downtown suburb of Menteng, peddlers sell puppies in cages by day and transvestites strut their stuff by night.

It is a scene fit for a Federico Fellini film: degradation in an exclusive neighbourhood. After 11pm, the road is choked with trucks and luxury sedans. Most come out of curiosity, a number come to buy sex. Immaculately made-up transvestites dressed in painfully high stilettos call out to passers by, jump into cars and reappear 10 minutes later when the car has circled the block.

But it is the number of upmarket, large technopop nightclubs sprouting everywhere in the capital that bear testimony to the growing class of "nouveau riche". This is where the children of Indonesia's elite congregate to pose and dance in a hedonistic cocktail of drugs and alcohol.

Milan restricts alcohol intake yet all of Jakarta's clubs sell beer and spirits. Over the past two years, drugs, in particular ecstasy pills, have become increasingly popular. Newspapers report drug busts most months and nightclubs are regularly raided by police.

The military has recently declared a war on ecstasy pills but has also had to remind its own security forces they are barred from nightclubs and brothels and moonlighting there as guards. Some 15 soldiers were arrested in raids on nightclubs in the past two months and a policeman was found dead from an overdose of ecstasy pills earlier this year. No-one, it seems, wants to miss out on the new-found wealth.

## Business guide

## Time

GMT + 7 hrs in West Zone (Java, Sumatra, Bali) GMT + 8 hrs in Central Zone (Kalimantan, Sulawesi, Timor) GMT + 9 hrs in East Zone (Maluku, Irian Jaya).

## Climate

Tropical, uniformly hot and humid with monsoon rains from December-March and dry season from June-September. Rainfall averages between 150cm and 400cm a year. Hilly areas are cooler.

Jakarta: hottest months: April and May, 24-31°C (average daily minimum and maximum). Coldest: January and February, 23-29°C. Driest: August, 5mm average rainfall. Wettest months: January and February, 300mm average rainfall.

## Entry requirements

Passport required by all except for holders of certain documents issued by the UN or Indonesia and certain seamen. All visitors must be in possession of passports valid for at least six months with proof of onward passage, either return or through tickets. Visa usually required for all except EU countries, US, Canada, Argentina, Australia, Brazil, Chile, Morocco, New Zealand, Scandinavia, Venezuela and ASEAN passport holders. Regulations are subject to interpretation. If in doubt, obtain a visa. Special permission from the Immigration Department must be obtained for travel to Irian Jaya or Timor. Prohibited entry: documents, including passports, issued by Israel are not acceptable.

## Currency

The maximum Indonesian currency which may be imported or exported is Rp50,000 per person. Exchange rates for foreign currency are generally the same at banks and money changers. Major currencies or traveller's cheques may be exchanged at most banks, except in the provinces. It is advisable to carry rupiahs before travelling to outer provinces or minor towns.

## Health precautions

Mandatory: vaccination certificates for small-pox, yellow fever or cholera if

travelling from infected areas. Advisable: cholera vaccination and anti-malarial precautions.

## Homes

International-standard hotels have air-conditioning and often business centres, where translation and secretarial services are normally available.

A 10 per cent service charge is normally added to the bill, so tipping with small change is usual. Where no service charge has been added, a tip of 5-10 per cent would be appropriate.

Credit cards are accepted at international-standard hotels, but not for domestic air fares. International car hire companies, such as Avis and Hertz, will also accept credit cards.

## Car hire

Mostly chauffeur-driven, available in major towns and cities. Except for international car hire operators which accept credit cards, full payment for car hire is made up-front.

## City transport

Taxis can be obtained at hotels, airports and railway stations. From Soekarno-Hatta airport to Jakarta city, taxis add a surcharge of Rp2,300 and the toll road of Rp4,000. There are metered taxis only in Jakarta, Surabaya, Bandung, Solo, Semarang and Yogyakarta, but it may be necessary to insist on the use of the meter. Fares are reasonable. Taxis may also be hired by the hour, which is less expensive for longer journeys.

In Jakarta it can be difficult to hail taxis, so engage one at the hotel and retain it until returning. A 10 per cent tip is usual. There are also minibuses for two passengers, the *beper* (small bus) which plies regular routes, and the *becek*, a *becak* which need advance bargaining to come to a mutually accepted fare. Rik: Citra Lantornug, Persada, a company owned by the president's eldest daughter, won the contract to build a \$800m overland light-railway system in southern Jakarta, construction to start in 1996.

Underground Work on a 14km underground transport system in Jakarta starts in 1997 and will be operational by 2000.

## Public holidays

Fixed dates: 1 January (New Year), 17 August (National Day), 25 December (Christmas). Variable dates: Nyepi (Balinese New Year), Good Friday, Miraj, Ascension Day (Jesus Christ), Waisak, Eid al-Fitr (end of Ramadan), Eid al-Adha, Islamic New Year, Maulud, Dates of Moslem festivals may vary, as they depend on the lunar calendar.

## Working hours

Business: (Mon-Fri) 0830-1800 (Sat) 0830-1230. Fri: it is difficult to make an appointment after 1100 although businessmen sometimes meet in the late afternoon and early evening. Government: (Mon-Thurs) 0800-1500 (Fri) 0800-1130 (Sat) 0800-1400. Banking: (Mon-Fri) 0800-1400 (Sat) 0800-1100. Hotel banks may remain open longer. Shops: 0800/1000-2100/2200 (some close at 1730).

## Social customs

Indonesia is predominantly Moslem and alcohol is not considered essential to social intercourse. Handshaking is customary but use of the left hand to give or receive is taboo. Crouching a finger to call someone is considered impolite. Do not start to consume food or drink until invited by the host to do so.

Pork is forbidden for the Moslem population and beef for the Balinese Hindus. *Pribumi* - anything indigenous to Indonesia - occurs in business with reference to local participation, capital investment or loans. Halter tops and shorts are frowned upon except in sports facilities or on the beach. Observe proper decorum in places of worship.

## KEY FACTS

Official title	Republic of Indonesia (Republic of Indonesia)
Head of state	President General Suharto
Ruling party	Golongan Karya (Golkar)
Official language	Bahasa Indonesia
Currency	Rupiah
Exchange rate	Rp2,248:1 (1995, average) Rp2,351:1 (May 24, 1996)
Area	1,919,443 sq km (17,506,149 sq miles)
Population	199.6m (1995)
GDP per head	1,026 (1995)
GDP growth	7.1% per year (1991-95), 8.1% (1995)
Inflation	8.9% (1991-95), 9.4% (1995)
Major exports (1994)	% of total
Manufactures	64.2
Oil and gas products	24.2
Raw materials	7.0
Food, drink, tobacco	4.5
Major imports (1994)	% of total
Machinery, transport, equipment	42.1
Other manufactures	15.3
Chemicals	15.2
Raw materials	8.5
Leading markets (1994)	% of total
Japan	27.3
US	14.6
European Union	14.5
ASEAN	14.2
Oil reserves	6.8bn barrels (end-1994)
Trade balance	\$7.8bn (1994)
Foreign debt	\$100bn (1994)
Aid flows	\$5.2bn (1994-95)
Estimated figure	Source: EU, World of Information



# 200 million people may want to buy your products

## BankExim is the first step

Indonesia is a huge potential market for many companies. As a leading commercial bank with 175 branches across the archipelago and overseas branches in New York, London, Paris, Hong Kong and Singapore BankExim is in an ideal position to help you. Contact us in Jakarta or at any of our overseas branches and let's talk about your business opportunities in Indonesia.

**BankExim**  
Bank Ekspor Impor Indonesia

HEAD OFFICE:  
PT. BANK EKSPOR IMPOR INDONESIA (PERSERO)  
PLAZA EXIM, Jl. Jend. Gatot Subroto Kav. 36 - 38, Jakarta - 12190, Indonesia.  
Tel. 62.21.526.5045 Fax. 62.21.526.3581

NEW YORK: Tel. 1 212 509 6191 Fax. 1 212 509 2007 - LONDON: Tel. 44 171 329 4424 Fax. 44 171 329 4345  
PARIS: Tel. 33 1 42 89 31 31 Fax. 33 1 45 63 65 43  
HONG KONG: Tel. 85 286 80575 Fax. 85 281 06502 - SINGAPORE: Tel. 65 532 0200 Fax. 65 532 0206

## A yarn to surprise you

Polyester dominates as the world's leading synthetic fibre, representing over 50% of global synthetic textile production.

It's everywhere. In fashion fabrics as well as sports shoes, mens suit linings, interior furnishings, car seat belts, soft toys, diapers and even construction materials.

And such surprising versatility can be found in Indonesia, at PT Artotex.

Combining today's world class technology and local experience that stretches as far back as the 1930's Artotex is a leading polyester producer with an international reputation.

Attitudes change with knowledge.

So if you'd like to learn more about the world's leading synthetic material - why not ask a leading exponent.

PT Artotex, Indonesia Tel: (62) (22) 500 686, 505 093 Fax: (62) (22) 505 290, 500 942 Telex: 24145 Artotex ID



شركة الصلح



## SECOND-HAND TOBACCO SMOKE IN PERSPECTIVE

# What risks do you take?

Almost every day, it seems that one thing or another has been discovered to be some kind of health risk.

In one scientific study, even drinking ordinary chlorinated water was linked to cancer.

But as common sense suggests (and scientists confirm) not everything described statistically as a risk is a meaningful risk.

For example, lots of people have been persuaded that second-hand tobacco smoke is harmful.

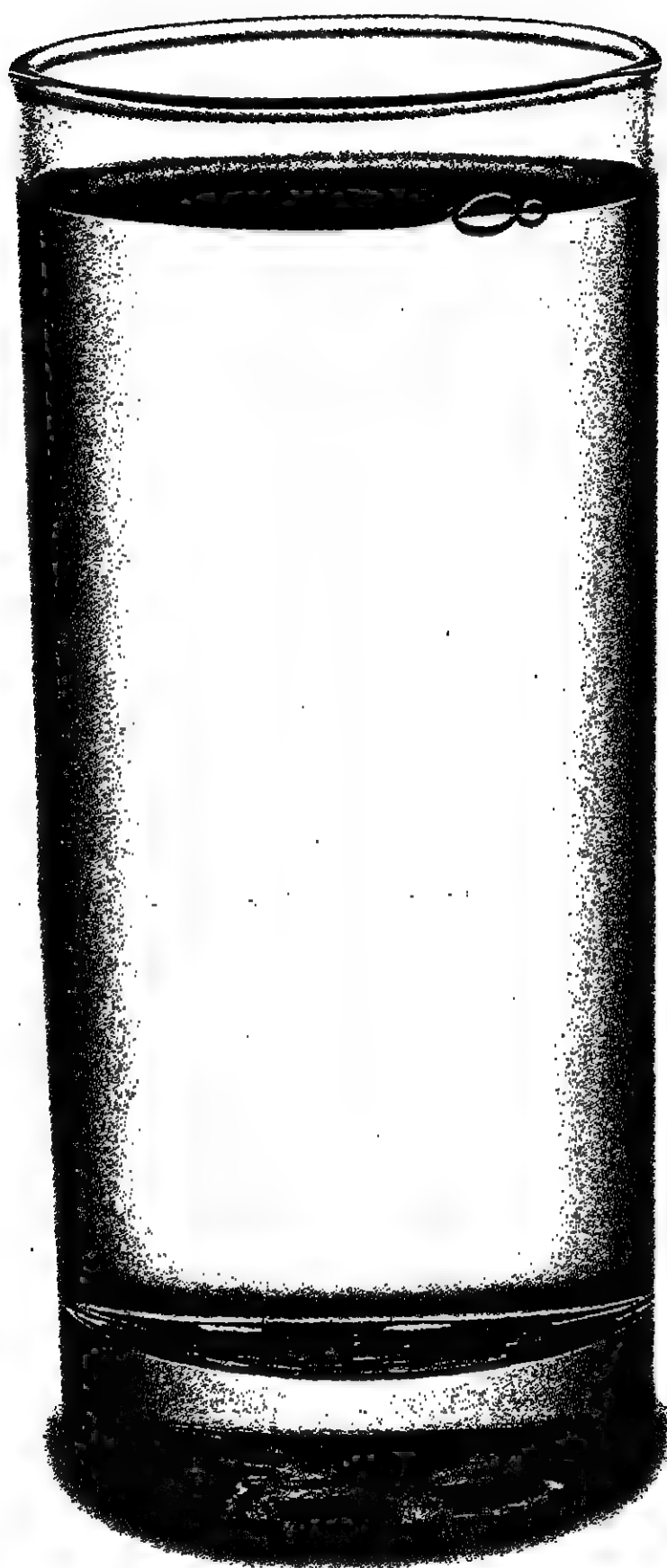
Not surprising, perhaps.

After all, we recognise that smoking itself is a risk factor for certain human diseases and that some people find second-hand tobacco smoke unappealing and unpleasant.

But what about second-hand tobacco smoke? Is it really a meaningful health risk to people who've chosen not to smoke?

Not, we think, if you look at the evidence.

The United States Environmental Protection Agency recently conducted a major review of studies on the risks of second-hand tobacco smoke to non-smokers. These studies typically involve non-smokers living with smokers over a long period, such as 20 years.



And this review put the risk of lung cancer from second-hand tobacco smoke at a level well below the risk reported by other studies for many everyday items and activities.

And below, in fact, the risk to health that one other study reported for drinking chlorinated water.

As the table below shows, many everyday activities have been statistically associated at one time or another with apparent risks to health.

But reputable scientists say that weak associations aren't necessarily meaningful.

So there's no big campaign to persuade you to stop drinking chlorinated water.

Nor is there any sound justification for a campaign against second-hand tobacco smoke.

If you'd like to decide for yourself, please write to us at Philip Morris Europe S.A., c/o P.O. Box 107, 1000 AC Amsterdam, The Netherlands or fax us on 00 31 20 671 98 89 or access us on: <http://pminfo.yrams.nl>

We'll send you the evidence about second-hand smoke.

We believe you'll find the case convincing.

Associated with  
additional risk

Weak  
association  
unrelated

Associated with  
reduced risk

Everyday Activities	Reported Relative Risk	Reported Health Effect	Scientific Study Reference
Diet highest in saturated fat	6.14	Lung cancer	Journal of the National Cancer Institute, Vol. 85, p.1906 (1993)
Non-vegetarian v vegetarian diet	3.08	Heart disease	American Journal of Clinical Nutrition, Vol. 31, p. S191 (1978)
Frequently cooking with rapeseed oil	2.80	Lung cancer	International Journal of Cancer, Vol. 40, p. 604 (1987)
Drinking 1-2 glasses of whole milk per day	1.62	Lung cancer	International Journal of Cancer, Vol. 43, p. 608 (1989)
Eating one biscuit a day	1.49	Heart disease	Lancet, Vol. 341, p. 581 (1993)
Drinking chlorinated water	1.38	Rectal cancer	American Journal of Public Health, Vol. 82, p. 955 (1992)
Eating pepper frequently	1.30	Mortality	American Journal of Epidemiology, Vol. 119, p. 775 (1984)
Exposure to second-hand tobacco smoke	1.19	Lung cancer	U.S. Environmental Protection Agency (1992)
High vegetable diet	0.37	Lung cancer	International Journal of Epidemiology, Vol. 25, Suppl. 1, p. 32 (1996)
High fruit diet	0.31	Lung cancer	American Journal of Epidemiology, Vol. 133, p. 683 (1991)

\*Relative risk measures how much consuming, or being exposed to something, raises or lowers risk. According to the US National Cancer Institute... "In epidemiologic research, relative risks of less than 2 are considered small and are usually difficult to interpret. Such increases may be due to chance, statistical bias, or effects of confounding factors that are sometimes not evident."

## Philip Morris Europe S.A.

Second-hand tobacco smoke. Let's keep a sense of perspective.



## NEWS: UK

# PM sets date for end to beef export curbs

By Robert Peston in London and Neil Buckley in Brussels

The UK will be in a position to see the lifting of almost all elements in the European Union's ban on beef exports by November, the prime minister pledged yesterday.

In what was described last night by one of his ministers as a "massive hostage to fortune", Mr John Major said that the government would have completed by then the most important measures to eradicate BSE or "mad cow disease".

The European Commission reacted cautiously to the prime minister's timetable. A spokesman for the agriculture commissioner, Mr Franz Fischler, said the commission has "never wanted to give dates... even theoretically".

He pointed out that even when the UK believed it had

met conditions laid down in the framework plan agreed by EU heads over the weekend, a relaxation of the ban would still have to be approved by all the different EU committees concerned with beef.

Earlier the prime minister met a mixed reaction from his own MPs to his statement in the House of Commons on the ending of his policy of disrupting EU business, following agreement on the framework.

The leading Eurosceptic and former minister, Mr John Redwood, urged him to employ "equally persuasive" tactics to urge EU member states to reform of the European Court of Justice and Common Fisheries Policy.

However, a pro-European backbencher, Mr George Walden, said the war against the EU meant that "we have lost prestige, we have lost money

and we have lost unmetten thousand more cows".

In his statement, the prime minister laid down three target dates for meeting the necessary conditions laid down in the framework plan for the eradication of BSE.

By October, he expected the UK to be able to export cows from herds certified as free from BSE and animals "born after a specified date", thought to be mid-July. This would give the UK access to a market worth £100m (\$153.00m) a year.

At around the same time, he expected the European Commission to propose a lifting of the embargo on embryo sales.

The following month the UK "should have met the conditions necessary for a decision to lift the ban on... meat from all animals under 30 months", opening the way for "exports worth some £53m a year".



The Daily Mirror, the second biggest selling daily newspaper in Britain, harked back to the second world war yesterday in looking ahead to tomorrow's semi-final between England and Germany in the Euro 96 soccer tournament. The Editor's column parodied the 1939 statement with which prime minister Neville Chamberlain announced that Britain and Germany were at war.

## Banned trader 'unfairly blamed'

By John Gapper, Banking Editor



Mr Ron Baker, former head of derivatives trading at Barings, yesterday accused fellow executives at the merchant bank that collapsed last year of "knowingly or unknowingly conspiring" with Mr Nick Leeson to cover up his fraud.

Mr Baker claimed he had been unfairly blamed for failing to prevent Mr Leeson's £530m fraud, and accused Mr James Bax, the former head of south east Asia, of knowing that Mr Leeson had forged a document a month before the collapse.

Mr Baker, who is appealing against a three-year ban from the Securities and Futures Authority on working in the City of London, is the first Barings executive to make such serious public accusations against his former colleagues.

He told the House of Commons Treasury committee that the Barings manager most directly in charge of Mr Leeson until six weeks before the collapse was Mr Mike Killian, the former head of futures and options sales in Tokyo, who is employed by ING-Barings.

Mr Baker said that Mr Leeson reported through Mr Killian to Mr Peter Norris, former chief executive. He said that futures and options sales "had descended into organisational chaos" under Mr Killian before he took over in January 1995.

He also said that Mr Bax must have known that Mr Leeson had forged his signature on a false authorisation for a \$50m trade in January. This forgery enabled Mr Leeson to carry on hiding his losses for a further month before the collapse.

## UK NEWS DIGEST

## Medical skills to be promoted

London First, a promotion group backed by most of the capital's biggest companies, local authorities and by the Department of Trade and Industry, is planning a campaign to sell London as Europe's centre for medical excellence. The publicity is intended to attract inward investment in pharmaceuticals and medical equipment, students for London's medical schools and private patients for London's hospitals.

London First will have spent £200,000 (\$306,000) on setting up the scheme by September and is seeking up to £300,000 a year to keep it running. Mr John Cox, director of London First, said that London needed to compete with Paris, which was also promoting itself as a centre for medical excellence. He said that the main markets for the campaign would be the US, Europe, the Middle East and east Asia.

## US pharmaceutical investment

A US pharmaceutical research company yesterday announced plans to create up to 300 jobs in Scotland. North Carolina-based Quintiles intends to establish a clinical data management service plant at Bathgate, West Lothian.

Around half of the jobs will be highly skilled posts including chemists, pharmacologists and statisticians who will collate and analyse results from testing around the world, said the company. The project was won by the UK government's investment agency, Locate in Scotland, in the face of intense competition from other countries. The company already employs 283 Scottish staff near Edinburgh. The Scottish capital, and has a further three sites in England.

## Second mail strike looms

Talks over the mail dispute continued last night, but hopes of averting a second national strike on Thursday were not high. The CWU postal workers' union was discussing pay and conditions with Royal Mail managers, including the contentious issue of team working. Up to 134,000 postmen and women staged their first strike in almost a decade last Friday, crippling the mail service. They are due to walk out again for 34 hours from noon on Thursday. In the House of Commons yesterday, Mr Michael Heseltine, the deputy prime minister, signalled his wish to see the Post Office's monopoly on letters, delivery broken if strike action continued. According to senior government ministers, Mr Heseltine has put pressure on Mr Ian Lang, trade and industry secretary, to allow private companies to handle letters which cost less than 21p (£1.53) to deliver.

## River Thames plans reviewed

The first planning framework for the Thames in London has been published by the government in an attempt to improve public access to the river and improve the quality of property development along its banks. The draft guidelines lay down criteria for riverside property developments and aim to encourage the use of the river as a transport artery. The central section of the river through London from Hampton Court to the Thames Barrier (below) has been designated as a special planning area. Proposed developments in this area



will have to be in keeping with London's status as a "world city". The government is also keen to encourage passenger and freight traffic on the Thames and increase the amount of waste which is transported by river rather than road.

Simon London, Property Correspondent  
Editorial comment, Page 15

## Benefit gamble proposed

A Labour government would let unemployed people take a gamble with their benefit payouts, allowing them to draw a large proportion of their future entitlements in advance and spend the money on schemes that help them find a job. In a new effort to create a more "flexible" and "personalised" system of social security in the UK, the opposition party yesterday said it would let claimants receive up to six months of future benefit entitlements in one go - and then use the money on further education, or training.

## Bottle of Scotch fetches \$15,300

A Scottish hotelier threw a small lunch party yesterday to welcome a \$10,000 (\$15,300) bottle of Scotch whisky into his bar and to thank his accountant for letting him buy it. "It's an investment," said Mr David Birrell, owner of The Gullfoll Hotel on Loch Melfort, 25km south of Oban. He hopes will attract tourists from around the world but he said he will not let them drink it. The bottle of 60-year-old Macallan malt is believed to be one of the oldest and most expensive whiskies bottled.

Roderick Oram, Consumer Industries Editor

## Dutch asked to assist cattle cull

By George Parker, Political Correspondent

Britain is looking at the possibility of exporting thousands of cattle carcasses to rendering plants elsewhere in Europe, as part of its drive to remove the backlog of animals due for slaughter under the BSE cull.

Mr John Major, the prime minister, acknowledged yesterday that the removal of the backlog of 200,000 condemned cattle aged over 30 months would have to be cleared before the lifting of the beef export ban could begin.

Yesterday senior Ministers of Agriculture officials said the backlog was being caused primarily by a shortage of rendering capacity in the UK, and

that Dutch companies had been approached to help tackle the problem.

"There might have to be some amendments to the EU's export ban because shipping carcasses to Holland might be seen by some as a resumption of the beef trade," the official said.

The shortage of UK rendering capacity means slaughtered cattle are being stored in cold stores. To compound matters, the rendered material no longer has an end use because of the ban on the use of such products in animal feed.

Rendered material is currently being stored in army depots, pending an expected deal with power generators, who are testing whether cattle remains can be used as a fuel.

## Government in showdown over asylum benefit rule

By James Blyth, Political Correspondent

The government was heading for a tense showdown with the opposition Labour party last night over plans to legislate restrictions on benefit payments to asylum seekers.

Mr Peter Lilley, social security secretary, said yesterday the government would introduce amendments to its Asylum bill in the House of Lords, the unelected upper house of Parliament, next Monday.

The move follows a ruling by the Court of Appeal last week that such restrictions on benefit payments, introduced four months ago, were illegal under existing law.

His new proposal means that the government will try over-

come the Court of Appeal's ruling by writing the legislation into the text of the Asylum bill itself. Labour yesterday claimed the government was embarking on a risky strategy, and that opposition lords would be out in force to try to defeat the measure.

The government proposals would withdraw benefits from people who fail to apply for asylum at the moment they first enter the country. They are expected to reduce spending on social security by some £300m (\$459m) per year.

One of the Court of Appeal judges said last week that the policy would leave some asylum seekers "so destitute that to my mind no civilised nation can tolerate it".

Mr Lilley told MPs in the

House of Commons yesterday: "We are determined that this judgment will not provide a blank cheque for bogus asylum seekers."

Mr Chris Smith, shadow social security secretary, protested that forcing through a change "to get around an inconvenient decision in the courts" showed "the incompetence of this administration".

Mr Lilley said that asylum seekers who were deprived of benefit and were later successful in their claim would have their payments backdated.

Figures released last month showed that the number of asylum seekers had fallen by 30 per cent since the benefit cuts were formally instituted in February. In 1995 there were 44,000 applications for asylum.

## Army prepares to fight on 'digital' battlefield

Competition for vehicle contracts worth \$4.6bn will determine which manufacturers stay in business

By Bernard Gray, Defence Correspondent

Army commanders always complain they are the poor relations in the services' equipment programmes. Billions may be spent on nuclear submarines and aircraft carriers for the Royal Navy, while the Royal Air Force gets billions more for its fighters. But the British army struggles along with equipment which costs peanuts by comparison.

That picture is changing. The future battlefield will be so frenetic that soldiers will need very high technology equipment simply to survive. Moves are afoot to map a "digital battlefield", with commanders using computer-generated pictures.

For this a new battlefield communications system is being developed, and aircraft

which can map ground movements from radar or heat images are being studied.

Troops will have to be highly mobile: the Ministry of Defence has placed an order for more than 400 of the new 65-tonne Vickers Challenger II tanks, and the Warrior armoured fighting vehicle, made by GKN, is already in service with the army. Soon the army will have US-designed Apache attack helicopters, being built by GKN-Westland.

To complement this firepower, the army needs more command, communications and transport vehicles to ferry troops around the battlefield, and a new generation of scout patrol vehicles.

In total, the ministry is likely to need more than 2,500 such vehicles over the next 15 years at a cost of about £2bn (\$4.6bn). As well as creating a

new style of army, the competition to supply them will determine which of Britain's armoured vehicle manufacturers stay in business.

Three basic types of vehicle will be needed. The cheapest and least sophisticated is the battlefield "taxi", which Britain recently agreed to develop with France and Germany. This lightly-armoured troop transporter will be used in the rear areas of the battlefield. Britain will need about 1,000 of these vehicles at a cost of around £1bn. France and Germany have similar requirements, making the total programme worth around £3bn.

In spite of agreeing to a joint programme for these light Multi Role Armoured Vehicles (MRAVs), some difficulties remain. Britain and Germany want a competition to decide which company should build

the vehicles while France wants to award its share of the contract to its armour maker Giat.

Two Anglo-German consortiums are vying for the order. Vickers and Alvis of the UK have teamed up with Thyssen of Germany in one group, while GKN has allied itself with Krauss Maffei MaK/Rheinmetall and Wegmann in another.

Originally it was intended that whichever consortium won would then team with Giat for the final contract. But if the two teams develop rival designs and a winner is selected, neither Giat nor the French government will have much say in the design. The alternative of allowing Giat representatives on each team is being opposed by manufacturers because of commercial secrecy, and the issue is some

way from being resolved. British ministers hope that the alliances formed in this competition will help arms makers consolidate by producing international joint ventures or even single companies to rationalise the patchwork of armoured vehicle makers in Europe.

The other two types of vehicle are not nearly so helpful for such rationalisation. The second type of battlefield taxi needed for the British army is a more heavily armoured vehicle which would fight in the thick of battle.

Britain wants about 1,000 of these, which are also likely to cost about £1bn, but neither France nor Germany has a requirement for such a vehicle. The most likely course is for it to be based on a version of the Warrior.

But this split could prevent rationalisation. If, for example, the Vickers-Thyssen consortium won the light vehicle bid, and GKN was awarded a contract to update its Warrior, the UK would have as many vehicle makers as at present.

The situation is complicated further by the third vehicle. This is a scout-reconnaissance

car which will be packed with electronics and sensors. These Tracer vehicles will be much more expensive than the battlefield taxis, with the 400-odd which the UK wants costing about £1bn making the programme vulnerable to Treasury spending cuts.

Three consortiums have done preliminary work on Tracer combining vehicle makers with electronics experts, Vickers, Shorts of Belfast and Texas Instruments; GKN and GEC; and British Aerospace and Alvia.

Again, neither France nor Germany currently has a need for such a vehicle, although Germany is beginning to become interested. The US, however, will be developing a similar vehicle, and discussions have started over whether the UK and US programmes might be merged.

If they were, the UK would be co-operating with the mainland continent on one programme, the US on another and going alone on a third. It represents a rationalisation of sorts but still leaves Europe's armoured manufacturers facing a bumpy track ahead.

## SALE

33% to 50%  
off original prices  
on selected  
merchandise  
from our men's  
collections



S U L K A  
LONDON NEW YORK PARIS BRISTOL MILLS SAN FRANCISCO CHICAGO

19 Old Bond Street London 0171 493 4468

## State properties to be transferred to private sector

By Simon London, Property Correspondent

The government is planning to transfer more than 800 Department of Social Security office buildings to the private sector in a contract worth up to £4bn (\$6.1bn) under the Private Finance Initiative (PFI).

Following an internal review, ministers decided to contract out as many property functions as possible under the PFI.

"The DSS has decided that it does not want to be in the property businesses," said one official. The decision to adopt a "big bang" approach was taken following exploratory discussions with property investors in the UK, US and Hong Kong.

The annual rent roll of the DSS portfolio is about £170m, equivalent to the rental income of the UK's fourth largest property company.

The scheme will be the largest ever property-related project under the PFI. It will also provide the stiffest test for PFI bidding procedures, which have been criticised by private sector companies for long delays and high costs.

The DSS last week selected Amec, the construction and engineering group, as its preferred supplier to provide new offices for 13,000 Contributions Agency staff in the north-east

of England. The latest project includes virtually all the department's remaining office premises, most of which are occupied by the Benefits Agency, accounting for more than 15 per cent of all government office premises in the UK.

The successful bidder for the DSS estate would assume responsibility for managing the properties - including services such as maintenance and cleaning - and co-ordinating a capital investment programme aimed at upgrading the quality of offices.

The full 25-year contract, including facilities management and capital spending, is estimated to have a net present value of between £3bn and £4bn.

In April, the DSS took over responsibility for managing its estate from Property Holdings, the government agency which looked after all government office properties.

Property Holdings was replaced by Property Advisers to the Civil Estate (Pace), which provides property advice to departments to ensure that the government is receiving value for money.

It is unclear how Pace would perform this function if the DSS and other departments transferred their office portfolios to the private sector.

## CONTRACTS &amp; TENDERS



APV RT.  
HUNGARIAN PRIVATISATION  
AND STATE HOLDING COMPANY

## Announcement of the results of the tender

The Board of Directors of the Hungarian Privatisation and State Holding Company passed a resolution concerning the results of the tender announced for the sale of the state-owned shares in Forum Hotel Co. (Forum Szálloda Rt.)

The nominal value of the shares offered for sale was HUF 4,100,000,000, which represent 94.91% of the voting rights in the company. The tender was an exclusive, single-round tender.

In respect of the bids submitted to the Tender Invitation, the Board of Directors of the Hungarian Privatisation and State Holding Company has declared the tender unsuccessful.



## BUSINESS AND THE LAW

## No VAT refund for share sale



EUROPEAN COURT

The sale of shares and other securities by a charitable trust to fund charitable activities, was not a transaction capable of falling within the Sixth VAT Directive and therefore was not capable of being the subject of a VAT refund, the European Court of Justice has ruled.

The case arose in the context of a sale of shares and other securities by Wellcome Trust Ltd, which was the sole trustee for the Wellcome Foundation Ltd, the pharmaceutical company. In 1985, the foundation's shares were exchanged for shares in a new holding company, Wellcome plc.

A number of domestic court orders were made, permitting the sale of various tranches of shares, subject to the condition that the trust retained a given percentage of the total shareholding.

The present matter arose out of a sale of shares which took place in 1992. As the sale was considered too big to be carried out by public subscription, the shares were offered through a form of auction, whereby potential investors were given the opportunity to submit tenders during a given period, at the end of which, the size and price of the offer were fixed in the light of demand.

The offer involved considerable expense in the form of professional advice. The sale raised £2.8bn.

In reliance on the terms of the Sixth VAT Directive, the trust sought to reclaim just under £300,000 as the input tax paid on professional services expenditure incurred in the preparation of the sale of shares sold to persons outside the European Union.

Under the provisions of the directive, VAT refunds were available when a recipient of goods or services was established outside the EU.

The refund application was rejected by the Commissioners of Customs and Excise on the ground that the shares and other securities which had been sold had been held for charitable purposes and that the disposal had not been made in the course or furtherance of any business carried on by the trust, but in pursuance of the normal management of investments

in order to fund charitable activities.

The trust appealed that decision to the VAT Tribunal, which referred the matter to the European Court of Justice.

The court recalled first that the Sixth VAT Directive applied VAT to the supply of goods or services within the territory of a member country by a taxable person acting as such.

A taxable person was defined as any person who independently carried out in any place any specified economic activity, whatever the purpose or results of that activity.

Economic activities were defined as all activities of producers, traders and persons supplying services including, amongst others, professional activities.

The directive further provided that the exploitation of tangible or intangible property for the purpose of obtaining income therefrom on a continuing basis was also to be considered an economic activity.

Although the trust did not have the status of a professional dealer in securities in the UK, that did not necessarily mean that the sale of shares held by the trust could not in certain cases be treated as an economic activity within the terms of the directive.

However, the mere exercise of the right of ownership by its holder could not constitute an economic activity. Thus, the mere acquisition and holding of shares in a company did not constitute an economic activity within the terms of the directive.

Transactions in shares were capable of constituting an economic activity where they were made as part of a commercial share-dealing activity or in order to secure a direct or indirect involvement in the management of the companies in question.

However, it was clear in the present case that the trust was expressly forbidden from engaging in such activities. The trust, therefore, was to be considered on a par with private investors whose activities fell outside the scope of the directive.

C 155/94: Wellcome Trust Ltd v Commissioners of Customs & Excise, ECJ 3rd, June 20 1996.

BRICK COURT CHAMBERS, BRUSSELS

By the time the US embargo on Vietnam was lifted in February 1994, economic reform (or doi moi) was already well underway. First introduced in 1986, doi moi was intended to transform the centrally planned system to a market economy.

That process is continuing today - but less rapidly than many had hoped. Vietnam has not fared well in the international press - with fears of reactionary clampdowns giving some investors cold feet.

The recent blocking out of western names in billboard advertisements along with the usual regulatory headaches, corruption and red tape, have done little to reassure onlookers, and alternative Asian investment targets have been seen as better prospects.

Latest figures show that foreign investment approvals in Vietnam for the first quarter of 1996 are around half those during the same period last year - 87 projects worth \$1.2bn (£780m) were licensed by the end of April, compared with 134 projects worth \$2.6bn in early 1995.

This is not good news for the 28 foreign law firms based in Vietnam. Even before the slowdown, it was questionable whether there was enough work to go round. Now some departures look inevitable.

Law firms in Vietnam are also having to contend with a much tougher practice environment, as a result of new rules introduced by the Ministry of Justice last year. Essentially designed to protect the interests of the fledgling local profession, the rules tightly control the activities of foreign firms, obliging them to convert their representative offices to branch offices - bringing them under the auspices of the ministry - and to register with the tax authorities.

Foreign lawyers are forbidden to advise on Vietnamese law, while being obliged to employ staff with a minimum five years' experience in branch offices. Vietnamese lawyers may only be employed for two years in foreign firms.

The intention is to promote links between local and foreign firms. But as many western lawyers point out, it is likely that multinational firms will be prepared to entrust legal opinions to what remains a commercially immature local profession.

In practice, it means that Vietnamese lawyers will be used to front and sign off deals while western firms undertake most of the research and documentation.

Fourteen firms were granted branch office licences in the first batch in February - and a further eight were informed on May 18 that their branch licences would be conferred in due course.

They are White & Case, Baker & McKenzie, Deacons, Graham & James, Tilke & Gibbins, Pollak &

## Commitment tested to limit

Nigel Page on the problems facing foreign law firms in Vietnam



Co, Simson & Associates, Sinclair Roche & Temperley and Lussan Broullaud & Lafarge Flecheux Regis.

These 28 firms probably now represent the canons of foreign legal representation in Vietnam. Many firms maintain offices in Hanoi (the political centre) and Ho Chi Minh City (the commercial centre) - for the time being, it is predominantly the Hanoi offices of these firms which have become branches (each branch office is required to run a separate accounting system).

Australian firm Freshfield Hollingdale & Page received a licence for its Hanoi office in February, and partner John Dick is relatively optimistic: "The new licence system probably won't make our lives any harder as we already work closely with local lawyers. Although some of our initial concerns have not all been resolved, I think that we will be able to work forward with the new legislation and build a practice on this basis."

The tax issue facing foreign firms has been a concern. Initial rumours suggested a 24 per cent tax on revenue for foreign lawyers and as one

lawyer resident in Ho Chi Minh City put it: "When one considers that the expenses of foreign firms here are close to 60 or 70 per cent, adding another 24 per cent doesn't leave much."

"Some foreign firms have expressed doubts over whether they will continue in Vietnam, but if that tax is implemented there will be grave doubts about the future for most firms here."

However, the reality is likely to be less drastic after lobbying from the foreign legal community which pointed out that licensed firms would find it hard to compete with non-licensed operations and accountants.

As one Hanoi-based English lawyer explains: "It now looks like being a 4 per cent tax on turnover, along with a deemed profit tax of between 8 and 14 per cent. This is still very high, but a lot better than the original 24 per cent proposal."

It would now be extremely hard for any new law firms to enter Vietnam. Depressed investment activity, along with tough and expensive practice restrictions have transformed an attractive market where,

as one lawyer remembered wistfully, "anything was possible", to one of harsh realities.

Survival looks like being reserved for those firms prepared to commit substantial resources to remaining in the country, and to those with longstanding business and political connections.

A good example of the latter is Lucy Wayne & Associates, headed by Lucy Wayne who first came to Vietnam in 1992. She is optimistic: "I think foreign investors are taking a more cautious approach and finding out more about the legal infrastructure here before coming in. That is probably a good thing, as the last thing Vietnam needs at the moment is failed investments."

For law firms stand out in Vietnam - Clifford Chance and Freshfields of the UK and White & Case and Baker & McKenzie of the US. They have deep resources and the ability to dig in and wait for the big project financings to come on stream.

There are others with extremely well-regarded local practices, including Lucy Wayne, Deacons, Graham & James, Johnson Stokes & Master, Freshfield Hollingdale & Page and Phillips Fox, which should weather the vagaries of investment flows up to and after this month's Communist party congress.

But others will begin to find Vietnam increasingly inhospitable. Long-awaited projects are only now beginning to materialise, activity in capital markets is embryonic and predictions of a stock market by the end of 1997 look optimistic.

With the likelihood of significant tax burdens falling on top of already depressed inward investment activity, the Vietnamese are testing commitment to the limit.

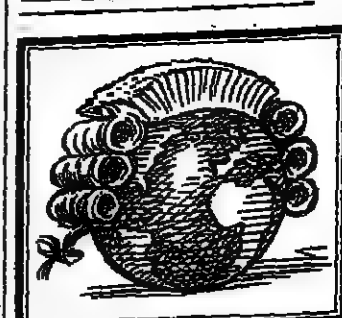
But the big firms, backed by expensive resources, have all committed heavily and will undoubtedly be rewarded by substantial mandates.

As one foreign lawyer commented: "It is our understanding that only those firms with registered branch offices in Vietnam will be allowed to bid for work from Vietnamese companies. The justice ministry appears to be making it difficult to do Vietnam-related work if you do not have an office here. They are basically repaying commitment."

Mr Mark Fraser, Freshfields' representative in Ho Chi Minh City, concludes: "I believe there will be a period during which many firms here will not be making significant amounts of money because of the level of work coming in and the fact that the big projects are only just starting to trickle through."

The author is an editor of the Asia Pacific Legal 500, a directory of law firms to be published in July.

## LEGAL BRIEFS



## Barristers launch free service for deserving cases

The Bar is to offer a new free service to the public. Launching the Bar Pro Bono Unit last week, Mr Peter Goldsmith, QC, former Bar chairman, said the aim was to provide legal services in specific cases where justice would otherwise be denied.

The Pro Bono Unit will hold a register of barristers willing to offer up to three days of their time to deserving cases in any field of law. So far more than 300 barristers have offered their names for the register.

Mr Goldsmith said: "This scheme is no substitute for a properly funded legal aid system. But it is a responsible reaction to barristers' concern about the numbers of people who slip through the legal aid net and I believe the unit will make a real contribution to tackling specific and acute instances of injustice."

## Shipping office

Stephen Harwood, the City law firm, is to open an office in Piraeus, Greece, in the autumn. In the short term the office will concentrate on offering shipping advice, particularly in the area of ship finance.

## Copying move

The Copyright Licensing Agency, which licenses photocopying by government, educational establishments and businesses, is to target the chemical industry in the latest move in its battle against illegal copying. Its campaign is backed up by the threat of legal action against businesses guilty of copyright theft. So far the agency has taken successful legal action against a number of organisations and companies including Morgan Stanley, Manchester City Council and Fournier Pharmaceuticals.

## BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Melanie Miles 0171 873 3349

Fax 0171 873 3064

Karl Loynton 0171 873 4874

## DIGITAL PUBLISHING TECHNOLOGY

This well established company is growing fast - over 40% pa for the last two years with profit before owners' drawings of £110,000 in 1995. It provides a variety of services to digital publishing technology vendors and users: publishes technology reports, and organises conferences.

The potential to expand all three operations is considerable - both in the UK and overseas. An investment of circa £100,000 is required to develop these projects. A publishing or IT professional also wishing to work in the business would be particularly welcome.

Replies to Box B4592, Financial Times, One Southwark Bridge, London SE1 9HL

## BROWN FINANCIAL ADVISERS LTD

Require personal financial advisers. Full training given along with initial leads. Confident self starter. OTE Stg 35,000. Commission package.

Full CV: Tucholsky Strasse 10, 60596 Frankfurt, Germany. Fax 0049 69 61 4021

E-mail 100740 3255@COMPUSERVE.COM

## MULTIMEDIA VISION

We are a creative multimedia design company. We produce top-of-the-range interactive programmes, which bring the production values of television to the PC.

We have advanced production resources supported by a talented creative team, and a good track record.

Our goal is to capitalise on the huge potential of our multimedia capabilities in this expanding market.

We are looking for an organisation or individual with drive and financial strength to fuel rapid growth and to share our success.

If you could help make our vision a reality.

Write to: Box B4595, Financial Times, One Southwark Bridge, London SE1 9HL

## INTERNATIONAL PUBLISHING

High-value publishing products (market reports, technology surveys, management manuals etc.) required by international mail order publisher. Agency/UV/acquisition.

Write to: Box B4588, Financial Times, One Southwark Bridge, London SE1 9HL

## ENID BLYTON'S "FAMOUS FIVE"

A new musical version for a tour of No.1 theatre in Autumn 1996, which may achieve a West End transfer.

## Will 'Five' get you ten?

For details of how to invest in this production, please contact Denise Bell, King's Head Theatre, 115 Upper Street, London N1 1ON. Tel: 0171 226 8561

Investment in the theatre is highly speculative. This advertisement has been approved under The Financial Services Act 1986 by a firm regulated in the conduct of investment business by The Law Society.

## BUSINESSES WANTED

We

## - A SWISS ENTERPRISE -

doing business in the service sector, are looking for a company in GB acting as intermediary for personnel on a temporary employment basis for the purpose of acquisition. Brokers welcome!

Write to: Box B4591, Financial Times, One Southwark Bridge, London SE1 9HL

## OFFICE EQUIPMENT

## GENUINE LIQUIDATED STOCKS

Carpet Tiles/offices Furniture/Partitioning/Telephone Systems. Complete fit outs undertaken from bankrupt stocks and components by building and manufacturing company with joinery factory. Massive quantities of timber Oak, Cherry, Maple etc. For reception tables, shelving: stunning high spec carpet tiles, SDX telephones, double glazed partitioning with blinds.

UNBEATABLE PRICES.

Tel: 0171 336 8444

## OFFICE FURNITURE

Due to city bank order postponement we have a large quantity of quality executive and system ranges - conferences and receptions. Large choice of veneers: (Walnut, Rosewood, Ash etc.)

with discount of up to 40% from R.R.P.

London Showroom for viewing. Please contact

LINEABURO LTD Tel: 01992 604530. FREEPHONE: 0500 821565

## OFFICE FURNITURE GIVEAWAY

650 boxed quality double pedestal walnut desks £150  
80 boxed quality executive chairs high back £95  
Timbercupboards light oak with finishings £110  
80 boxed top range board tables various sizes. Many other items warehouse waiting to be sold.

Tel: 0171 336 6444

## BUSINESS SERVICES

## TAX CONSULTING COMPANY

in Frankfurt/M. offers payroll-processing for foreign companies operating in Germany. For details contact: Fax: +49-69-96 36 09 15

## CALL USA

ONLY 10p/Min. Savings on Country Worldwide. INSTANT CONNECTION. 01734 569 123. (International)

YOUR ADDRESS IN NEW YORK from \$1 a day. Toll-Free/Order Taking & more. Tel: 212-9728177 Fax: 212 9728927. Internet Email: info@nyoffice.com. http://www.nyoffice.com

HARLEY STREET BUSINESS CENTRE: fully serviced offices, boardroom, all secretarial services, business address with free telephone, message holding and mail handling. Please phone 0171 873 5525.

## To Advertise Your Legal Notices

Please contact

Karl Loynton on

Tel: +44 0171 873 3308

Fax: +44 0171 873 3064

شركة من الامارات



## TECHNOLOGY

Three hundred and fifty years after Christiaan Huygens first spotted Saturn's primitive moon through his primitive telescope, the European Space Agency's Huygens probe will begin its fiery descent through Titan's dense, orange haze of an atmosphere.

On or about November 27, 2004, parachutes will slow the probe from a speed of Mach 20 at the outer edge of Titan's atmosphere to almost the velocity of an apple falling from a tree. Whether the \$350m (€220m) probe splashes into a global ocean of liquid methane or hits dry ice, it should function for at least three minutes after impact.

By then, however, its main task should have been done. Beginning at 180km altitude, seven years after next year's planned launch, the probe is scheduled to transmit scientific data for 15 minutes. By contrast, NASA's Jupiter probe radioed data for only 58 minutes before crashing into the solar system's biggest planet earlier this year.

"We could have had a five-hour descent," says Hamid Hassan, the Huygens project manager, based at ESTEC, the European Space Research and Technology Centre, in Noordwijk in the Netherlands. "But the writer which overflies has a limit because of the geometry [of the orbiter's radio in relation to the probe] and a five-hour battery would take all the payload."

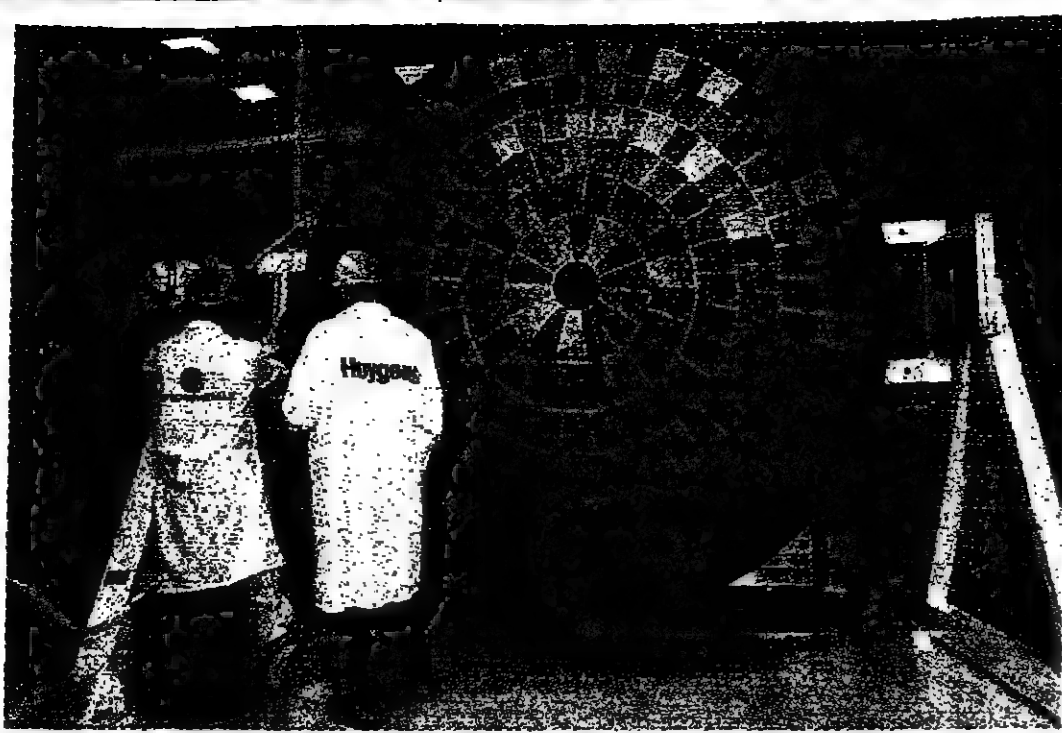
As part of the European contribution to the NASA/ESA Cassini mission to Saturn, the 343kg circular probe will be fitted to the Cassini spacecraft in March 1997 for launch from Cape Canaveral the following October.

The payload includes six experiments for physical and chemical atmospheric profiles of temperature, pressure, winds, turbulence, and molecular makeup. Downward- and sideways-looking imagers to examine the atmosphere during the probe's descent, and a package for study of the surface. This includes an acoustic radar which will work as a sonar-like sensor in case landing occurs on a liquid surface.

Daniel Gautier first came up with the Huygens probe idea while a co-investigator on NASA's 1977 Voyager One interplanetary mission. "I was intrigued by Titan when I saw Voyager's first picture of it and had the idea that the next mission should be there," says Gautier, now the research director at Paris Observatory-Mesure. "So, in 1982, I answered ESA's call for new missions."

With a diameter of 5,140km, Titan is bigger than Earth's moon, Mercury, or Pluto, and has a mainly nitrogen and methane atmosphere several hundred kilometres thick.

"At minus 180°C, it is too cold for life as we know it to evolve, and there is no water," says Jean-Pierre



Global mission: Scientists prepare to carry out centrifugal tests on the Huygens probe that will descend to Titan

## Trip to Titan

Bruce Dorminey on the European Space Agency's first attempt at entering an extraterrestrial atmosphere

Lebreton, Huygens's project scientist. "Yet Titan will help us better understand chemistry on Earth 400 years ago, before life began."

Observations made by the Hubble telescope rule out a global ocean but do suggest Titan has mountains 10km high. Also, it has large methane reservoirs, either from lakes or from sources underground.

"The main objective is to measure the composition of the atmosphere," says Gautier. "In order to detect new organic molecules and determine the deuterium [the isotope of hydrogen] in the methane on Titan."

That will tell researchers whether Titan's atmosphere came from passing comets or its interior. Gautier believes the atmosphere came from the interior, meaning that Titan must have volcanoes to replenish the methane which otherwise would have been dissipated by radiation.

Huygens is ESA's first attempt at entering an extraterrestrial atmosphere. The agency chose France's

technical aspects were tougher than expected because of the heat shield's demanding requirements. The newly designed silicon-tile shield will be built to withstand up to 2,000°C during the probe's atmospheric braking manoeuvres, double the expected temperatures on atmospheric entry.

The leeway is necessary because of uncertainty about Titan's exact atmospheric makeup. Yet, regardless of outside temperatures, the on-board experiments will have a range of 10°C. Once the probe separates from the Cassini orbiter, it cannot be influenced by any radio signal from Earth, as signals for the 1.5km trip will take 80 minutes each way.

Hassan says: "The last command to separate is it. The probe operates on an electrical alarm activation system composed of three watches. And like all our components, the watches are radiation-hardened and redundant [fail-safe]."

A pyrotechnical firing mechanism, similar to plastic explosive, cuts the bolts to release the probe's heat shield and back cover, causing the first parachute to come into play. "There is the drogue (or pilot)

chute, the main chute and then the stabiliser chute with which we descend to the surface," says Hassan.

"The whole thing flows with the wind although we do have a target area. There are gusts and we've designed for that. We tested the chutes in Sweden and when it landed there on snow, it was still working."

All data will be uploaded to the Cassini orbiter's solid-state recorder, a recorder with no moving parts much like a computer memory chip. From there the data can be sent back to Earth in an hour or so, at about the speed of a normal fax machine.

If there is a magnetospheric disturbance around Earth, the data will simply be downloaded from the orbiter on its next pass within radio range of NASA's ground-based Deep Space (Receiving) Network.

The main phase of the mission is the descent, says Lebreton. "So after it touches the ground, everything else is a bonus." It is a bonus that can come in less than a second, during which the probe will do a sophisticated surface analysis of the local atmosphere. And that's enough to keep theorists busy for years.

## Tough times ahead for ceramics

Tom Mead looks at a new alumina that can withstand extremely high pressures and sudden shocks

It is a matter of legend that in 1947 a UFO crashed near Roswell, New Mexico. Ceramic-like material said to have been collected at the crash site could withstand sledge-hammer blows and cutting torches.

Now researchers at Michigan Technological University (MTU) have developed a ceramic that may rival the toughness of the supposedly extraterrestrial substance. Indeed, the properties of MTU's terrestrial high-strength alumina oxide material appear ready to overshadow the legend.

Traditional ceramic material - the stuff of coffee cups, telephone-pole insulators and ballet figurines - exhibits several interesting characteristics. It is easily worked into complex shapes, it is electrically insulating and it can withstand extremely high temperatures without deforming or crumbling.

But it is very brittle and, because cracks will propagate catastrophically, has low resistance to shocks or sudden impacts. That combination of characteristics makes traditional ceramics simultaneously highly desirable and yet quite unusable in a number of applications.

At MTU, William Fredenborg and doctoral student Jim Staehler used a proprietary mix of time, temperature and pressure to form a white, chalky-colored, 2in diameter, 4in thick disc of high-strength alumina - a refined cousin of the material used to make a coffee cup.

It was subjected to the usual array of laboratory tests used to determine the properties of engineering materials. But, when tested for crash (minial impact compressive strength), and sudden-impact strength, the conventional test results reported a material with quite unconventional properties. "We couldn't fracture it," says Fredenborg.

When the disc was subjected to a pressure exerting a crushing force that should have turned it to dust, the press reached its own limit before the alumina.

In the time-honoured tradition of science, a more powerful press

was then used. When this subjected the alumina to 50 per cent more quasi-static (ever-increasing) pressure than had ever been withstood by any alumina, the disc fractured at well over 800,000lb of pressure per square inch (PSI).

"There was nothing else comparable," concludes Fredenborg. Such concentrated pressure can be visualised as the weight of a 200-car stack of 4,000lb cars exerted on the face of a wristwatch. The test disc was so resilient that the researchers had to protect the working faces of the press with sacrificial plates made of tungsten carbide - one of the highest compressive strength materials available. Even the plates failed before the alumina.

In addition to surviving

energy reaches the edges of the impacted material, it has nowhere else to go, and so tends to exert a massive stretching or ripping tension on the interior of the material.

The new material, on which MTU owns two US patents, has about twice the dynamic tensile strength of conventional ceramics. That may lead to its first application as armour on military tanks - interest has been expressed by the UK, Sweden and Germany for tank armour, as well as by the US Army Tank Command.

The material is also 30 per cent tougher than traditional ceramics in that it can absorb and withstand more energy without failing, even in the presence of internal flaws which generally make materials more likely to fail. Pound for pound it is twice as strong as steel in compression. Finally, up to a certain point, as impact strain increases, so does its strength.

Potential applications capitalising on its high strength and high temperature resistance include use in ceramic cutting tools, ceramic pistons, engine components and as a bioceramic - a smooth ceramic that can be used inside the human body.

As for other future applications, Fredenborg says: "The one that looks very exciting at the moment is microwave transmission. If indeed we can show that our material has the right electrical properties, such that it would provide an advantage over current ceramics for microwave transmission, it could have the same impact on that industry that optical fibres did for the transmission of light."

"You send light down an optical fibre, and the beauty of it is you get all the light out at the far end that you put in at the beginning; you experience virtually no loss. Similarly, when you send a microwave through a ceramic wave guide you want to be able to get all of it out at the other end."

"This material has the potential to provide that kind of pure, zero-loss transmissivity, an ability current ceramics cannot provide."

The material is tougher than traditional ceramics and can absorb and withstand more energy without failing

extremely high pressures applied relatively slowly, the improved material also withstands sudden-impact stress better than any alumina tested. If the 800,000lb PSI is applied in a fraction of a second, the material's impact compressive fracture strength increases to more than 1.5m lb per square inch. From an applications point of view, the ability to withstand a sudden shock is related to its dynamic tensile strength. A material with high tensile strength has a high resistance to tension forces, which tend to tear it apart.

The new alumina exhibits that characteristic, which gives it the ability to withstand a sudden-impact stress. When the object (for example, an artillery shell) delivering the sudden-shock impacts, its energy is transferred to the impacted surface and radiates outward. When the

## BUSINESSES FOR SALE

Claire Broughton 0171 873 3234

Fax 0171 873 3064

Lesley Sumner 0171 873 3308

### Strand Libraries Limited

(In Administration)

The Joint Administrators invite enquiries for the sale of the restructured greeting card retailing business of the above company.

- Retailer of greeting cards and gifts from 78 household premises, predominantly located in the Midlands and North of England, Scotland and Northern Ireland.
- Historic annual turnover of approximately £25 million attributable to the 78 stores.
- Leasehold head office and central warehouse situated in Sheffield.
- Approximately 800 employees.

Indications of serious interest should be sent in writing to John Hill, Arthur Andersen, Abbotts House, Abbey Street, Reading RG1 3BD.

ARTHUR ANDERSEN

ARTHUR ANDERSEN & CO. SC

Arthur Andersen is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

### PROFITABLE SKI CHALET BUSINESS FOR SALE

CHAMONIX, FRANCE

At foot of Mont-Blanc on own ski run, with customer base and excellent summer income opportunities.

40 bed ski chalet arranged into 6 separate chalets with private facilities plus 1 main chalet with large dining area, commercial kitchen, bar etc.

Available with managers if required.

Asking price: £900,000 French Francs

Write: Ref: 0143, 35 South Park Road, London SW19 8RR

### SMART CARD COMPANY

Seeks merger or potential buyer 5 years research & development currently servicing customers in UK & Europe with loyalty building & cash replacement solutions.

Write to The Alban Group 19 Bolton Street London W1Y 7PA

### CYPRUS

Mobile Home Sales & Leasing Business. Presently operating from the UK with Cyprus sales office. Excellent potential for "hands on" owner operator.

Price £145,000

Write to Box 3437, Financial Times, One Southwark Bridge, London SE1 9HL

### R P S PRINTING & SERVICE SUPPLIES LTD

1/a Wolverhampton Labels Company & Modern Photo Labs (In Administration)

The Administrator, Douglas MacDonald offers for sale the business and assets of the above company. Key features include:

- Modern Press & Graphic Design Facility
- Variable Information Label Capacity
- Full Finishing Facility
- Premises in Midland Location

For further information quote Wolves/CS

The Macdonald Partnership, Martin House, 26-30 Old Church Street, London SW3 5BY Tel: 0171-351-7200 Fax: 0171-351-4300

### NHS SPECIALIST COMMUNICATIONS AGENCY

- SALE OR DEVELOPMENT SITUATION
- 1995 TURNOVER FCST £800K - LONDON BASED
- SEEKING STRATEGIC MERGER FOR GROWTH

Write to Box 3438, Financial Times, One Southwark Bridge, London SE1 9HL

### Shopfitting Refrigeration

North West

Turnover approx £1m  
Modern Profitable  
Well Established  
Growth Potential  
Freehold Property

For further information please contact:

Philip Travis  
The Michaels Partnership  
(0161) 899 2999

### UNIQUE BABY PRODUCTS BUSINESS FOR SALE

UK/Europe rights to new patented electronic crib. The unique system is new born to sleep - it really works! Already successfully received in North America stores and hospitals.

Generate income for owner's sale. Managing Director willing to stay. Write to Box 3439, Financial Times, One Southwark Bridge, London SE1 9HL

### OPPORTUNITY IN SOUTH AFRICA

200 acre farm, located near Uitenhage in the Northern Cape, producing export grapes. Fully equipped with all necessary equipment and infrastructure. Price R4.5 million. For full details write to Box No 3440, Financial Times, One Southwark Bridge, London SE1 9HL. Only principals will be considered.

### ELEVATOR MANUFACTURER

AVAILABLE FOR ACQUISITION  
Mfg. specialized elevators for industrial plants. In-house engineering. 30% net sales. Proprietary product, patent pending. Ltd. competition. Divestment. Low capital investment. New-Union, Midwest. Sales \$3.5MM; equity \$1.1MM. Pat. Fee USA 316-683-3466 Client # 106182.

### BUSINESS FOR SALE

Engineering Company  
West Midlands  
T/O £4m Profitable  
Freehold Premises  
Retirement

Write to Box 3441, Financial Times, One Southwark Bridge, London SE1 9HL

### USA, including FLORIDA: Holiday Homes and other Businesses for sale

Write to Box 3442, Financial Times, One Southwark Bridge, London SE1 9HL

### Meat processing plant

Situated at Newark, Nottinghamshire

The Joint Administrators DK Dutton and RF Atkinson offer for sale the assets of:

Newark & District Butchers Association (Trading) Co Ltd.

Modern purpose built factory of 10,215 sq ft built in 1992, situated on A1

Fully equipped and temperature controlled

Scalable to handle all species

EU licensed and approved by Intervention Board and Republic of South Africa

Suits any application storage/distribution

All in excellent condition and ready to work

For further information please contact:

IBDO  
IBDO 300 Bay Street  
London EC4A 3DF  
Tel: 01753 959 988  
Fax: 01753 959 988

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

IBDO 300 Bay Street  
Corporate Recovery and Insolvency

### Joint administrative receivers of Dwellglen Limited t/a BIG TREE FIRE SURROUNDS offer for sale the business and assets

£3.2 million turnover for 1995

Blue chip customers

CNC production facility

100 employees as at May 1996

28,000 square foot leased premises

Enquiries to John Aye of Ernst & Young, Talbot Chambers, 2-6 North Church Street, Sheffield, S12DN.

Telephone: 0114 275 2929

Facsimile: 0114 2754572

ERNST & YOUNG

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International and is authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

ERNST & YOUNG

مكتبة الاجل



## ARTS

# The master of sublime despair

If Giacometti is one of the great figures of Modern Art, he is also one of the most singular. Developing as a sculptor within the common preoccupations of expressionism and surrealism between the wars, he became ever more particular and idiosyncratic in his work as he became fixed upon the irreducible image and presence of the human figure. He founded no school and had no followers. Yet still, 50 years after his death, he is among the most widely known of modern artists, his spindly figures with their bleak, frontal gaze and their distressed, fraught flesh, the very image of the troubled and alienated modern psyche.

For such an artist, any retrospective, rather than fix upon particular shifts and diversions over a full career, will confirm instead the insistent, all but neurotic narrowing of interest to focus at last upon the final, essential theme. But this latest, exemplary show at Edinburgh does more than that, for by the clear chronology of its arrangement, and the sympathetic mixing of the painting with the sculpture, it goes further than any show of Giacometti that I can remember in showing him not as painter nor sculptor, nor indeed as draftsman, but as the truly integrated artist he was.

Sculpture may have been his dominant medium, but painting and drawing always served the same essential preoccupations no less seriously. If there are differences to point between them, they are differences of emphasis and attention consequent upon the nature of each particular medium. They do not call into question his fundamental consistency as an artist.

The work stands all of a piece, not only laterally across his practice of the moment, but from first to last. We look at the early portraits, in which

the rich expressionist handling of the paint foreshadows directly the vigorously kneaded clay of the final sculptures. The Brancusi-like simplicity of the early abstract sculptures and near-abstract figures is sustained in the totemic standing figures and *stèle* of the 1950s.

And always there is the near-obsessive concern with space, whether it is the pictorial space of the painter or the actual space of the sculptor. Figure and space are functions of the same existential truth. Of all modern artists, it is Giacometti who has probed,

**William Packer reviews the Giacometti exhibition in Edinburgh**

picked and nagged away at this conundrum.

We find him at it as much in the early faceted and monumental portrait heads of the 1930s, born out of cubism and constructivism, as in the later canvases with their attenuated figures that stare out at us so implacably from the grey mist. There it is in the played images of the surrealist sculpture, in the later figures striding across their city squares, in the paintings of the empty studio, in the figures in their boxes, in their cages, on their plinths and bases.

Sculpture, by its nature, is the more definitive for being actual, made of real stuff standing in real space. With Giacometti's sculpture, the sense is ever of that encompassing space pressing in implacably upon the figure, reducing and compressing it to the point of disappearance into the black hole. With the painting and drawing the sense is

no less desperate, but only more tentative as the artist seeks, by his marks and signs, to establish and then invade the non-existent space of the imagination beyond the picture-plane. Painting and drawing were for him an activity of enquiry, the matter only approached, never resolved. It is intimate work, scrappy, perfunctory, informal, uncertain for all the intensity of the scrutiny of the subject. Line over-rides line, change upon change, possibility after possibility, nothing fixed.

The painter can address alike the landscape bounded by infinity and close space of the studio or table-top. The sculptor, by contrast, is confined to his own physical compass. Which in the end is the more real? And in every work of Giacometti, the question is asked only to be left hanging in the air, the image always left off, incomplete. In the sculpture such indecision is only the more decisive - a paradox typical of art. The clay exists, occupies space, holds a form, is what it is. Just so is commitment made to the insoluble problem of the image, accepted and presented just as it is. Giacometti was ever the surrealist, but never one of bizarre associations, psychological games and black humour. Rather, his is the resigned and melancholic surrealism of the human condition, the individual cast quite alone in space and time. His sublime despair is profoundly moving.

Alberto Giacometti (1901-1966): Scottish National Gallery of Modern Art, Belford Road, Edinburgh, until September 22; supported by The Stanley Thomas Jones Foundation, The Foundation for Sport and the Arts, The Henry Moore Foundation, Dunard Fund, The Swiss Cultural Fund, Crossair and Pro Helvetica Arts Council of Switzerland.



Figures alone in space and time: 'Buste di Diego', 1949/50, by Giacometti

## Sex Pistols: back on the offensive

Comedian Jeremy Hardy used to crack a joke about having become his father: "Young people's music today, it's not really music, is it? No proper tunes, no words you can sing along to..." And then the punchline: "...In my day we had the Pistols and Buzzcocks." Sunday's Sex Pistols reunion concert in Finsbury Park (heralding a short tour and recorded for a live album) had much the same texture, with a clutch of today's popular beat combos being shown the door by a bunch of middle-aged men who had no right to be remotely as exciting.

Legacy Pop may be pushing 50, but easily outdoes Cliff Richard in the Peter Pan stakes. The godfather of punk delivered a blistering collection of classics from the *Raw Power* and *Lust for Life* eras of the 1970s, interspersed with a few numbers from his current album *Naughty Little Doggie*. He would be a hard act even for the second coming of the Sex Pistols to top, as if recognising as much, whilst the stage was being set up for them the PA system blared out the blandly cheery pop which punk banished from the charts; the Brotherhood of Man, Leo Sayer, even a saintly preserve us - the Bay City Rollers.

Introduced by football hero Stuart Pearce, and bursting through an enormous collage of choice newspaper headlines from the days of outrage, John Lydon slipped gleefully back into his erstwhile persona of Johnny Rotten as the four Pistols launched straight into the most offensive of their old numbers, "Bodies". At the first chord this quartet of men in their 40s ("Fat, 40 and back" chanted Rotten defiantly), who last played together 18 years ago, turned Finsbury Park into one of the biggest mosh-pits in history: a crowd composed more or less equally of those keen to relive their past, those keen to buy into a venture which had last been a going concern in their infancy and

the merely curious, fused into a single seething, roaring mass, albeit one rapidly subsiding into breathlessness.

Diligently suppressing any signs of flash musicianship, drummer Paul Cook, guitarist Steve Jones and original bassist Glen Matlock (sacked from the band in 1977 in favour of the incompetent but iconic Sid Vicious) barely got on with the job of reproducing the *Never Mind the Bollocks* album, a handful of B-sides and the Pistols' revered cover of The Monkeys' ("I'm Not Your) Stepping Stone". The band in their heyday, though, were never this tight.

By the evening was Rotten's. In an obscene plaid jacket topped off with a crown of spiky green hair, he paraded around his home turf like the infernal offspring of a catwalk model and the Child Catcher from *Chitty Chitty Bang Bang*, conducting the raucous massed choir (his own microphone could have failed without anyone noticing), winding the crowd up with lines such as "don't worry, it's only Uncle Johnny and the boys" delivered with Peter Cook-like snidery, and at one point sending a video camera scurrying off the stage with a well aimed kick. It was, as one punter remarked, cabaret; a travesty of the original punk ethic, it was merely a big, brash, nostalgic ritual... but the pantomime-stroppy energy and the unholy row sent thousands of grown adults into frenzies of ungainly pogoing. The Sex Pistols are no longer the only game in town, but they are still among the most boorishly enjoyable.

**Ian Shuttleworth**

The Sex Pistols play (with varying support bills) Glasgow on July 16, Belfast (July 17), Dublin (July 18) and the Phoenix Festival (July 21). The album *Filthy Lucre Live* is released on July 25.

Opera/Andrew Clark

## A classic Arabella

The dream of meeting "der Richtige" (Mr Right), the fulfilment of that dream in the fairy-tale world of imperial Vienna, are the stuff of *Arabella* - but without the right leading lady, the opera has no more substance than a blob of whipped cream. So the arrival of Miss Right, in the shape of the Canadian soprano, Adrienne Piezonka, is a cause for rejoicing at Glyndebourne, where she provides a gracious centrepiece for the first Strauss production in the new theatre. In her second summer on the Sussex Downs (she sang Donna Elvira last year), Piezonka offers a fully-formed portrait of Arabella, which puts her in a distinguished line of postwar interpreters.

From her first entrance she quietly dominates the stage, with none of the blandness that can creep into one of Strauss's more insipid heroines. Piezonka has the advantage of height and impeccable carriage, to which she adds femininity and calm self-awareness. This Arabella knows her

mission in life - she is no flirt - and has the intelligence to keep her cool when everyone else is losing theirs.

Above all, Piezonka is a natural Strauss soprano. With its plummy richness, ecstatic top and all-embracing purity, the voice sits easily on the part, and has no problem projecting above the orchestra. The single factor is at work the moment she begins her preamble to the opening duet, and she knows how to caress her lines in the most captivating way. Piezonka does not put a foot wrong the entire evening.

With the possible exception of Alison Hagley's Zdenka, who looks credibly boyish but sings with less than swallow-like ease, Glyndebourne has assembled a marvellous cast for this revival of John Cox's much loved 1984 production. Building on his success as Covent Garden's Mendryka earlier this year, Wolfgang Brendel presents a more subtle and honest without a trace of coarseness, and sings with sim-

ilar taste. Ardur Korn's vintage Waldner is paired with an Adelaide who could well be on HRT, so easily does Anne Howells justify the amorous attention of younger men. And Inger Dam-Jensen offers a scene-stealing cameo as the Cabbie's mascot.

Dietrich Bernet conducts with the clarity and refinement of a born Straussian, so that there is no mistaking the score's mercurial currents, baroque splendour and Viennese gaiety. He knows just when to relax the tempo, expand the phrasing and shade dynamics, and the London Philharmonic follows him all the way. Cox's production loses nothing in its transfer to the bigger stage: the sets are as handsome as ever, the comedy just as fresh, and Cox gives younger producers a textbook example of how to compose each scene.

This is a classic Arabella, classic Strauss and classic Glyndebourne.

Revival sponsored by Private Bank and Trust Company Ltd.

Barclays New Stages/Sophie Constant

## One man and the world

The small black box that is the Royal Court's Theatre Upstairs - venue for the more compact shows in the Barclays New Stages festival - does not readily suggest potential for transformation. Not that this has prevented the first two Upstairs productions in this year's festival from playing extravagant mischief with the theatre's restrictive dimensions.

In his solo show, *A Large Attendance in the Antechamber*, Brian Lipson addresses his audience from within a cubicle-sized reproduction of a Victorian study - supposedly that of Francis Gaulton, founding father of Eugenics. The cubicle, no wider than the desk which fronts it, is heavy with paraphernalia and period detail: a ceiling rose, oil lamps and, of course, books.

As Gaulton, or rather, as Gaulton knowingly resurrected ("I was alive for 89 years, I've been dead for 84... things could change"), Lipson holds forth on an incongruous array of topics: the measure of fidget; how to collect "vital statistics"

from a distance; and scientific mastery over the afternoon brew. An eccentric intellectual operating within his own bizarre matrix of views, theories, concepts and formulae, Gaulton switches between unrelated subjects in an astonishing display of logic-chopping whereby he not only articulates tangential thoughts but expands them into a series of parallel ideas.

Some of these ideas - like the composite portrait of three sisters, designed to produce the more pleasing image of a fourth sister - reveal a man fascinated by photographic experimentation and delusion, and are harmless. Others - like the base chart for a system of Eugenics (a low level reproduction, (ii) reward good reproduction, (iii) no charity - are decidedly sinister. Lipson's Gaulton declares that his "only interest in this resurrection is to discover the fate of Eugenics", at which point the performer wisely elects to kill him off again. Lipson does not so much inhabit Gaulton's ghost as become possessed by a man who was "widely vilified as a

heretic and a scoundrel".

In contrast to this elaborate miniature, *Ocean of Storms*, devised and performed by the Birmingham-based Stan's Cafe, is a journey into the void. Two women, Sarah Dawson and Amanda Hadjinge, are stranded in outer space. Darkness surrounds them, with an illuminated Chinese lantern globe a visual reminder of earth. In multiple fragments of characterisation, the women are momentarily the same people whose conversations they eavesdrop upon. A succession of voices break into the unknown orbit, monologues are abruptly truncated or fizzle out. These transient reassurances of human life are seized, dropped, lost and families are suddenly seen anew. Whereas Lipson's show focuses on one man, *Ocean of Storms*, is a meditation on an entire world which has been left behind: it enlarges the theatre space as magically as Lipson's Gaulton compresses it.

The Barclays New Stages festival runs until July 6 (0171-730 1745).



Alastair Muir

Adrienne Piezonka: a natural Strauss soprano

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**DANCE**  
Het Muziektheater  
Tel: 31-20-5518117  
● Eldos: Telos: a choreography by William Forsythe to music by Williams and Schoenberg, performed by the Ballet Frankfurt. Part of the Holland Festival; 8.15pm; Jun 27, 28, 29  
**EXHIBITION**  
Rijksmuseum Tel: 31-20-6732121  
● South Wing: after three years of renovation, the museum's South Wing is open to the public again. Displays of 18th and 19th-century paintings, Asian art, costumes and textiles are on view in 16 new rooms; to Sep 22  
Stedelijk Museum  
Tel: 31-20-5732911  
● Under Capricorn: this exhibition focuses on artists' views on life in a world which seems to be getting smaller all the time as a result of modern (communication) techniques. A similar exhibition is held simultaneously in the Wellington Art Gallery in Wellington, New Zealand. The display features works by

approximately 20 artists; from Jun 28 to Aug 25

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Staatskapelle Berlin: with conductor Carlo Maria Giulini perform works by R. Schumann and Brahms; 8pm; Jun 26, 27  
**DANCE**  
Staatsoper unter den Linden  
Tel: 49-30-2062861  
● Le Concours: a choreography by Maurice Béjart to music by Le Bars, performed by the Staatsoperballett. Soloists include Siepert, Stolz-Franke, Schroeder and Neary; 8pm; Jun 25, 26  
**OPERA**  
Komische Oper Tel: 49-30-202800  
● Die Entführung aus dem Serail: performed by the Komische Oper. Soloists include Heinrich, Korovina, Röhmann and Conrad; 7pm; Jun 26

### GLASGOW

**CONCERT**  
Glasgow Royal Concert Hall  
Tel: 44-141-3326633  
● The Royal Scottish National Orchestra: with conductor Bramwell Tovey perform works by J. Strauss, E. Strauss, Lehár and Suppé; 7.30pm; Jun 26

### LONDON

**CONCERT**  
Barbican Hall Tel: 44-171-6394141  
● London Symphony Orchestra: with conductor John T. Williams perform music from the film "JFK".

"Superman" and "Close Encounters of the Third Kind"; 7.30pm; Jun 28

### NEW YORK

**CONCERT**  
Avery Fisher Hall  
Tel: 1-212-675-5030  
● Viva Brasil: Zizi Possi and Paulinho da Viola perform Brazilian music; 8pm; Jun 28, 29  
**EXHIBITION**  
The Metropolitan Museum of Art Tel: 1-212-679-3500  
● Modern Glass as Art: this exhibition, selected from the Metropolitan's collection of 20th-century architecture and design, explores glass as a medium for contemporary art and includes works made by a variety of techniques; to Oct 8  
The Pierpont Morgan Library  
Tel: 1-212-685-0008  
● Documenting the Times: Selections from the Archives of the New York Times: exhibition commemorating the centenary of Adolph S. Ochs's purchase of The New York Times. With letters, manuscripts, photographs and early newspapers from The Times' own archives, the exhibition explores Ochs's journalistic mission to make the paper "the model American newspaper"; from Jun 26 to Sep 15

### LOS ANGELES

**EXHIBITION**  
The J. Paul Getty Museum  
Tel: 1-310-459-7611  
● Ten Centuries of French Illumination: an exhibition of 20 manuscripts and single illuminated pages, presenting a survey of French painting in books, from the

9th to the 18th century. It includes richly illuminated books of many kinds, including scripture, liturgical and devotional books and bestiaries; to Jul 7

### SAN FRANCISCO

**EXHIBITION**  
SFMOMA - Museum of Modern Art  
Tel: 1-415-357-4000  
● Cut, Cast, Assemble: Contemporary Sculpture from the Permanent Collection: exhibition of 16 large-scale sculptures from the museum's collection, including works by Alexander Calder, Richard Diebenkorn, Lucian Kroll, Barbara Hepworth, Henry Moore and Louise Nevelson. This exhibition is the first since the opening of the new museum building in which the fifth floor is seen without inside walls, fully revealing the grand sweep of the museum's uppermost space; to Jun 30

### SPOLETO

**FESTIVAL**  
Associazione Festival del Due Mondì Tel: 39-6-3210288  
● Spoleto Festival - Festival del Due Mondì: festival under the direction of Giancarlo Menotti, featuring performances of lyric works, concerts, ballet, plays and films, exhibitions and conferences.

### PARIS

**EXHIBITION**  
Centre Georges Pompidou  
Tel: 33-1-44 78 12 33  
● Gaetano Pesce: a retrospective exhibition devoted to this artist.

featuring furniture, objects and architectural projects; from Jun 26 to Oct 7  
Musée Carnavalet  
Tel: 33-1 42 72 21 13  
● Les Russes à Paris: exhibition focusing on the French view of the Russian community in the 19th century. The exhibits come from Russian and French museum collections and include portraits by Winterhalter, busts by Carpeaux, manuscripts and humorous engravings; to Jun 30

### TOKYO

**CONCERT**  
Suntory Hall Tel: 81-3-35751001  
● Orchestre Symphonique de Montréal: with conductor Charles Dutoit and pianist Minoru Nojima perform works by Glinka, Tchaikovsky and Stravinsky; 7pm; Jun 26

### WASHINGTON

**EXHIBITION**  
National Portrait Gallery  
Tel: 1-202-357-1915  
● 1846: Portrait of the Nation: in celebration of the 150th anniversary of the founding of the Smithsonian Institution, this exhibition describes the political, cultural and social character of America in 1846 by focusing on the leading figures of the time; to Aug 18

The 39th edition of the festival includes Menotti's *The Death of the Bishop of Brindisi*, Handel's *Semele*, Tchaikovsky's *Eugene Onegin* and Squillante's *Spiritus Mundi*, and performances by the Ballet de Nancy et de Lorraine. The festival is concluded on July 14 with a performance of Mahler's Second Symphony on the Piazza Duomo; from Jun 26 to Jul 14

### WORLD SERVICE

BBC for Europe can be received in western Europe on medium wave 646 kHz (463m)

### EUROPEAN CABLE AND SATELLITE BUSINESS TV

(Central European Time)

### MONDAY TO FRIDAY

NBC/Super Channel  
07.00  
FT Business Morning  
10.00  
European Money Wheel  
Nonstop live coverage until 15.00 of European business and the financial markets  
17.30  
Financial Times Business Tonight  
CNBC  
08.30  
Squawk Box  
10.00  
European Money Wheel  
18.00  
Financial Times Business Tonight

Listing compiled and supplied by ArtBass The International Arts Database, Amsterdam, The Netherlands. Copyright 1996. All rights reserved. Tel: 31 20 664 6441



## COMMENT &amp; ANALYSIS

## United across the Internet

Robert Taylor explains why trade unions are planning greater international co-operation

Trade unions around the world are struggling to survive in the increasingly global economy. What limited power and influence they were able to establish after the second world war is being eroded by rising unemployment in the west and attacks on union rights in many developing and industrialised countries.

Their job has also been made much harder in the workplace, with the fashion for employment practices that bypass collective bargaining. And the decline of full-time, permanent jobs in large companies and the growth in part-time work in small enterprises has made organising workers in unions more difficult.

"Organised labour is under attack on a global scale and with an intensity never before experienced in its history," says Mr Bill Jordan, general secretary of the International Confederation of Free Trade Unions (ICFTU). "Unions at national state level are seeing much of what they have achieved being undermined by global financial and industrial decisions."

His organisation, which claims to represent 127m workers in 136 countries, hopes to agree a new strategy to meet the challenges at its triennial conference which starts in Brussels today.

Union leaders are under no illusion that a renewal will be easy. "The basic values of trade unionism, sometimes even the need for unions at all, are being questioned in almost every region and every industry," says Mr David Cockcroft, general secretary of the International Transport Workers' Federation which celebrates its centenary this month.

Unions have always found it hard to co-operate across frontiers. Divisions of language and race - as well as economic and social inequality - make it difficult for them to agree on credible international policies.

"Capital has become global but trade unions remain almost entirely locked in national perspectives. This has to change if unions hope to

win back influence in the realm of economic and social decision-making," says Mr Denis MacShane, the UK Labour MP who once worked for the International Metalworkers' Federation.

Before the collapse of the Soviet Union, politics erected a barrier between those unions that looked to Moscow for leadership and those that rejected communism. The end of the cold war has at least removed that barrier to solidarity for international labour - leading to a more active, if tentative, search for policies to meet the challenge of globalisation.

For example, unions have been campaigning more vociferously for the universal acceptance of core labour standards by countries and global corporations. These would include the right of workers to create and join unions and bargain collectively with employers, together with the abolition of child and indentured labour and an end to discrimination in employment on grounds of gender and race. They have now won the support of the International Labour Organisation and the US and French governments.

A recent campaign by the Foodworkers' International Union (IUFW) helped persuade PepsiCo, the US fast-food and soft drinks giant, Heineken, the Dutch brewery group, and Carlsberg, the Danish brewer, not to invest in Burma as a protest against the harsh

'While workers are organised at world level, they have not so far matched the effective globalisation achieved by capital'

conditions there. And the metalworkers' federation - which helped Polish Solidarity and the nascent South African labour movement in the apartheid era - has taken a leading role in pressing for worker rights in China and South Korea.

In Europe, unions have used European Union law to negotiate the creation of works councils for employees in large transnational companies which they see as the first step towards global consultative forums. The foodworkers' international union has recently signed an agreement with Danone, the French-based food and drinks group, to create a worldwide information and consultation committee for its workers.

"While workers are organised at world level (as indeed are consumers and environmentalists), they have not so far matched the effective globalisation achieved by capital," says Mr Vic Thorpe, general secretary of the Geneva-based ICEM, the new international federation of unions that brings together chemical, energy and general workers with mineworkers.

However, unions are now taking their campaigns against large corporations onto the global stage. For example, the Postal, Telegraph and Telephone International launched an offensive against Sprint, the US long-distance telephone company, after it dismissed Hispanic workers at its San Francisco plant, allegedly for wanting to join a union. When the company later closed the plant, unions in Germany and France put pressure on their national telecom operators to force Sprint to adopt a code on labour standards as a condition for entering an international alliance.

Such action was also used recently against Bridgestone, the Japanese tyre maker, when strikers at its US Firestone subsidiary were replaced by a substitute workforce. Unions in Turkey, Belgium and Japan organised strikes and pickets outside the company's plants in those countries.

Unions are now using new information technologies such as the Internet and e-mail to work together more effectively. This will involve the creation of databanks to provide unions with information on specific global companies not available from other sources. Fast access to information is seen as a way of pursuing more aggressively targeted and selective campaigns against companies or governments that abuse workers or unions.

But Mr Jordan acknowledges this will take time and money and his resources remain limited at present. "If our campaigns are to succeed, the ICFTU must become the communications hub of an international trade union network."

Such developments can succeed only if unions start growing again, however. In most industrialised countries, less than a third of workers are now in unions, while the figure is under 10 per cent in developing nations. This will mean recruiting more vigorously among young workers, women, part-time employees, home-workers and the self-employed as well as those working in small companies where trade unionism has rarely been strong.

Many unions are looking with hope to developments in the US where the AFL-CIO union federation has gained a new vigour under the presidency of Mr John Sweeney, the militant former leader of the Service Employees Union. It has adopted methods used in the freedom drives of the civil rights movement in the early 1960s, with young people sent out in teams across America to recruit new members.

A \$20m fund has been created for a project that Mr Sweeney has described as the "rebuilding of the American labour movement". Similar developments are taking place in Australia and Holland.

Organised labour is trying to come off the defensive in the global economy. But the utopian call of the 1948 Communist Manifesto - "Workers of the world unite" - looks as far away as ever.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 573 5936 (please set fax to 'fax'), e-mailed to [letters.editor@ft.com](mailto:letters.editor@ft.com). Translation may be available for letters written in the main international languages.

## Tedium of immigration service on Eurostar

From Mr A.C.R. Elliott

Sir, Charles Batchelor's recent article on Eurostar, "New light in the tunnel" (June 10), did not cover one important aspect, namely immigration controls. For the most part, immigration officers in the UK carry out passport controls during the journey, swiftly, efficiently and with the minimum of fuss. However, there are some Eurostar services without this facility. This results in a very tedious queue at Waterloo International Terminal, which compares with the queueing time at Heathrow or Gatwick. On June 16, for example, the train from Paris, which arrived at about 13.50, resulted in a 45-minute wait for some passengers at the end of the advertised three-hour journey.

It is Eurostar to compete with the airlines that is one on-board service to which it will surely wish to pay attention, arranging for immigration clearance on all services.

A.C.R. Elliott,  
White Gates,  
12 Islington Road,  
Cobham,  
Surrey KT11 2NG, UK

## Free trade target date essential to remove 'spaghetti bowl' of barriers

From Prof Jagdish Bhagwati, Prof Arvind Panagariya, and others

Sir, Recently the idea that the World Trade Organisation should have a target, such as 2015, to achieve worldwide free trade has been proposed independently by many, among them principally by Martin Wolf in your newspaper. It has been endorsed by Mr Donald Johnston, OECD's secretary general, and by the UK's trade secretary, Ian Lang. There have also been indications of interest in the proposal by Mr Renato Ruggiero, director general, WTO.

As economists deeply interested in the future of the world trading system, and keeping in view the first WTO ministerial in December in Singapore and the opportunity it presents for undertaking a significant initiative on trade, we and a group of economists worldwide would like to lend our support to the idea and to urge the member states of the WTO to make the endorsement of such a WTO target their first priority. Among its advantages, a few are significant.

While consistent with Article 24 of the General Agreement on Tariffs and Trade, there are now so many preferential trade arrangements (PTAs) such as North American Free Trade

Agreement and the European Union's numerous free trade areas with other countries, that a virtual "spaghetti bowl" of cross-cutting preferential trade barriers has arisen, with different duties applying depending on which country the product being imported is assigned to.

We are therefore in danger of reproducing the chaos created by the absence of most favoured nation status during the 1930s, produced then by protectionism but now, ironically, by free-trade intentions. Given the politics that often drive these PTAs, any attempts at reducing their spread do not seem to be likely to succeed. While some of us have indeed suggested reforms in Article 24, and in disciplines such as the use of anti-dumping duties on non-members, as ways of minimising the adverse effects of the preferences that the PTAs inherently imply, the worldwide achievement of free trade appears to be the most effective remedy. The reason is that preferences relative to most duties are seen to be effectively killed at source.

Then again a principal advantage of PTAs, which seems to attract trades-oriented businesses in particular, is that they offer

target dates that will lead on schedule to ultimate free trade, albeit within a limited area. By contrast, the GATT/WTO lurches from one round of multilateral trade negotiation to another, the end of a round never linked for sure to the start of another, as is in fact the case again with the end of the Uruguay Round.

A WTO target would thus cut through this fundamental weakness and simultaneously eliminate multilateralism's chief disadvantage vis-a-vis the inherently discriminatory PTAs, contributing to the current efforts at restoring the primacy of the WTO in the world trading system. It would also set the WTO firmly on to the task of completing the agenda of worldwide free trade, an objective which GATT pursued diligently through successive rounds of multilateral trade negotiations and whose advantages have been demonstrated by nearly half a century of experience.

Jagdish Bhagwati,  
Department of Economics,  
Columbia University,  
New York, NY 10027,  
Arvind Panagariya,  
Centre for International  
Economics,  
University of Maryland,  
Maryland 20742-7211, US

## More than money cements relationships of EU members

From Mr Jerry Zondervan

Sir, I would like to comment on Martin Wolf's article "Thinking the unthinkable" (June 10). Mr Wolf fails to take into account what I see as a very important point - the EU is not only about money; indeed, it would be very sad if it were.

There are many other aspects which are just as important, such as the freedom of people to move, to get to know each other. Mutual understanding is followed by tolerance and maybe

friendship or marriage rather than hostility.

How about education? This was not mentioned even once by Mr Wolf. Programmes such as Erasmus are a creation of a united Europe, as is the "Eurogricht", created to help consumers work out problems in transnational purchases. As before, mutual understanding.

Or again, how about the fact that many people consider themselves as European citizens first, and only then citizens of a certain nation. This is certainly so in my case.

I am first and foremost a European citizen; then I am a Dutch citizen.

I currently live in Switzerland, which is notoriously not part of the EU. The difference in the relationship between, say, Luxembourg and Belgium (no borders, linked currencies, as full a recognition of each other's study titles as of any other EU title), is very marked when compared with Switzerland and its neighbours (full border checks with waste of time and money, currency

completely dissociated, no mutual recognition of studies...). I would say this (which many people in the UK may not like): the EU can live very well without the UK, although it would be a great cultural loss to us all, but can the UK say that it can live without the EU?

I strongly doubt it.  
J.S. Zondervan,  
Via Ponte Vecchio 18,  
6952 Agno,  
Switzerland

## Superpower's supreme test

Tony Jackson on the US economy's position among world leaders

According to a recent report from Britain's Treasury, the US could be overtaken by China as the world's biggest economy by 2015. Quibbles over the date aside, there is some piquancy in the source. With the possible exception of imperial Rome, history's best example of a fallen superpower is Britain itself.

The decline of America is not a new theme, but this seems a perverse time to advance it. The challenge of China, though real enough, is still some way off. In recent years, more than a decade thanks to US economic supremacy have faded away.

In 1988, for instance, two specific threats were identified by the Yale historian Paul Kennedy in his book *The Rise and Fall of the Great Powers* (HarperCollins, 1988). America, he said, was suffering from "imperial overstretch": that is, it was spending more than it could afford on defence. At the same time, its industrial and technological lead was being challenged by Japan.

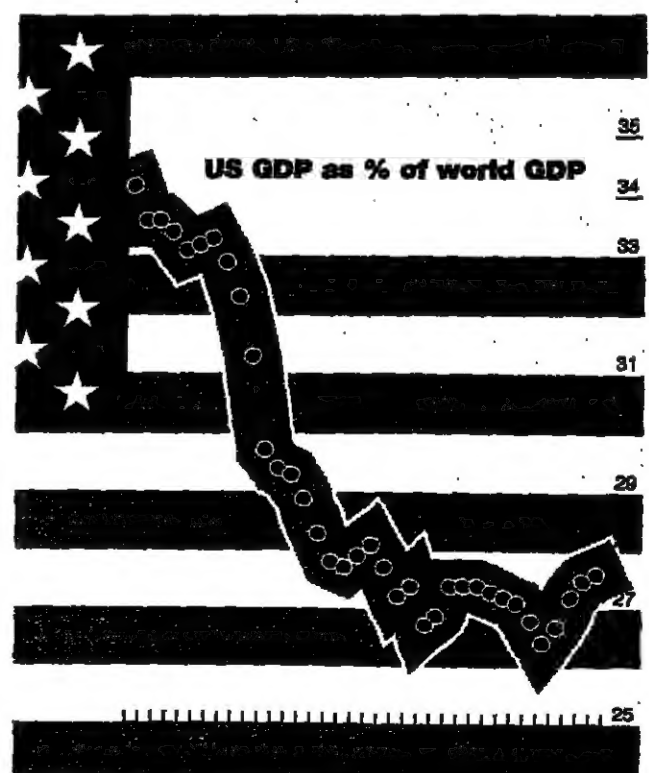
Eight years on, the US defence budget has been slashed, while Japan is in at least temporary eclipse. Above all, America stands over the rubble of communism to the purest exponent of the world's dominant ideology - free-market capitalism.

The question is whether this is merely a temporary reversal of a longer-term decline. History shows that nations can command disproportionate power for remarkable spans of time. It also suggests they cannot do so indefinitely.

In America's case, the disproportion is primarily economic. With under 5 per cent of the world's population, the US produces over a quarter of world output. In the long run, this is not sustainable.

The UK remains the most instructive parallel. It is tempting to think of British supremacy in the 19th century as essentially military, if only because the British often thought so themselves. But at its peak around 1860, Britain's military spending was tiny, at around 2 per cent of gross national product. The real basis of its dominance was economic.

In the 1890s, Britain's share of world output was not far short of America's today. For a small island off the coast of Europe, this was wildly anomalous. The figure today is 4 per cent.



reject the comparison on two grounds. The US population is several times larger than Britain's. Its territory is also much bigger, richer in resources and easier to defend.

That is only partly relevant. Compared to Britain's 2 per cent of world population in the 1890s, America's 5 per cent today is hardly overwhelming. Granted, the US share of the world's educated population is much bigger again; but that was equally true of 19th century Britain.

America's natural resources are a dwindling advantage in an information-based economy. Agriculture makes up just 2 per cent of its output. The US has oil, but so has Russia. As for the undoubted security of America's borders, that has not stopped it occasionally spending beyond its means on defence.

The analogy with Britain can be extended. In today's world economy, America's strongest cards are its near-stranglehold on information technology, and its dominant position

in international finance. In the mid-19th century, Britain had a similar grip on the corresponding technology, steam power. It also dominated world finance. Wall Street now privatises eastern Europe. London then financed railways and roads around the globe from South America to China.

But if American supremacy is to go the way of Britain's, it will not do so all at once. Seen in retrospect, the decline of nations can seem a continuous process. The reality at the time is a stop-go affair, much harder to detect.

As far back as 1929, America's share of world output was not far from its present level. With the onset of the Depression, it fell sharply. It then rocketed again in the second world war, while Europe's plunged. By 1945, America's share of world output peaked at around 40 per cent.

The subsequent decline levelled out around 1980, as shown in the chart (measured in constant dollars, to avoid exchange rate distortions).

Since the early 1980s it seems to have grown again, due partly to the successful restructuring of US industry and the leading back of the Japanese challenge.

That, too, is not without parallel in the British experience. As Paul Kennedy points out, Britain produced a similar response to the industrial challenge of Germany in the years before the first world war: alarm to begin with, then an outburst of effort on education and training, which for a while proved successful.

There is perhaps one encouraging lesson to be drawn: the length of time between the first scent of trouble and its coming to pass. Britain still counted as a great power at the end of the second world war. But the most striking foreboding of its decline, King's poem *Recessional* - "Lo, all our pomp of yesterday/One with Nineveh and Tyre" - was published in *The Times* of London 50 years before, in 1907.

Then again, the world is speeding up. US industrialists will tell you that today they can enjoy the fruits of a new technology for only a few years, where once they could have counted on leadership for decades.

This is particularly true of information technology. In the 19th century, the manufacturing knowledge associated with steam power took a lifetime to master. But software innovators - like mathematicians or chess players - can reach their prime in their early 20s. It may take generations for Silicon Valley to be challenged by Shanghai or Bombay; but the generations may be only five or 10 years long.

As Britain has found, being pushed from the top position is bruising for the ego. It may also put extra strain on social cohesion, which in America's case is a separate issue going far beyond economics. But there is one final source of comfort.

Economic decline can be an entirely relative concept. Average wealth in the UK - as measured by output per head - is still only 25 per cent below the American level. Well over half the world's population survives on less than a 10th of the US figure: some on very much less.

China may or may not become the world's biggest economy. From the viewpoint of most people on the planet, America will remain as stunningly wealthy as ever.

## FT Conference 30 &amp; 31 October 1996

## Speakers will include:

Sir Andrew Large  
Chairman  
The Securities and Investments Board

Mr Iain Lumsden  
Group Finance Director  
The Standard Life Assurance Company

Mr Stephen E White  
Chairman & Chief  
Executive Officer  
MetLife International Holdings, Inc

Professor Steve Jones  
Professor of Genetics  
University College London

Mr Manfred Lautenschlager  
Chief Executive  
MLP AG

Mr Jacques Tulipe  
International Manager  
PREDICA

Mr John Denham MP  
Shadow Minister for Pensions

Mr Stefano Grassi  
Pension Funds Business Manager  
Prime Group

Mr Jack MacNamara  
Chief Underwriter  
Lincoln National

Mr Paul Smee  
Head of Life Insurance  
Association of British Insurers

Ms Pat Rawlins  
Principal  
Tillinghast - Towers Perrin

Mr Peter Mills  
Associate Director  
The Henley Centre

Conference supported by: GEMINI

The Financial Times will be publishing a survey on the European Life Insurance industry to coincide with the conference, to advertise please contact Dominic Good on +44 171 873 4026.

## Who should attend?

- Senior executives from life insurance companies throughout Europe
- Senior executives from banks and other financial organisations involved in this market
- Actuaries
- Reinsurers
- Investors and fund managers
- Industry analysts
- Consultants and brokers

## European Life Insurance

Strategies for Success in a Fast-Changing World

London  
30 & 31 October 1996

## Registration Form FT European Life Insurance Conference

30 & 31 October 1996

Name (Please print clearly) \_\_\_\_\_

First Name \_\_\_\_\_

Surname \_\_\_\_\_

Position \_\_\_\_\_

Company/Organisation \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_

Country \_\_\_\_\_

Postcode \_\_\_\_\_

Tel. \_\_\_\_\_ Fax \_\_\_\_\_

Please complete and return to: FT Conference, Maple House, 143 Tottenham Court Road, London W1P 9LL

## FEES ARE PAYABLE IN ADVANCE

Please reserve one place at the rate of \$281.25 (£75.00 plus VAT at 17.5%)

Please note that as the conference is being held in the UK, all registrants are liable to pay Value Added Tax. A VAT receipt will be sent on payment of the registration fee.

Cheque enclosed made payable to FT Conference

Bank Transfer to: FT Conference, Midland Bank plc, City of London Corporate Office, Account Number 71000005, Sort Code 40 02 50 International, SWIFT Code MIDLGB33 (Please quote delegate name as reference)

Please charge my AMEX/MasterCard/VISA with £ \_\_\_\_\_

Card number: \_\_\_\_\_

Expiry date: \_\_\_\_\_

Signature of Candidate \_\_\_\_\_

On behalf of: \_\_\_\_\_

and be subject to a 25% cancellation fee unless a confirmed delegate is offered. After 30 days, the full registration fee will apply, however substitutions will not be accepted.

104



## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday June 25 1996

## A marriage in haste

Arranging a shotgun wedding between Aerospatiale and Dassault may seem appealing to strategists in the French government, but it is far from clear that a marriage made in haste will lead to a long and fruitful relationship.

From the point of view of a government fearing its aerospace industry is falling behind its international competitors, there are superficial attractions in putting the two companies together. Britain's stake in Airbus is held by its military aircraft maker, British Aerospace, and the same is true of Germany in the shape of Daimler-Benz Aerospace. What could be more natural than creating a French entity which could then negotiate on equal terms with its European partners about joint ventures or even mergers?

To back up its arguments for cohabitation, the government also has plenty of ammunition. Aerospatiale will continue to need state funding for many of its programmes. Dassault, meanwhile, is the envy of the government both for orders of its new Rafale fighter and, crucially, for support in winning export orders. If President Jacques Chirac wants the merger to happen, there is little doubt that he can make it so.

Yet there are good reasons to be concerned about the deal. Dassault and Aerospatiale have little in common: from a business perspective, a merger would neither cut the enlarged company's costs nor add to its capabilities. Worse, Aerospatiale, an organisation badly in need of extensive

restructuring and management reform, seems likely to win control of Dassault, a company which has half an eye on the discipline of the marketplace. The fear must be that the unreconstructed Aerospatiale will overwhelm Dassault.

If all of this were a prelude to an early restructuring of the European aerospace scene, which would put the industry on a more viable footing, that might not matter greatly. But progress remains painfully slow; the external disciplines of foreign management are thus unlikely to be felt in France soon.

France could be using that time to rationalise its aerospace industry as BAe and now Dasa have done. Instead, it has focused on creating an artificial entity in the belief that scale alone is enough to make potential partners pay attention. That may actually be counter-productive if the financial structure and business organisation of a combined Dassault-Aerospatiale is less attractive to potential partners. Europe's aerospace industry would then remain splintered and unable to compete with the US.

France faces important choices which will have ramifications for the rest of the European industry. Its interests, and those of its partners, would be best served by allowing Dassault and Aerospatiale to negotiate with potential partners separately. If it remains intent on this merger, however, it must not create a structure which deters the genuine rationalisation which is still to come.

## Thameside

"Earth has not anything to show more fair," was William Wordsworth's reaction to the "beauty of the morning" as seen from Westminster Bridge in 1802. "Ships, towers, domes, theatres, and temples lie open unto the fields, and to the sky."

Nearly two centuries later, the absence of fields is understandable. Devoid of smog and smoke, the London sky is probably clearer than at any time since the early 19th century. But it is hard to see Wordsworth's heart leaping for joy at the "ships, towers, domes, theatres and temples", not to mention the bridges. Somerset House certainly. Big Ben perhaps. But the National Theatre, the Hayward Gallery, Hungerford Bridge and the Embankment are unlikely candidates for "A site so touching in its majesty". And the view from most other central London vantage points on the Thames is not even as good as that.

Mr John Gummer, the environment secretary, is therefore to be congratulated for attacking "mediocre or insensitive development" on the Thames and making its restoration to the centre of London life a prime planning goal. On its own this riparian planning guidance, issued yesterday, will not transform the riverside. But it acts as a check on insensitive development and an instrument for lifting the sights of borough planners to the potential of Thameside. It may do some good. However, a bigger question

looms. As Paris demonstrated so forcefully with its *grands projets* of the 1980s, a strong governmental lead can work wonders in raising the quality and prestige of city centre development across the board. This requires money up front. But investment funds for prestige London projects are not in short supply since the National Lottery was created in part as a vehicle for glorifying London's elite cultural institutions.

Several large Thameside projects, headed by the Millennium Exhibition and the new Tate gallery at Bankside, have attracted lottery millions or look set to do so. Mr Gummer should regard these as Thames tests.

Behind the Paris *grands projets* stood President Mitterrand and Mayor Chirac. Mr Gummer is trying hard at being Minister for London, but he would not place himself in the same league. London needs a dedicated champion with vision and clout.

The great majority of Londoners believe that the best way to get one is through some form of city-wide elected authority. Last week London First, a promotion group supported by most of the capital's business interests, declared itself in favour of a directly-elected Mayor for London to tackle large strategic questions such as the future of the Thames. It would not be a panacea. But it might do something to improve the view from Westminster Bridge - and perhaps more besides.

## Votes in whales

In the television age, gruesome pictures of killing can sway electorates and attract shoals of politicians ready to snap up easy votes. By providing the pictures, sometimes with lurid commentaries, anti-whaling campaigners have helped to move some governments from a purely pragmatic opposition to whaling to more extreme positions.

Mr Tony Baldry, the UK fisheries minister, is the latest to colour his views on the subject with liberal amounts of green. Yesterday he told the International Whaling Commission's 48th conference in Aberdeen that the UK would oppose the killing of whales even if their numbers recovered enough to allow sustainable harvesting. The UK believed, rather, that whales were an "international resource" to be exploited in non-lethal ways; in other words, for a special form of tourism.

This might seem an attractive proposition: whales are biologically much closer to man than any other creatures of the sea, having not only lungs and, probably, high intelligence. Nevertheless, saving the whales on such grounds is quite a different proposition from subjecting to commercial exploitation on the grounds that they may become extinct. Aside from the logical difficulties of Mr Baldry's position, (should salmon, grouse and stags be exploited in "non-lethal ways"?), it is likely to be counter-productive. The IWC's ban

on whaling since 1986 has been supported by well argued evidence. The numbers of larger whales, such as the blue whales and right whales, were then measured in hundreds. Their recovery will be slow since, unlike fish, which produce a directly-elected Government for London to tackle large strategic questions such as the future of the Thames. It would not be a panacea. But it might do something to improve the view from Westminster Bridge - and perhaps more besides.

The smaller minke whales, now being harvested by Japan and Norway, are more numerous however. Although counting methods are highly uncertain, the population in the North Atlantic might be of the order of 100,000, with perhaps 750,000 in the southern ocean. Against these figures, Norway's catch of 315 whales last year and Japan's total of 440, might appear modest.

Estimates vary as to how many minke whales can be killed while allowing the population to recover. Caution should prevail and the lowest number might still be zero. However, the IWC has to recognise that Norway is likely to continue to break its moratorium, while Japan shows no intention of abandoning the fiction that it needs to send factory ships to the Antarctic for "scientific purposes". By facing this reality, the IWC will have a better chance of controlling catches and ensuring that whales are no longer subjected to unnecessary cruelties, such as death by electric lance. The UK should concentrate on such issues rather than on popular sentiment.



## Out of tune with the times

Sony's decision to invest \$30m in promoting Michael Jackson's latest album has produced disappointing results, says Alice Rawsthorn

It is just a year since the executives of Sony, the global electronics and entertainment group, launched a \$30m gamble on the future of one of their most valuable corporate assets.

The asset was Michael Jackson, now 37, the self-styled "King of Pop" whose 1982 release, *Thriller*, sold an unprecedented 45m copies. The gamble was the marketing campaign to launch *HIStory*, the singer's first album since his career had been thrown into question in 1993 by allegations of child sex abuse.

*HIStory* has sold 11m copies - impressive by the standards of most pop stars but well below previous sales by one of the best-selling pop singers of all time. The scandal thus appears to have had a negative impact on his career, though not a fatal one.

But the sales decline may illustrate more than one star's bruised reputation. It also reflects the fading fortunes of the US and UK singers and groups that have dominated the \$40bn (\$26bn) global music market since the mid-1980s.

Michael Jackson is perhaps the archetypal global superstar having harnessed plastic surgery to erase traces of his original age, gender and ethnicity. And even by the standards of other leading artists his commercial record is extraordinary.

He has been a performer since the age of five, when he and his brothers competed as the Jackson Five in talent contests in their hometown of Gary, Indiana. As a solo artist, he has sold over 100m albums for Sony - a feat matched by few acts other than the Beatles, Elton John and the Rolling Stones.

All record companies need superstars to strengthen their stance in negotiations with retailers and broadcasters. Other Sony artists have achieved global success - Bruce Springsteen and George Michael in the 1980s, Mariah Carey and Celine Dion in the 1990s. But their sales have not matched Michael Jackson's and his value to Sony was reflected in his contract with the company.

Most pop stars receive royalties of less than 15 per cent of their whole-sale record sales after deductions for video production and marketing. As sales rise they can negotiate higher royalties - and a few stars who are successful globally, such as Madonna and George Michael, can demand 20 per cent royalties as well

as contributions towards video and promotional costs.

But when Michael Jackson renegotiated his Sony contract in 1991, he secured an unprecedented 22 per cent royalties. This included \$5m in advance and the company also agreed a \$12m contribution to video costs for each of six albums. His success in the 1980s had played an important role in establishing Sony's music division as one of the "big five" groups which control over 80 per cent of the global market - the others are PolyGram, Warner, EMI and Bertelsmann.

At first, Sony's confidence seemed to pay off when *Dangerous*, his 1992 album, sold 23m copies. However, disaster struck in August 1993 when the Los Angeles police began investigating claims that the singer had sexually abused a 13-year-old boy. The charges were dropped, but only after he reportedly paid \$20m to the boy's family.

The world tour to promote the album was cancelled and Michael Jackson checked into a clinic to be treated for post-traumatic stress. He then began a global game of hide and seek with the press culminating in his secret marriage to Lisa-Marie Presley, daughter of his idol, Elvis.

The singer was already regarded as eccentric. His extensive plastic surgery, spending spree in toy shops and friendship with Bubbles, a chimpanzee, prompted the British tabloids to dub him "Wacko Jacko". But allegations of child sex abuse cast his behaviour in a different light and threatened to destroy his appeal to children - one of his greatest commercial strengths so far as Sony was concerned. Children are an important target in the entertainment market: their spending power - or, rather, their parents' - tends to be higher than that

of the students who follow fashionable acts, such as Oasis, the Britpop band signed to Sony.

Similarly child-oriented stars are likely to clinch lucrative tour sponsorship and product endorsement deals, as Michael Jackson did with the PepsiCo drinks group. Hence a child abuse scandal imperilled one of his chief sources of income.

Sony was willing to gamble that his popularity would survive. The company thus invested \$30m on a marketing campaign to launch *HIStory*, a double album combining a greatest hits package with new material.

The promotion included floating giant Michael Jackson statues on eight European rivers and a heavy investment in publicising the singles taken from the album - with a \$7m contribution towards the cost of making a video to promote *Scream*, the first.

The company also subsidised sales of a cassette version of the second single to be released from the album, *You Are Not Alone*. It was sold in the US for 49 cents, against the standard \$3.49 price of a compact disc single.

Although it became one of the best-selling Michael Jackson singles, with global sales of 2.4m, the deep discounting means Sony is unlikely to make a profit on it. Moreover, the 1995 best-selling single, Coolio's  *Gangsta's Paradise*, sold 2.5m in the US alone.

Sony was willing to swallow losses on the singles - singles rarely make money but can promote the success of an album. But the 11m sales of *HIStory* over the past year are below expectations. And while it has sold strongly in Asia, it performed less well in the

US, where it attained sales of 1.5m by the end of 1995. This compares with the 7m copies of *Cracked Rear View* by Hootie & The Blowfish, the previously obscure Warner group.

Sony claims that sales to children have held up, possibly because their parents did not pass on details of the scandal. However it admits that Michael Jackson has lost popularity among the 15 to 25 age group. For example, when Jarvis Cocker of Pulp, the Britpop act, protested against Michael Jackson's "Christ-like" performance at the Brit awards in February, the gesture found widespread sympathy.

Sales of the album may also have been hampered by the singer's reluctance to conduct the usual round of media interviews after his 1993 scandal and his divorce from Lisa-Marie Presley after two years of marriage. The family of the allegedly abused boy recently issued a writ against him for remarks made during a television interview last June.

"Michael Jackson's down, but not out," says one US label head. "The allegations haven't destroyed his career but they have damaged it."

One consolation for Sony is that other 1980s superstars fared as badly in 1995 - notably Madonna, whose *Bedside Stories* album sold only 1.1m copies. And the company claims *HIStory* is "still in the first stages" and that sales will accelerate this autumn when he starts a world tour.

Previous tours by the singer have fuelled album sales but so far only nine dates have been announced, mostly in eastern Europe and north Africa. Michael Jackson will also perform in Asia but at present he has no plans for concerts in the mature music markets of western

Europe and north America. One problem in organising the tour was raising commercial sponsorship to offset the costs, as former sponsors, including PepsiCo, severed their association with the singer after the 1993 scandal. Sony says his managers are in talks over new deals but so far the only sponsor for the tour is Prince Alwaleed, the wealthy Saudi investor whom the singer has befriended.

In some respects it makes sense for the marketing effort to concentrate on less mature markets such as Asia and Latin America, since sales growth is so high in them. Music Business International, the industry magazine, predicts that North America's share of music sales will fall from 34 per cent to 29 per cent in 2001, while that of Asia (excluding Japan) will rise from 3 per cent to 12 per cent.

Other US stars have already successfully boosted domestic sales by nurturing emerging markets, notably Bon Jovi. PolyGram's rock group which tours relentlessly in Asia. However the profits on sales in emerging markets are often depressed by the intricacies of local distribution systems and the activities of pirates selling bootleg copies of albums.

There are also signs that Asian and Latin American consumers are losing their taste for global superstars. Musical taste has become increasingly nationalistic during the 1990s. The US charts are dominated by Coolio's rap and Hootie's South Carolina bar music; local talent is outselling US and UK artists in Asia and Latin America.

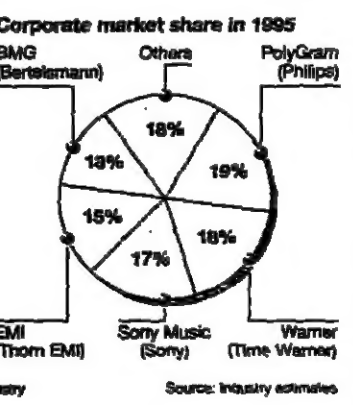
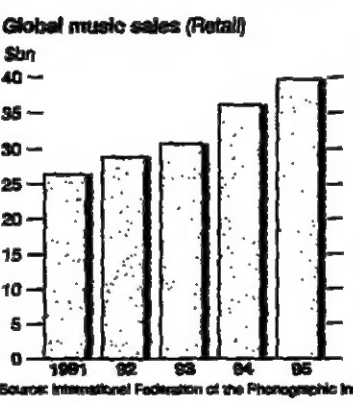
This change in taste is unlikely to affect the balance of power in the industry since the new stars are generally signed to the "big five" western labels. Hong Kong's Jacky Cheung is on PolyGram, for example, and China's Dadawa on Warner. And Sony has already found another crop of chart-toppers which it is now nurturing, including TUBE, the Japanese band, and The Fugees, the US and Haitian hip-hop act.

But the success of these new stars in regional markets does little to help established global superstars sustain their careers. While Sony is signing up new singers in the emerging markets of Asia, Africa and Latin America, Michael Jackson's attempts to restore his popularity look unlikely to succeed in an era when his brand of pop star is going out of style.

Michael Jackson's album sales\*

Album	Year	Sales
Off the Wall	1979	11m
Thriller	1982	45m
Bad	1987	22m
Dangerous	1991	23m
HIStory	1995	11m

\* All disc albums recorded for Sony Music  
Source: Sony Music



## Spanish practices

Spain's new Popular party government may be moving towards a more open economy, but it is not doing much for political tolerance. Staff changes at state organisations don't stop at the top job. In the RTVE broadcasting authority, for instance, they reach deep into the organisation.

Prime minister José María Aznar has evidently not forgiven an uncomfortable TV interview he had during the election campaign in February.

Forbes then had trouble agreeing on an interview for the main candidates, but they finally settled on José Antonio Martínez Soler, a well-known presenter, who had just been sent to New York as Spanish state TV's US correspondent.

Martínez Soler, 49, may now well be kicking himself for a lapse in tact during the Aznar interview, when he referred to the Popular party's old guard as "Jurassic Park".

A former fellow of Harvard University's prestigious Nieman journalism programme, he had also clashed with the previous Socialist administration. Before that, shortly after General Franco's death, as a young magazine editor, he was kidnapped, tortured and subjected to mock execution, after writing an article about the

paramilitary Civil Guard. This time he has merely been sacked from his correspondent's job.

That's progress for you.

## Small beer

Pure genius it wasn't. The Corn stem-smasher, the world's largest retractor for sub-atomic particles, and Europe's main claim to fame in world-class big science, was recently halted for five days - by two empty beer bottles.

The accelerator, a 27km ring under the Franco-Swiss border, where sub-atomic particles are smashed together at close to the speed of light, began to fail for no apparent reason a week ago.

A team which entered the accelerator found the two bottles in a vacuum chamber. Small beer, you might think, but their presence will apparently cost 10 per cent of experimenting time in the next year.

And the beer in question? Heineken. A clear case of life imitating art, as its slogan has it, reaching the parts other beers cannot reach.

## Too compatible

IBM has lost no time trumpeting the deal it's done to distribute StorageTek's big disk drives ("Announcing better-smarter-faster-cheaper ways to safely store all the information

on the planet"). But its ebullience brings a wry smile to those who remember the ding-dong battle the two companies fought in the 1980s.

So fierce was the battle in the hardware market that IBM-compatible disk drives for mainframe computers that Storage Technology (its formal name) ended up in chapter 11 in 1984. It made a successful comeback, but suffered lengthy delays in developing its new range of 6 1/2" size devices.

And now it seems IBM is to become StorageTek's main disk-drive distributor - a sign, to veteran watchers of Big Blue, that the company really has changed. In its new mood of come-all-ye generosity, anything seems possible - reselling computers from those other veterans of the plug-compatible wars, Amdahl and Fujitsu, perhaps?

## Idiomatized view

Now the latest news on the surreptitious but seemingly unstoppable campaign to make German the third official language of the European Union, alongside English and French.

Momka Wulf-Mathies, EU commissioner for regional affairs in Brussels, revealed in testimony to the Bundestag last week that the European Commission has just sent out questionnaires to all central and eastern European countries wishing to join the EU in

English, French and, ja, German.

Once the communist regimes in eastern Europe collapsed in 1989, Russian went the same way as the Red Army. German became more or less a second language in the Czech republic, Poland and Hungary.

So you'd have to be pretty naive to wager a bottle of schnapps on German not being an official language by the time the first group of central European countries join the EU, around 2002.

## Cyberdons to arms

Ireland's wily literary scholars are finding the Internet is mightier than the pen in their battle to save one of the many houses lived in by James Joyce in Dublin.

Developers plan to demolish the house, in the suburb of Drumcondra, and replace it with apartments. The Drumcondra house is one of 17 homes the Joyce family lived in around Dublin, and is famously described in Joyce's *A Portrait of the Artist as a Young Man*.

Since campaigners to save the house put the issue on the Internet, Dublin Corporation has been swamped by irate messages from Joyce scholars round the world. One US academic (quoted by the Irish Times) even said he was ready to "head over to Ireland to start a war" in order to save the house. Another Irish war, brilliant idea, exactly what it needs.

## Financial Times

### 100 years ago

**The Canadian Elections**  
The General Election yesterday, after one of the bitterest campaigns in the history of the Dominion, resulted in the defeat of the Government. This is due mainly to the remarkable change in the province of Quebec, which has returned 17 Conservatives and 47 Liberals, as compared with 31 Conservatives and 34 Liberals in the last Parliament. The results give the Liberals a clear majority of 38. Candidates elected include 83 Conservatives, 119 Liberals, two Patrons of Industry, four Independents and four McCarthyites.

### 50 years ago

**Polish War Debt**  
The Polish-British financial agreement concerning the settlement of Polish war debts in Great Britain was signed at the Foreign Office yesterday. After the signing, the chairman of the National Bank of Poland, Mr. E. Drozniak, said: "My opinion is that this settlement is shaped in terms favourable to both sides. We have already started a discussion concerning a monetary and transport agreement, and I think that in the near future talks concerning a trade agreement should be started."



## LEGAL DEFINITIONS

**aidavit** n. A solemn declaration in writing made by a person under oath, which should be carefully drawn up. See *oath* & *swear*; *oath* (adj) 0171-243 4282.

**Rowe & Maw**  
LAWYERS FOR BUSINESS

## FINANCIAL TIMES

Tuesday June 25 1996



## Israel lifts interest rate to combat 15% inflation

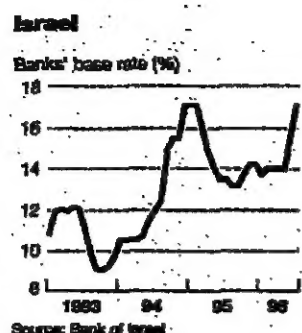
By Yaroslav Trofimov in Jerusalem

The Bank of Israel yesterday lifted the country's key lending rate by 1.5 percentage points, sending a strong message to the government of Mr Benjamin Netanyahu that it must quickly tackle economic problems and implement budget cuts.

The rate was raised to 17 per cent, its highest level for almost two years. The central bank said the increase was needed to curb the inflation rate, now 15 per cent and well above the government's target rate of 8-10 per cent.

"Real interest rates are relatively low, and are currently on a downward trend," the bank said. "The increase in interest is imperative in light of the economic indicators that point to an inflationary environment."

Mr Jacob Frenkel, the bank's governor, said the move was meant to give the government "breathing room" until budget cuts promised by the incoming government were implemented.



While Israel's budget deficit, running at an estimated 3 per cent of gross domestic product, is moderate by international standards, economists say the figure is high because a large part of government spending is financed by transfers from other countries, mostly the US.

After yesterday's rate increase, Mr Netanyahu called a meeting with Mr Frenkel and Mr Dan Meridor, finance minister. A statement from the prime minister's office said it was decided that a formal proposal outlining

the budget cuts would be presented soon.

"For Israel to become one of the leading economies of the world, it is necessary to cut government spending in light of the big deficit that has accumulated in the state budget," the statement added.

Israel's business leaders criticised the increase. They said a stronger shekel would stall the growth of the country's export-driven economy and worsen its current trade deficit. The Israeli currency rose yesterday to Shk3.281 against the US dollar from Shk3.266 on Friday.

Mr Dan Propoy, president of the Manufacturers Association, said the interest hike "will bring the economy to a recession."

However, the Tel Aviv Stock Exchange's Mishkan index of 100 top companies registered only a moderate drop on the news, falling by 0.85 per cent from 203.1 to 201.71.

Christopher picks up Mideast peace baton, Page 4  
World stock markets, Page 38

## Talks on nuclear test ban reach deadlock

By Frances Williams in Geneva

Talks aimed at concluding a comprehensive nuclear test ban treaty by Friday have run into trouble over the conditions under which the pact would come into force.

Britain, Russia, China and Pakistan have rejected moves that would enable the treaty to begin working even if one or more of eight key countries refused to join.

They are insisting instead that the treaty be ratified by all five declared nuclear weapons states: the US, Russia, Britain, France and China - as well as by India, Pakistan and Israel, the three "threshold" states capable of building nuclear weapons.

India has already indicated that it will not sign the treaty, which it says does not go far enough in calling for total nuclear disarmament. It is therefore possible that the treaty may never come into force. Pakistan has said it will not ratify the accord unless India does.

Most of the total of about 60 countries taking part in the United Nations talks are backing an unofficial "waiver" proposal by Mr Jaap Ramaker, the Dutch chairman, which he presented last Thursday.

His plan would have allowed states that had ratified the treaty to bring it into force by a two-thirds majority of those who had ratified after five years. Nations that objected could delay adherence to its provisions until their conditions, such as ratification by another country, were met.

However, the "waiver" proposal was rejected out of hand by Britain and Russia while China and Pakistan have since made clear their opposition.

Consequently Mr Ramaker's revised treaty draft, presented yesterday, retains the previous formula which requires all 37 countries with nuclear test monitoring stations to ratify. The 37 include the five nuclear powers and the three threshold states.

British officials said yesterday that there was "no give at all" in the UK position, and denied assertions by disarmament groups that Britain was deliberately placing the talks in jeopardy because it did not want the test ban to take effect. "The only point in having a treaty is if all eight are included," said one UK official, noting that other countries were already banned from testing by the Nuclear Non-Proliferation Treaty or regional disarmament pacts.

Mr Ramaker has not included India's call for a commitment to scrap all nuclear weapons within 10 years in his draft treaty. But he has conceded China's demand that a treaty review commission consider the case for "peaceful" nuclear explosions.

Clinton wins time, Page 5  
Deadline ticking away, Page 4

## THE LEX COLUMN

## Speculative proposal

Even when the new currency is established, making European monetary union work is going to be no joke.

Getting through the transitional period from 1999, when national currencies still exist but are "irrevocably fixed" against each other, could be even trickier. Understandably, after the searing experience of the exchange rate mechanism, the authorities are particularly worried that speculators could pull the new system apart. Nonetheless, the latest safety-first wheeze being cooked up in the European Monetary Institute - which would make all new contracts unenforceable if they do not reflect the official exchange rates - is wrong-headed. It needs to be rethought.

For a start, the plan is wrong in principle. Governments have no business interfering in contracts between willing buyers and sellers. But it is almost certainly unworkable as well. Attempts by governments to prevent buyers and sellers of any commodity getting together have rarely been particularly successful. In this case, if speculators really want to have a crack at derailing Euro, they can perfectly well do so from a jurisdiction which does not recognise European law.

In reality, the problem is likely to be unavoidable as long as the plans for the transitional period remain a fudge - there is supposed to be a single currency, but national currencies are to persist as part of it. This has a political benefit: it is designed to kid the German population that it is not really losing the D-Mark. But governments have to accept that it has a price as well. While national currencies remain, investors are bound to continue to gamble on their relative value.

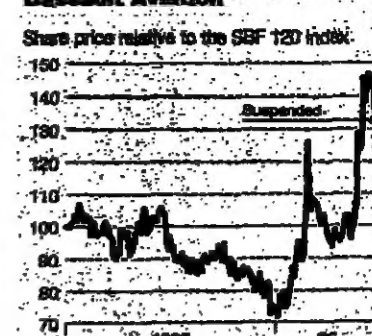
## Morgan Stanley

Every well-dressed international investment bank currently wants to be seen around town this season with a new asset management team on its arm. Of course, this fashionable appendage does not just look good - it also helps mitigate the tiresome effect of volatile earnings on the share price of investment banks. But Morgan Stanley's \$743m acquisition, plus debt, of Van Kampen, the US mutual fund manager, looks like more than a whim of fashion.

The price is not low, but it is more or less the market rate, at 14 times after-tax earnings and 2 per cent of funds under management. It will be neutral for earnings this year, but this is a growth business and future prospects are good given the global shift

FT-SE Eurotrack 200: 1720.1 (+2.6)

Dassault Aviation



lying problem, since the exercise of warrants into shares both increases the size of the dividend and dilutes earnings per share.

The dividend was not covered by cash last year, and, if maintained, there is little prospect that it will be either this year or next. To sort the problem out once and for all, the best solution is a dividend cut. While the City would not welcome this it would be easier for Mr Strachan to bite the bullet while he is still new. Coupled with a more detailed explanation of just how he plans to restructure the portfolio, it would certainly be tolerated. This may mean selling off good businesses in order to make the necessary investment in even better ones.

## French aerospace

Dassault Aviation may not have wanted to marry state-owned Aérospatiale, but arm-twisting from the French state seems to have done the trick. Not only was the government always in a strong position to dictate terms since it is the main buyer of Dassault's fighter jets; Mr Serge Dassault, the company's chairman, could not be too intransigent given that Belgium wishes to extradite him in connection with alleged bribery charges.

Despite Mr Dassault's weak negotiating hand, the stock market believes he has secured a good financial deal. Following a report yesterday in *Les Echos*, the French financial newspaper, Dassault Aviation's shares shot up so much they were suspended; the stock had already more than doubled since the start of the year.

According to *Les Echos*, the Dassault family will receive a 27 per cent stake in the combined aerospace group. Given that the family owns half the company, this implies Dassault Aviation as a whole will end up with a 54 per cent stake. Moreover, Dassault Systèmes, a computer business, will not be included in the merger. If value were determined by crude size, Dassault would indeed have secured a good deal: more than half the company for less than a quarter of the turnover. Looking at profits, though, gives a completely different picture. Dassault was profitable last year, while Aérospatiale lost FF881m (\$188.6m). Mr Dassault's best hopes are that Aérospatiale will clear up some of its red ink by pressing ahead with cost-cutting - and that the Dassault deal will be the first step in a broader restructuring of the European aerospace industry.

Additional Lex comment on the Week, Page 22

## GM, Renault

Continued from Page 1

plant in eastern France. GM would sell those vehicles throughout Europe, also under the Opel/Vauxhall names. These larger vans will replace Renault's Master model, already built at Batilly, and will not be a joint development.

The two companies said yesterday that a letter of intent had already been signed and that a final agreement, setting out production sites, was expected to be in place before the end of the year.

The development of the new panel van will be undertaken primarily by Renault because of its long and unbroken commercial vehicles experience.

Both sides said an assessment of production arrangements was only just beginning. "Various alternatives are under discussion," GM said in Zurich.

## Russian poll

Continued from Page 1

emphasising he would win the elections in a straight fight on a non-Communist platform.

In an attempt to win over some of Mr Yeltsin's supporters, Mr Zyuganov offered senior government jobs to Mr Yuri Luzhkov, Moscow's populist mayor, and Mr Murtaza Rakhimov, leader of the Bashkortostan republic.

Mr Luzhkov, who held talks with Mr Zyuganov yesterday, categorically refused to join any government of national unity led by the Communist leader.

Before the meeting, Mr Luzhkov warned that a Communist victory would lead to the onset of a return to confrontation reminiscent of the cold war and to political repression.

## Family values put Clintons back on moral high ground

By Patti Waldmeir in Nashville, Tennessee

Mrs Hillary Clinton stepped from the podium into the warm embrace of her husband, the president. The first couple stopped for a moment to gaze lovingly into one another's eyes.

The message was clear - forget all the murky charges of sexual, financial and legal misconduct swirling back in Washington.

The Clintons were in Nashville yesterday, addressing a conference on families and doing what they do best - bonding with the American people over an issue which touches every middle-class life, the strains between work and family. They were in their element.

Both the nation's first and second couple - vice-president Al Gore and his wife Tipper - addressed the fifth annual "family reunion" in Nashville, an event devoted to the problems of the American family. The two couples strode on to the stage together, like the handsome Baby Boomers that they are.

The audience was already on their side - a group of self-described family and child advocates - so the welcome was warm. But when Mrs Clinton stepped to the podium, the loud applause kept her silent until she finally insisted it stop.

"Shortly before I arrived, I had one of my conversations with Mrs Roosevelt," she began - a reference to the weekend furore provoked by a new book detailing her imaginary conversations with

famous (dead) women. The crowd loved her for the self-deprecation.

She told jokes about her pregnancy, and affecting tales of how she balanced the demands of having a sick child (Chelsea, now 15) with the duties of being a trial lawyer back in Arkansas. The first lady ended her address with a call to all public figures to say nothing on television or radio "unless it is good for children", and the crowd loved that too.

Europeans might be mystified by the American obsession with talking about children - not their own children, but the institution of childhood - but middle-class voters love it. They loved it yesterday in Nashville, and the 150 centres around the country connected to the convention centre by satellite.

After 10 days of relentlessly bad news for the Clintons on the moral front - including the continuing allegations of sexual harassment against the president, the first lady's Whitewater troubles and the FBI files controversy - both obviously drew strength from the reception. "I think you can all tell that we're kind of into this," Mr Clinton said, as he announced proposals to give parents mandatory time off to attend school meetings and take their children to the dentist.

He held the gaze of every speaker, and praised them for their courage. Then he proposed to do what he could to ease their pain. It was the perfect antidote to a week of Whitewater.

Clinton wins time, Page 5

Deadline ticking away, Page 4

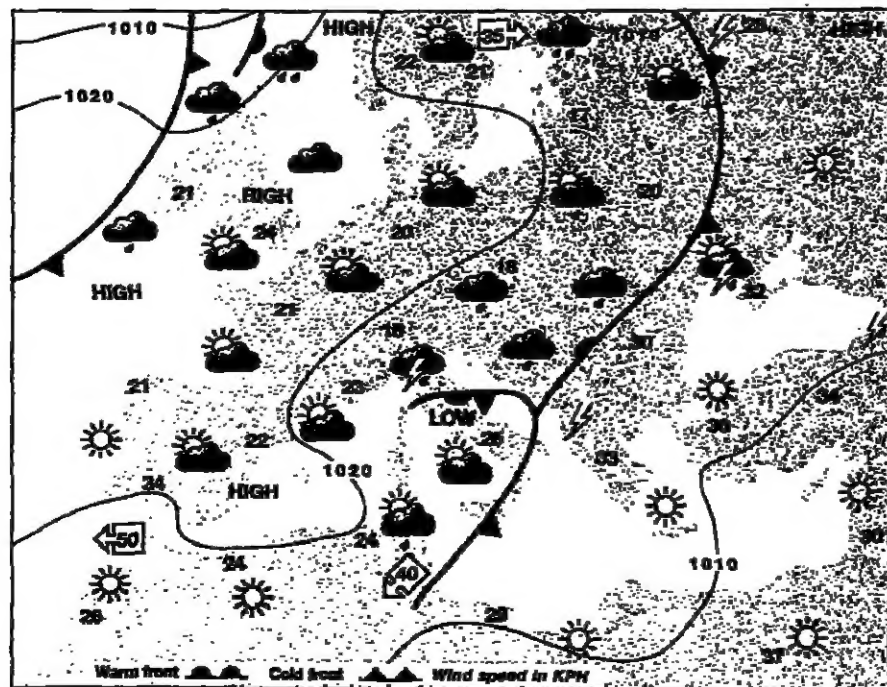
## FT WEATHER GUIDE

## Europe today

Sunny intervals will bring a warming trend to the Benelux. Cloud and patchy drizzle mixed with rain will linger from Switzerland to Hungary. France will have sunny periods and afternoon showers may develop over the French Alps. Northern Italy and parts of the Balkans will have thunder storms but southern regions will remain dry with plenty of sun. Greece, Turkey and Cyprus will be dry, warm and sunny. Sunny periods over much of the UK will boost temperatures to between 20C and 24C but the coast will be cooler. A frontal system will reach Ireland and Scotland around noon, preceded by thickening cloud and outbreaks of rain.

## Five-day forecast

A weakening cold front will produce showers over England tomorrow but clearing will spread east during the afternoon. A slight warming trend will continue over the western part of the continent but it will become unsettled and cooler at the end of the week. Colder air will meet warm air over south-eastern Europe, resulting in showers and thunder storms. Italy will become clearer later in the week.



## TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Alger	24	Amsterdam	19	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14

## TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Alger	24	Amsterdam	19	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14
Batilly	20	Batilly	20	London	14

No other airline flies to more cities around the world.

Lufthansa

## Strength and expertise in German M&amp;A

<b>DyStar Textilfabrik</b> formed as a joint venture between Bayer AG and Hoechst AG We advised Bayer AG in this transaction. July 1995 Deutsche Morgan Grenfell	<b>AlliedSignal Inc.</b> acquired a 55.9 per cent interest in Riedel-de Haan AG from Hoechst AG We advised AlliedSignal Inc. in this transaction. July 1995 Deutsche Morgan Grenfell	<b>FUBA Hans Kolbe &amp; Co.</b> sold its automotive service activities to Delco Electronics Corp. We advised the vendor in this transaction. September 1995 Deutsche Morgan Grenfell
<b>EDEKA Handelsgesellschaft</b> Wendler-Hannover GmbH acquired a 60.15 per cent shareholding in Otto Reichelt AG We advised the acquirer in this transaction. October 1995 Deutsche Morgan Grenfell	<b>Hoechst AG</b> sold its 77 per cent shareholding in Hans Schwarzkopf GmbH to Henkel KGaA We advised Hoechst AG in this transaction. October 1995 Deutsche Morgan Grenfell	<b>RMC Group p.l.c.</b> sold its 77 per cent interest in its subsidiary Reynolds AG für Beteiligungen We advised RMC Group p.l.c. in this transaction. November 1995 Deutsche Morgan Grenfell
<b>Walter Group International Ges.m.b.H.</b> a subsidiary of Walter Bau AG acquired a 75 per cent shareholding in Concrete Construction Group Limited (Australia) We advised the acquirer in this transaction. December 1995 Deutsche Morgan Grenfell	<b>Monsanto Company</b> disposed of its ABS/AN Styrenics Petrochemical business to Bayer AG We advised Monsanto Company in this transaction. December 1995 Deutsche Morgan Grenfell	<b>Securities A.B.</b> acquired DSW Security GmbH & Co. Holding KG We advised Securities A.B. in this transaction. December 1995 Deutsche Morgan Grenfell
<b>Fried. Krupp AG</b> Hoesch-Krupp purchased the controlling interest in AST S.p.A. through the acquisition of a 50 per cent stake in FAR S.r.l. We advised Fried. Krupp AG in this transaction. December 1995 Deutsche Morgan Grenfell	<b>Liton Industries Inc.</b> acquired Tidlix GmbH from Hoesch Telechem GmbH We advised Liton Industries Inc. in this transaction. February 1996 Deutsche Morgan Grenfell	<b>Personnel Holdings Ltd.</b> acquired a 40 per cent shareholding in Compax Informationssysteme GmbH from BASF AG We advised Personnel Holdings Ltd. in this transaction. May 1996 Deutsche Morgan Grenfell

For further information, please contact Dr. Vera Bloemer  
Morgan Grenfell GmbH, Tauentzienplatz 12, 10782 Frankfurt am Main, Germany. Tel: +49 (89) 91 001, Fax: +49 (89) 910 366 00

Deutsche Morgan Grenfell